D 8523 A

S Korea 'may hold' Italian elections this year

World news - - - Business summary -

South Korea's ruling Democratic Justice party is reported to be considering demands by opposition parties for direct presidential electrons. FRENCH and Italian publishing groups agreed to a share exchange plan which will give the Italian group, Res Editori, a 12.5 per cent tions before the end of this year. This would mean that a democratically elected leader could take over when President Chun Doo

Hwan steps down at the end of his

term of office next February.

The Democratic Justice party, which is drawing up a series of proposals to put to the president, is also considering other alternatives - a referendum to decide the type of government for the country, and a dissolution of the National Assembly, followed by general elections.

Games 'stay' in Seoul

Juan Samaranch, Olympics Committee president, was quoted in a Barcelona newspaper as saying that the 1968 Olympic Games scheduled for Seoul will go ahead despite the unrest in South Korea.

Deng warns Japan

Deng Xiaoping, the Chinese leader, told visiting Japanese cabinet min-isters in Peking that the two counpoorly and warned that Japan must solve several outstanding problems.

US base blast

Three American soldiers died in an explosion during a demolition exercise at a US training ground north west of Regensburg in Bavaria, West Germany.

New Soviet law

A new law allowing Soviet factory managers more independence from Moscow-based bureaucracy is expected to be passed this week by the Soviet Union's parliament, the Supreme Soviet.

mil separatist guerrilla base on the cy Unit (ECU), itself a basket of Eueastern part of the island.

Portuguese election

The general election campaign in Portugal got under way officially, with the ruling Social Democratic Party trying for an unprecedented outright majority in parliament.

Barbie trial concludes

The two-month trial of former Nazi Gestapo head, Klaus Barbie, for crimes against humanity will conchude in the French city of Lyon

Angola 'siege' town

Angola said that the town of Ngiva near the Namibian border was sur-rounded by South African forces, supported by artillery and helicop-

West Bank death

An Arab was killed and four other would limit its authorities' powers people, including an Israeli soldier, were wounded when shots were fired in a dispute following a land survey on the West Bank.

Movie strike vote

Film and television members of the Directors' Guild of America vote in Los Angeles tomorrow and in New York on Wednesday on whether to

strike if no new pay agreement is

Los Angeles prosecutors will decide

Aids 'arrest'

tomorrow whether to charge with ettempted murder a man who allegedly sold his blood to several blood banks, knowing he had AIDS.

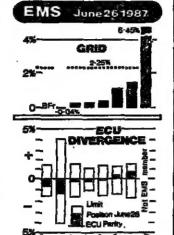
Van Gogh auction

Van Gogh's "Le Pont de Trinquetaille", which will be auctioned in isters drawing up spending plans London by Christie's today, is ex- that it was determined to maintain pected to fetch more than \$12m.

French. publishers in link-up

stake in a subsidiary of the French group, Hachette, and a 5 per cent interest in Publications Filipacchi. Hachette will acquire a 10 per cent stake in the Italian group. Page 24

EUROPEAN Monetary System Trading was rather subdued last week. After improving at the start, the US dollar came back to finish at similar levels to the previous week Consequently there was little change between the D-Mark and the weaker members. Confiden



was sufficient to allow another cur in Belgian short term rates, fol-lowed by a quarter point cut in the discount rate to 7% per cent. All currencies were trading comfortably within their divergence limits and showed little overall change on the

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the sys-Sri Lanken raid

Sri Lanken security forces killed at least seven men and captured arms and ammunition in a raid on a Tarrate against the European Currency of the security forces killed at the lower chart gives each currency's divergence from its "central raid" against the European Currency of the security forces killed at the security forces killed at the lower chart gives each currency's divergence from its "central raid" against the European Currency of the security forces killed at the lower chart gives each currency at the giften defines the cross rates from which no currency (except the lira) may have a security forces killed at the lower chart gives each currency at the giften defines the cross rates from which no currency (except the lira) may have more than 2% per cent. The lower chart gives each currency and the giften defines the cross rates from which no currency (except the lira) may have more than 2% per cent. The lower chart gives each currency and the giften defines the cross rates from which no currency (except the lira) may have more than 2% per cent.

ean currencies. PAUL VOLCKER, chairman of the Federal Reserve Board, challenged President Reagan's policy for tack-ling the US Federal Budget deficit and endorsed the Democratic Party's proposed tax increase. Page 2

TOKYO: The Nikkei market average dropped 147.11 to 24,902.72 in Saturday's half-day session.

STERLING: Temporary fluctuations in the currency may perma-nently damage British industry, according to a reader in Economics at the London School of Economics.

BUSH, UK electronics company, is planning a comeback in the colour television market with a Turkishmade product supplied by Polly Peck, trading and manufacturing

ITALY has taken another step to-wards abandoning exchange con-trols with draft decrees which

to impose extra controls during a currency crisis. Page 3 FINANCIAL assistance to develop ing countries fell sharply last year, as higher aid failed to balance the net decline in export credits and

bank lending, says the OECD. CAR SALES in Britain are expected to reach a record in August when

the E registration prefix is intro-duced, says Glass's Guide, the motor trade monitoring publication.

geted level of government participa-tion in the economy to 56 per cent from 30 per cent, Mr Ghafar Baha, the deputy Prime Minister, said.

UK TREASURY yesterday gave the first public warning to cabinet minrestraint. Page 7

THE DIVISIONS which have undermined Afrikaners unity and Afribaner unity and Afribaner

kaners' belief in their divine mission as the chosen people of Southern Africa deepened over the weekend with a split in the Dutch Reformed Church. An estimated 2,000 church con-

servatives gathered at Pretoria's appropriately named Skilpadsaal, or Tortoise Hall. This turtle-back shaped building was also the venue for the 1982 breakaway of the Conservative Party.

The majority voted to leave the Nederduitse Gereformeerde Kerk (NGK) and form a new breakaway hurch whose membership is open exclusively to white Afrikaners. The new church, called the Africaanse Gereformeerde Kerk (AGK), sub-titled the Church of blacks.

a right-wing conservative theologian. He has spearheaded the conservative attack against the NGK, which, after years of agonising issued new doctrinal guidelines in a document called "Church and Soci-

Approved by the General Synod in October last year, the document rejected the church's previous claim heid. Its traditional position not on-ly gave theological backing to Na-tional Party racial politics but also justified the existence of three separate reformed churches for whites "coloureds" (mixed-race), and

BY ANTHONY ROBINSON IN JOHANNESBURG

Armed with its new document, the NGK, under its "liberal" moderator Professor Johan Heyns, has reappraisal of its stand on apar-declared the NGK church open to theid and related issues, last year all races and has made tentative moves to improve relations with its coloured and black sister churches

Given the continuing existence of the Group Areas Act, which enfor-ces racially separate residential areas, the practical, as opposed to moral and doctrinal significance, of the move has been extremely limited. The Synod also stopped short of denouncing apartheid as a heresy, a demand put forward by the co-loured NGK Sendingkerk under its leader, the Rev Allan Boesak, who

eil of Reformed Churches. But the very idea of racially mixed congregations, and the undermining of apartheid, has proved anathema to many Afrikaners, who last month showed their political opposition to any watering down of "separate development" by giving their political support to the Con-servative Party and the Herstigte

Nasionale Party (HNP). Together the right gained over 600,000 votes, nearly 30 per cent of the total. The church split mirrors the po-litical, cultural and social divisions in the once almost monolithic 2.8m strong Afrikaner community. The political divisions - which began in 1969 with the breakaway of the

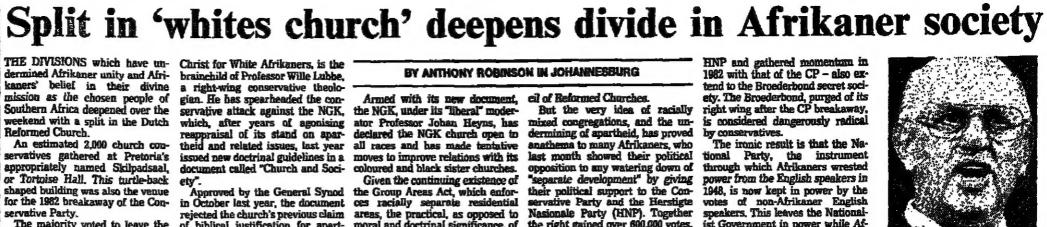
Iran renews

attacks on

HNP and gathered momentum in 1982 with that of the CP - also extend to the Broederbond secret society. The Broederbond, purged of its right wing after the CP breakaway. is considered dangerously radical by conservatives.

The ironic result is that the National Party, the instrument through which Afrikaners wrested power from the English speakers in 1948, is now kept in power by the votes of non-Afrikaner English speakers. This leaves the Nationalist Government in power while Af-rikaners debate and fight among themselves over their future and

The principle issue which divides them is whether their survival is best guaranteed by rigid adherence to apartheid or by the search for al-



liances across the previously rigid racial lines and the building of a

on detainees, Page 4

Opec output accord aims to stabilise oil price at \$18 a barrel

BY RICHARD JOHNS IN VIENNA

AGREEMENT reached in Vienna by the Organisation of Petroleum Exporting Countries on a collective production ceiling of 16.6m barrels a day (b/d) for the rest of the year should stabilise oil prices at around \$18 per barrel in the opinion of senior industry executives and market analysis.

In practice, the rates will be higher because of Iraq's refusal to sub-

scribe to any pact on production control and the probability of continued quota violations by other ers, in particular the United **Arab Emirates**

The limit of 16.6m b/d, agreed late on Saturday night - a limit of 15.8m b/d was notionally in force in the first half of 1987 - takes these factors into account, including the prospect of Iraq adding 500,000 b/d to its export capacity by September. Sheikh Ali Khalifa al Sabah, Ku-

wait's Oil Minister yesterday esti-mated actual demand for Opec crude in the third quarter to be in the 17.5m-17.7m bid range and "no dealing with the issue "efficiently more than 18m b/d" in the fourth and logically."

The Iranian chief delegate also

obtain some assent from President Saddam Hussein on at least a measure of Iraqi restraint. Its other the short term, spot prices would be main preoccupations will obviously higher than official selling rates. be the UAE and Qetar, but it may He stressed the need for a \$20 per

Saudi Arabia, more ambivalently, discussed here and to be studied in have not counted as part of their greater detail by Opec's Economic quota some 280,000 b/d of oil from the Neutral Zone, which they share and which was made available to ministerial committee – Nigeria, Al-

Iraq as "war relief crude" - a form of financial aid in kind. It is believed that Mr Hisham Nazer, Saudi Oil Minister, made an undertaking to Mr Gholamreza Aghazadeh, his Iranian counterpart, to cut volume drastically, but Kuwait - with its oil traffic under

perently made no such commit-The decision on a 16.6m b/d ceiling, reached at a tense but fairly amicable meeting, was a compro-mise and essentially a negotiating win for Iran backed by Algeria and Libya over Saudi Arabia, supported by Kuwait. The latter had called for a rate of 16.6m b/d in the third

constant Iranian attack - has ap-

quarter, increasing to 18.3m b/d in the fourth quarter as envisaged in the pact concluded last December. Mr Aghazadeh said that he had convinced Mr Nazer that a 18.3m b/d rate in the last quarter would result in a sharp price decline. He praised his Saudi colleague for

A three-man ministerial commit- made clear that his country retee composed of chief delegates garded \$18 as a floor rather than a from Nigeria. Venezuela and In-ceiling. Although the immediate donesia, established to "motivate" aim was to make term contracts compliance with the accord, is ex- more attractive to buyers, he said pected to visit Beghdad in a bid to members "should take advantage of higher prices."
Mr Aghazadeh predicted that in

Iso visit Kuwait. barrel price to compensate for the Kuwait, very specifically, and depreciation of the dollar, a subject

geria, Venezuela, Indonesia and Iran - to monitor prices. It is empowered to call an extraordinary meeting (prior to the next sched uled conference on December 9) to duction levels during the remain period of the year which should en sure the desired market stability

should the situation change. Mex Wilkinson in London writ Oil markets on both sides of the At lantic have been underpinned for some time by a confident expectation that Opec would agree to limit production to match expected de mand for the remainder of this

Before the meeting, traders and oil companies were saying that Opec's combined output target would need to be below 17m barrels per day for the rest of the year. The outcome of the meeting is therefore likely to be broadly positive for oil

However, there is little expects non among major oil companies that prices will rise much above the \$18 to \$20 per barrel range, however much the militant producers, led by Iran, would like this to happen. This is b prices would raise the temptation

their production quotas, while world demand for oil products Even a 1 per cent cut in world oil demand could be important for the cohesion of Opec since it could lower demand for its oil by perhaps

Oned's success in maintaining price and production discipline so far this year has surprised many of the larger oil compan

400,000 b/d.

shipping in Gulf

By Andrew Gowers in London and Stowert Fleming in Washington

TENSION in the Gulf rose another notch at the weekend as Iran resumed attacks on shipping after a five-week hill.

Iranian Revolutionary Guards, travelling in Swedish-made speed-boats and based on an island in the Gulf, fired missiles at two oil tankers off the Saudi coast on Saturday: the 224,604-tonne Norwegian supertanker Mia Margrethe, which was carrying oil from the so-called "neu-tral zone" between Saudi Arabia and Kuwait; and the 273,606-tonne Liberian vessel Stena Concordia, sailing for Kuwait. A total of five

crewmen were reported to be in-jured on the two ships. The Iranian attacks appeared to be a response to renewed attempts by Iraq, Iran's adversary in the Gulf war, to stop Tehran's oil exports by attacking tankers trading with it. They are likely to provoke re-newed concern in Washington, where the Reagan Administration is putting the finishing touches to a

by re-registering them under the American flag.

Mr George Shuliz, the US Secretary of State, reaffirmed yesterday that this plan is to go ahead next gress. A delegation of Democratic Congressional leaders is expected to ask President Ronald Reagan to for OPEC countries to "cheat" on

delay the plan this week. The US has warned of an alleged threat to freedom of navigation in the Gulf posed by Chinese-made Silkworm missiles which Iran is installing close to the strategically important Strait of Hormuz and on

Belgian attempt to clear way for summit accord

BY QUENTIN PEEL IN BRUSSELS

last-minute effort to reconcile the divided factions within the European Community, and produce clear guidelines for future financing and budget reform from the summit meeting in Brussels today and to-

oun leans strongly towards the most urgent is the deadlock on stricter budget discipline and reform of the Common Agricultural

Policy (CAP). without Policy (CAP), without promising substantial new funds for regional and social policies - incurring the liate anger of southern mem-

However, it does keep open the possibility of a whole new financing system for the cash-strapped EC budget, based on national prosperi-ty, and therefore placing a greater burden on rich rather than poor

The Belgian plan was unveiled yesterday by Mr Leo Tindemans, the veteran Belgian Foreign Minister and current chairman of the EC Council of Ministers, at a special pre-summit "conclave" of foreign plan to protect Kuwaiti oil tankers ministers aimed at averting prob-able deadlock when the full summit convenes today.

It immediately produced totally relations with the US and other ex-conflicting reactions, from Mr Giu-lio Andreotti, the Italian Foreign A major difference remains on Minister, who said it "should be forgotten," to British officials describing it as "a good job of work."

Mr Tindemans confirmed that his plan was no more than "guidelines" rather than conclusions which could command majority support. However, it was greeted with more optimism than other recent efforts to bridge the immediate EC budget Continued on Page 24 | gap of some Ecu 5bn to Ecu 6bn (SS.7bn-S8.8bn) - a problem which it

BELGIUM yesterday launched a does not even attempt to tackle. Major points of conflict for the summit remain totally unresolved. Apart from the southern states' demand for more generous budget treatment - in return for their willinguess to scrap all national barri-

man movement yesterday from Mr. Hans-Dietrich Genscher, the Foreign Minister, over the threatened veto by Bonn of both cereal price cuts and dismantling the currency protection granted to West German

The Belgian plan would remove the two most contentious items the agri-monetary currency reform, and a proposed tax on vegetable and marine oils and fats - from the farm price package. That is stremu-oulsy opposed by France, and the European Commission, who regard the package as indivisible.

The minority blocking the oils and fats tax - made up of Britain, Denmark, the Netherlands and West Germany - remains adamant that it would be disastrous for trade

how to tackle the budget crisis. Mr Genscher proposed on Saturday a "three-stage rocket" approach, covering first the immediate budget hole in 1987 and the farm price package: second, providing a trans-itional agreement to finance the equally gaping spending hole in 1988: and finally promising an overhaul of the total system for 1989.

Continued on Page 24

Thatcher and Gonzalez may be

resolve the dispute over air traffic of the new competition rules.

The British response has been to to abort an agonisingly negotiated air liberalisation pact for the entire

European Community.

High-level officials from the two
EC member states tried and failed at the weekend to settle the problem, which led to a dramatic Spanish veto of the air transport package last week. An emergency meeting of EC transport ministers has been summoned to take place in Luxembourg tomorrow in a desper-ate attempt to have the Spanish blockage lifted before June 30, the MALAYSIA is to increase the tarlast day of the current Belgian

> But in Madrid, Mr Abel Caballero, Spain's Transport Minister, was pessimistic about prospects for ment in the renewed ministerial talks planned early next week. Gibraltar as a UK airport would getting the sirline measures to pass through British passport prejudice its claim to sovereignty agreed, one official said yesterday. control and customs.

insist that it must be included, but the European Parliament.

that the new rules do not prejudice

tions on the Thatcher Government.

that a formula can be found to state The 12 member states have taken

and "intransigence" over the Gibralmany tar question. It placed the onus for breaking the deadlock in negotia-

years to reach their current level of that the new rules do not prejudice any bilateral negotiations on Gibraltar's ultimate sovereignty.

El Pais, a leading Spanish daily newspaper, identified with the current Spanish Government, charged Britain with "operetta imperialism" Spain in dealing with a problem spain in dealing with a problem many regard as a colonial han-

Franco-British negotiations on ons on the Thatcher Government, joint civilian use of Gibraltar's Officials in Brussels now fear RAF-controlled airport have been rial talks planned early next week.

This row about Gibraltar could enable Spanish nationals to fly Spani insists that classification of mean a delay of at least a year in from Gibraltar without first having

HEAL called into Gibraltar talks MRS MARGARET THATCHER, the British Prime Minister, and Mr Felipe Gonzalez, her Spanish country may be called on today to the may be called on today to the may be called on today to the may competition rules. And DAVID WHITE in the problem is that on July 1 the dicing bilateral negotiations over its joint usage, and is demanding that Single European Act comes into forcing bilateral negotiations over its joint usage, and is demanding that the new competition rules. The problem is that on July 1 the scingle European Act comes into forcing bilateral negotiations over its joint usage, and is demanding that the new competition rules. EAL



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few courts. ading — still often th eight players to a haffles and deters ipanese. One or two g hotels (the New grample) have courts rample) have courted are often reserved of time by locals. rate clubs are on the of the city, where little less heavily. The nicest and nient downtown club. ierable Tokyo Lawn s are clay) where the nce and Princess like

where everything is ie a few embassies erts (one in the British d, two in the Ameri etimes are avai there is a very long the Olympic Stadium undreds stand in line

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es of Westhorpe F

MAGYAR

MERLOT iet "Minosegi Bor" (qual-rines) from Hungary: viguon Blanc – ht of hote so this what from Loke Balance servet France – dry lighter sol.

Fresh row hits talks on US bases in Greece

BY ANDRIANA IERODIACONOU IN ATHENS

THE START of negotiations on withdrawn and warned that Turkey over oil exploration Socialist Government which maining in Nato on condition the form TIS table on the bases is the form TIS table on the form TIS table on the bases is the form TIS table on table of table on the eruption of a diplomatic row betwen Athens and Wash-ington over American allegations of Greek Government bargaining with terrorist groups.
According to the Greek
Government, Mr Robert Reeley,
US Ambassador to Athens, "raised issues relating to sup-posed contacts with terrorist groups, with the purpose of avoiding bomb attacks on Greek soil "during a meeting last Thursday with Mr Karolos Papoulias, the Greek Foreign

Canada on its meat exports.

The Canadian step follows a veterinary inspection of all 34 Danish slaughterhouses. Only

two were approved by the Canadians. The rest were said

to fall hygiene requirements.

The Danish meat exporters regard the Canadian action as

described the allegation as despatch an oil exploration vesridiculous, unfounded, slanderous and suspicious."

Terrorism has constituted a particularly raw nerve for the
Greeks since 1985 when the US
track in a meeting in Reykjerik
imposed a brief but highlyderwaying travel advisors review. Greek Fernier Missian and Miss

damaging travel advisory notice against Athens alroart follow-ing the hijacking of a TWA jet Preliminary talks on the bases to decide further negotiating procedure were expected to start last spring. They were put on ice by Athens, however, following the March crisis with

Danes seek EC aid in meat row

believe the Canadian action is in retaliation against the EC, whose veterinary inspectors have only approved exports to Europe from a handful of Canadian meat processing

Denmark has appealed to the Mr A Tort Fensvig, managing EC Commission to support its director of the Danish protests against a ban by Slaughterhouses Association,

Danish

the future of the four US talks on the bases issue could rights in the Aegean Sea.
military bases in Greece has not start unless the issue were Greece blamed Washington received another setback with cleared up. leared up. for having allegedly given A Government spokesman Ankara the "green light" to

Greek Foreign Minister and Mr George Shultz, US Secretary of State, and were generally ex-pected to start last week. It is now unclear when they will

can obtain an understanding with Canada with the assistance of the EC, as Canada also ex-ports to Europe. It is there-

fore in the interests of both parties to treat each other correctly."

Mrs Britta Schall Holberg

Denmark's Agriculture Minister, has pointed out that the EC

such problems. She said Canada should give

came to power in 1981 pledg-ing to close the bases, has said it will seek a referendum be-fore finalising a new agreement extending the bases tenure. The

tiators were believed to have made little progress in two days of high-level talks in Madrid on the future of Spain's four US military base facili-

BY KEVIN DONE IN STOCKHOLM

Spanish Foreign Ministry officials said, however, that they sel into Aegean international bases support the US Sixth accord by November, enabling waters.

The base for the talks appeared to be put back on track in a meeting in Reykjark David White adds from earlier this month between the Greek Foreign Minister and Mark tisters.

Extending the bases tenure. The still hoped for a preliminary accord by November, enabling the two Countries to renew the bilateral defence agreement which expires in May 1988.

Spain's demands centre on the removal of a faction of the removal of a faction.

une removal of a tactical air wing comprising 72 F-16 fighters, stationed at Torrejon outside Madrid. It has made clear these would have to be moved out of Spain and not simply transferred to the standby US air base at Moron in the south. A further session of talks has been set for September.

Sweden drops insider probe

THE PUBLIC Prosecutor's Office in Stockholm has dropped its investigation of Mr Refaat el-Sayed, the discredited former majority shareholder and chief executive of Fermenta, for alleged insider trading at the beginning of 1986.

The move by the prosecutor to drop the case is the first positive development for Mr el-Sayed since he was ousted from control of Fermenta, the scandal-beset antibiotics and

Mr el-Sayed is still under investigation on several more serious counts, however, includ-ing fraud, book keeping crimes and breaches of Sweden's Com-

The Swedish banking inspectorate is also still conducting a much more far-reaching insider trading probe into trans-actions made by a number om

Brazil acts on Sarney attackers

THE BRAZILIAN Government has reactivated long-dormant police powers to track down those responsible for a violent stone-throwing attack on President Jose Sarney.

The incident, which alarmed senior military ministers for its victousness, unprecedented in recent Brazilian history, occurred in Rio de Janeiro during presidential visit. A small but highly vociferous crowd demanding economic reforms and direct presidential elections began hurling rocks at short range at a coach carrying the President, smashing the window where he sat and injuring at least one person.

Brazil's lack of experience of political violence after 21 years of military dictatorship has provoked a tough response from the authorities, who have now warned that suspects may be held for five days incommuni-cado and could be tried by a military court.

Officials have indicated their suspicion that activists of CUT, the left-wing trade union confederation, and supporters of Mr Lionel Brizola, the former Rio governor, were behind the

Volcker challenges Reagan's policy on budget deficit

MR PAUL VOLCKER, Federal Reserve Board chairman, has directly challenged President Ronald Reagan's policy for tackling the huge US federal budget deficit, and strongly endorsed the tax increase pro-posed in the Democratic Party's plan for deficit reduction.

Questioned in Colorado about the tax increase of about \$19bn (£11.8bn) contained in the 1983 fiscal year Congressional budget resolution, Mr Volcker said: "I think it will have a wholly constructive influence in terms of the security of the (financial)

the security of the (financial) outlook (and) trade picture."

Mr Volcker, who retires as Fed chairman in August, when he will be replaced by Mr Alan Greenspan, a New York economists said that addressing the budget deficit problem should be "front and centre", on Congress's agenda this summer.

"The problem, I suppose, in a democracy all the time is whether you can do enough at the right time in the absence of a crisis. I do not think we can

President Reagan has been pass a new law to increase the ampalgning strongly against current limit on the federal campaigning strongly against the tax increase in the Congres-



sional budget resolution. Hi position is seen in part as a reflection of his own deep political convictions about taxes political convictions about taxes and government spending.

But it is also part of Republican Party strategy to try to paint the Democratic Party as the party of higher taxes and an attempt to bolster Mr Reagan's own fading political previous.

a crisis. I do not think we can afford to generate a crisis to spur Congressional action, but facal policy is expected to besometimes you almost wish that was the case."

Hill, because Congress must

regard the Canadian action as an example of the use of Mr Uffe Ellemann-ruses, veterinary regulations for trade policy purposes. "There is no said the Canadian action was unacceptable. "I am sure we

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Hungarians face last days of good life as reform debate rages

HUNGARIANS are enjoying what remains of the good life in spite of the continued slide of the economy and the reshuffling of the leadership under Mr Janes Kadar on

Thursday. But chic fashion boutiques and tables groaning with the choicest of food in Eastern Europe cannot conceal the economic malaise.

Hungary's \$650m balance of payments deficit in the first five

months showed no improve-ment over the same period last year. Net foreign debt is ex-pected to rise to \$8.5bn at the end of this year with debt ser-vicing of nearly \$1bn devouring hard currency export earn-

While western banks and the MIRE workers to express confidence in Hungary, the leader-ship is being urged by its economic advisors to adopt wide-

lash.

Already, they have suffered a decline in real incomes since 1979 which, however, has been masked by ancome from the additional jobs Hungarians hold. If all goes well and the advocates of decisive reform have their way, the Hungarian Communist Party next month will present the national with a two-phase reform package. Details of the long-delayed "socio-economic programme" are still being thrashed out in the ruling Political Committee.

As outlined by senior party

As outlined by senior party officials and the Government's economic advisors, it would consist of a three-year stabilisation programme, designed to deal with the causes of the economic

At the root of the current economic problem is the inability of Hungarian industry

economic problem is the inability of Hungarian industry to compete internationally. In part, this is the result of subsidising inefficient companies with the tax revenues from profitable firms.

Under the short-term programme, it is envisaged that subsidies would be reduced by 25 per cent annually, and would cease to exist by 1991 except for essential services and the defence sector.

Mr Ivan T. Berend, president of the Hungarian Academy of Sciences and an influential Government economic advisor, said the authorities were now coming to realise that meaningful reforms meant that structural unemployment was unavoidable although everything would be done to limit it.

The second and no less hotly debated part of the reform package would consist of major price and wage reforms to be implemented in stages by the early 1990s. A wage reform based on wider income differentiation—to each according to his output—has long been advocated in theory by the party but never set down as a concrete goal.

The price reform would aim to achieve more realistic world

The price reform would aim to achieve more realistic world market prices, especially for Hungarian producers to force them to compete inter-nationally.

nationally.

The party leadership has resisted proposals by economists to slash subsidies more quickly and accept a larger amount of initial unemployment. Hungary's planning chief. Mr Laszlo Marothy, a member of the Political Committee under Mr Kadar said in an interview last week that the leadership could not tolerate an avalanche of joblessness. But it realised that



industrial restructuring would ead to employment "problems" in certain areas.

"With the money saved from subsidies," he suggested, "we can create new jobs." But the backers of decisive reforms argue that inflationplagued Hungarians have grown hostile towards the economic reforms and can only be rallied behind a new reform pro-gramme by measures to democratise

institutions. These would include a new personnel policy. Mr Berend noted, to assure that responsible political and economic positions political and economic positions are filled on the basis of merit and not wire-pulling. He and other reformers urge a stronger control over the Government's (and party's) activities by other institutions such as Parliament and the People's Front. They also argue for a greater emphasis on human rights.

Mr Berend noted that Gorbachevian reforms in the Soviet Union have paved the way for more radical reforms

Goroacnevian reforms in the Soviet Union have paved the way for more radical reforms in Hungary. But in addition, to the innate caution of the leadership, which wants political stability above all, the poor state of the economy is a powerful barrier to meaningful reforms. At present he said the deterforating economy meant that state intervention—"which always runs counter to reform"— is a necessary evil. The father of Hungary's economic reforms, Mr Reszoe Nyers, noted the Hungarian leadership was now paying dearly for its past delays in pursuing them.

Despite nearly 20 years of economic reforms which Mr Nyers initiated, Hungary, he said, was still left with a "pseudo-market economy" in which the Government regulated almost everything.

Hungarians, he remarked in an interview, had grown exerti

Hungarians, he remarked in an interview, had grown sceptical about their leaders and the closed manner in which decisions were taken. He wondered aloud whether the party had the courage to explain to the population why sacrifices were needed.

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Italy takes step to end exchange controls

TTALY'S CARETAKER Government has taken another step in the country's slow march towards abandoning all exchange controls with draft decrees which would limit the authorities' powers to slap on new controls during a currency new controls during a currency come a thing of the past, the new controls some controls and companies will have to that exchange controls must be come a thing of the past, the new decrees and companies will have to that exchange controls must be come a thing of the past, the new decrees and companies will have to the past, the new decrees and companies will have to the past, the new decrees the for 1992.

Until then, private citizens and companies will have to channel their foreign exchange the authorities' powers to slap on non-oil goods has fallen to move towards liberalisation is taking place against the back.

Despite some controversy as to whether a caretaker government had the authority, Mr. Mario Sarcinelli, the Foreign Trade Minister, has secured adoption of the decrees by his

come a thing of the past, the move towards liberalisation is taking place against the back-ground of deteriorating trade and current account balances

month last year.

Although the Government relaxed a number of important

If a government is faced with

Until then, private citizens and companies will have to channel their foreign exchange transactions through the authorised banking system and their freedom to hold foreign exchange will remain limited to recently abandoned non-interest recently abandoned

which could put the lira under
exchange controls in May, the
need to bring in temporary
new decrees make it clear that
tire process.

According to figures released

According to figures released

According to figures released

According to figures released

bearing deposit on Italians' purchases of foreign securities and to a two-tier currency market involving "financial" "com-mercial" liras operating at dif-

Communists choose Occhetto as deputy leader

THE Italian Communist Party (PCI) confirmed Mr Achille occhetto, 51, as its "leader in waiting" at the weekend after one of the most dramatic public squabbles in its history.

critical speeches, the PCI's deputy leader makes it more right wing maintained their oplikely that the party will sharpen its role as a vehicle their 41 votes on the party's central committee were swamped by the 194 in spport of Mr Natta's choice. It remains government of the day. An opening towards the Societies

gent than it once was about policising its internal divisions, the party has not before had such a grandstand row under the polic gaze. It was nexpectedly sparked on Thrsday by Tr Alessandro Natta, the party leader, who announced that he would be nominating Mr Occhetto as vice-secretary— which pts him first in line to take over the leadership when-

Although much more indulto to be seen whether the party's ent than it once was about tradition of niting behind a deblicising its internal divisions, case of Mr Occhetto.

The right wing have been badly out-manoeuvred by Mr Natta who forced a leadership decision on the party which many thoght would arrive only after weeks of inqest into the PCI's defeat in the recent general elections. eral elections.

ever Mr Natta, 69, decides to stand down.

After publicising their highly Mr Occhetto's election as

opening towards the Socialist Party, desired by the PCI rightwing, would then be much less likely.

Long a favourite to succeed Mr Natta, Mr Occhetto is the product of a generation whose careers were moulded by Mr Enrico Berlinguer, the dynamic PCI leader who died in 1984. Mr Natta, Mr Occhetto is the product of a generation whose careers were moulded by Mr Enrico Berlinguer, the dynamic PCI leader who died in 1984. A short stock man with a mane of brown hair and a greying arrest the decline which has noustache, Mr Occhetto has set in since it won a peak 34.4 long been on the left of the PCI, although he may move Its share in this month's electowards the centre, as did Mr though the party machine, there are real doubts as to whether Mr Occhetto will be able to make the changes in the party's organisation and strategy which might help arrest the decline which has set in since it won a peak 34.4 long been on the left of the per cent of the vote in 1976.

Berlinguer, once he becomes leader.

Born in Turin of a middle-class background, the PCI viceclass background, the PCI vice-secretary has spent his entire life as a party official, having run the PCI's youth movement in the 1960s, been secretary of its Palermo section in the 1970s and, more recently, been co-ordinator of the secretariat.

Since he is very much the candidate favoured by the party



Alessandro Natta . . . wins the day on new appointment

Resign call deals blow to Waldheim

AUSTRIAN President Kurt Waldheim received an un-precedented political blow when the powerful Vienna section of the dominant Socialist Party called for his resignation over the week-end, Reuter reports from Vienna

Mr Waldheim, 68, has been accused by critics of covering up his role with the German Army in the Second World War and the Vienna regional congress of the SPOe woted to demand his resignation from the office to which he was elected a year ago.

Delegates approved the resolution over objections from the leadership of the SPOe, which rules in coalition with the conservative People's Party (OeVP).

A day earlier Mr Waldheim returned from an audience with the Pope in the Vatican, which his supporters hoped would end his international isolation since he became head of state.

Mr Waldbeim, the former UN Secretary-General, has been under fire from the United States and other Western countries and Jewish organisations over allega-tions, which he denies, that he concealed his role with the German Army during its Balkans campaign in the Second World War.

Financial aid to Third World falls sharply

vided to the developing world but still barely half the 0.7 per cent target set by the UN.

Only four countries have exceeded the target of applying credits and bank lending.

Only four countries have exceeded the target of applying 0.7 per cent to aid: Norway (1.2)

industrialised nations rose to \$37bn (£23bn) compared with \$29.4bn in 1985, according to figures published today by the Paris-based Organisation for Economic Co-operation and Development.

Most of the increase is due to the depreciation of the dollar, the OECD notes, and after adjusting for exchange rate changes and for inflation the total volume of aid is estimated to have risen by 2.5

official aid failed to balance the optimuded net decline in export redits and bank lending.

Official aid from the Western ndustrialised nations rose to 37bn (£23bn) compared with 29.4bn in 1985, according to gures published today by the 'aris-based Organisation for head of the conomic Co-operation and Support Control of the Conomic Co-operation and Support Control of the Conomic Co-operation and Support Control of the Con

Mr Joseph Wheeler, DAC chairman, said the committee was pleased that private charitable aid had remained at around \$3bn, and that sid from oil-producing nations, especially Saudi Arabia, had started to nick up again. to pick up again.

Aid from members of the Council for Mutual Economic Assistance had risen by an estimated 20 per cent in current dollars to \$4.20n, he said.

Export credits are no longer a significant net source of development finance, the OECD said, while bank lending to the developing countries more than halved last year and bond finance stagnated.

Members of the Development Assistance Committee (DAC), which includes 18 OECD member countries as well as the European Community, devoted a combined 0.36 per cent of their gross national product to aid,

Scandinavian group signs protocol with Soviet central bank

BY KAREN FOSSLI IN OSLO

BERGEN Bank, Norway's third BERGEN Bank, Norway's third largest bank, together with its Scandinavian bank partners consortium of two-and-a-half years—Privathanken, SE Bank, and United Bank of Finland have signed a "protocol" agreement with the Soviet Union's central bank, Gosbank, and the Russian foreign trade bank.

According to Mr. Oddure Stan

According to Mr Oddvar Sten Ronsen, representing Bergen Bank's participation in the agreement, "the idea of the pro-tocol is to establish a platform for financial advice to Nordic companies seeking joint ven-tures with Soviet organisations."

Mr Ronsen said that the
Soviets have already signed 10
similar agreements with other
European banks recently.

Of its Nordic banking part-ners, Bergen Bank is fully accredited for operations in Russia. Mr Ronsen believes that it is against this background that Bergen Bank was invited by the Soviets to participate in the protocol agreement.

Mr Ronsen says that he does

not foresee expansion beyond the infrastructure which Bergen Bank has already erab-lished in the Soviet Union. In Sweden and in Finland two ioint venture agreements have already been signed although representatives from banks in these countries were not avail-

able for comment yesterday.
"We expect Norwegian com-"We expect Narwegian com-panies to come forward to show interest in establishing joint ventures with the Soviets—but it will take some time because the conditions upon which such joint ventures can be estab-lished are not yet documented."

first time at the Tokyo Motor Show in October.

snow in October.
The group is the world's largest producer of heavy vehicles (over 6 tonnes gross weight) and the Japanese ven-

weight) and the sapaness ven-ture is in line with its philo-sophy of being present in all parts of the world—however difficult individual market con-

difficult indivious.

ditions might be.

For example, Daimler-Benz is the only European company commercial selling commercial

still selling commercial vehicles in the Far East, an

Japanese producers.
For some time, the company

has been among the leading car importers in Japan, and 18 months ago set up its own com-mercial vehicle import com-

pany there to look for market niches where it could sell

profitably in spite of being on the Japanese manufacturers'

fitted out as luxury air-condi- Spain.

area dominated by

Daimler-Benz finds

a new Japan niche

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

DAIMLER-BENZ of West Gertioned minibuses. Daimler-Benz many will launch its commerbelieves it can sell about 200 cial vehicles in Japan for the of the buses a year.

Mr Ronson also pointed to the oil industry in which the development of offshore oil and gas fields, especially in the Barents Sea where both the Norwegians and the Russians have just begun to explore, and the development of the Kola peninsula, through joint ven-tures could be another way of co-operating with the Soviets.

"Previously, co-operation was based on exports but it might be that joint ventures could be the new way of co-operation," he suggested.

In this sense, Mr Ronsen said, the Bergen Bank agreement with the Soviets is of particular interest because "we are ready to go into the financial aspects, which is crucial to joint ventures because her questions surtures because key questions surrounding investment will be critical to major decisions."

Organisation of the new co operation will comprise a joint venture working party on finance where members of the Soviet banks and the four Nordic banks will prepare finan-Nordic banks will prepare financial instruments, and analytical tools to underpin these. Meetings are formally scheduled for at least once a year although other ad hoc meetings can be expected. For example, Bergen Bank might have direct bilateral contact with the Soviet banks and the same would go for the other banks in the other countries.

other countries. "I think this development is startling because they (the Soviets) really mean business . . . it is monumental in historical terms," said Mr

In Europe, Daimler-Benz will

launch medium vans from its joint venture with Mitsubishi

of Japan at the end of next year. Versions of the new Misu-bishi one-tonne vans, incorpo-rating the West German group's engines, will be produced by Daimler-Benz's Spanish subsi-

diary, Mr Gerhard Liener, manager

and board member responsible for the commercial vehicle

division, said the vans will be exported from Spain to most

European markets but not the

UK, because there were no plans for right hand drive

versions.

Discussing the deal signed

earlier this week by Volkswagen to produce Toyota pickups in

West Germany. Mr Lieuer said he doubted if European tastes would change enough for Europe to absorb the planned

10,000 output.
Daimler-Benz, therefore, had

Saint-Gobain is coming back to the London Stock Exchange

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d this, and some splen-ntain and seaside resort es where everything is lie, a few embassies urts (one in the British and, two in the Ameriich sometimes are available. nd there is a very long ar the Olympic Stadium hundreds stand in line

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Nicaragua plan extended to Latin neighbours

American officials, though acknowledging a setback with the collapse of the Central American summit due to have

taken place in Guatamala this week, are nonetheless cauti-

ously optimistic about its

the first time by President Raoul Alfonsin after his meet-

ing with President Miguel de la Madrid in the Mexican Pacific

coast resort of Ixtapa late last

by meet US security concerns in the region is "much more ambitious" than a scheme to provide oil for Nicaragua.

LATIN AMERICA'S "integral and floor prices for their main plan" to bail out Nicaragua products, such as coffee.
will be extended to the Sandinistas' neighbours in Central Latin American countries are Latin American countries are being approached to partici-America, and will possibly being approached to participation outside Latin America.

Argentina and Mexico are as two possible candidates. mats identify France and Spain as two possible candidates. President Julio Sanguinetti, of Uruguay, held talks in Paris the axis of the plan. Mr de la Madrid is expected to meet here with Presidents Jose Uruguay, heid talks in Paris recently with President Francois Mitterrand, while Nicaraguan vice-president Sergio Ramirez has just concluded an official visit to Spain.

Both countries have played high profile roles in this region before France through its 1981 Sarney of Brazil and Jaims Lusinchi of Venezuela in coming weeks. Senior Mexican and Latin

before, France through its 1981 joint declaration with Mexico legitimising the Salvadorean insurgency, and Spain, through
Prime Minister Felipe Gonzalez's role as intermediary in
the so-called Carter Peace Plan
of 1980.

chances though now more reserved about its timing.
The formal existence of the plan was confirmed publicly for The extension of the plan to The extension of the plan to cover all Central America, some Latin American officials believe, will help draw in wider support, both outside and inside Latin America, where Brazil, for instance, is said by Western diplomats to be wavering.

The central idea. Mexican A senior Mexican official insisted that the plan, conceived to help wean away Nicaragua from its dependency on the Soviet Union, and there-

The central idea, Mexican officials say, is to turn the region into a neutral zone—an idea echoed by President
Daniel Ortega of Nicaragua in
an interwiew published this
week by the Mexican daily
Excelsor.

The plan, first mooted by President Alfonsin in August, 1985, was revised after Moscow last month made clear to the Sandinistas it would no longer fully meet Nicaragua's fuel needs.

The Mexican official said the plan included the possibility of soft credits, foreign investment funds, preferential treatment in the region, will described to the soft credits, foreign investment tion to Nicaragua is thought to funds. preferential treatment tion to Nicaragua is thought to for Central American exports exceed \$500m.

Panama recalls envoy

PANAMA has recalled its ambassador to Washington for independent probe into charges consultations, citing US Senate that senior Panamanian milinterference in its interal tary officers have been linked affairs. Reuter reports from to corruption and other illicit activities.

President Eric Arturo Delvalle's office announced the "urgent" recall of Ambassador tolerable interference of the Dominador Kaiser Bazan in a Senate of the US in the internal statement released on Saturday affairs of the Republic of Panamanian constitutions.

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statement released on Saturday night.

Delvalle also called a resolution passed by the US Senate on Friday "inconceivable and unacceptable."

Statement released on Saturday affairs of the Republic of Panama" Delvalle said

Panama's powerful military accused the Senate of medling in this country's internal affairs and of serving as what it unacceptable." and of serving as what it The Senate approved a non-called a "centre for political binding resolution calling for conspiracy against Panama."

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Argentine currency takes a sudden dive

THE ARGENTINE carrency, the austral, fell by 10 per cent against the US dollar on the parallel market in the last three days of last week, after three months of relative

Although officially illegal, the parallel foreign exchange the parallel foreign exchange market operating in Buenes Aires is freely tolerated and is widely considered a barometer of economic stability and public confidence in the Government's policies. Yesterday the afficial rate for the dollar was 1.784 and the parallel rate 2.20.

The sudden fall in value fullows a series of mini-devalua-tions of the official rate amounting to 10 per cent over the past month, and a decision by the central bank this week sharply to reduce new issues of government bonds which have been the rage of the local financial markets over

The bonds are inflation-proofed by indexing either to the consumer price index or to movements in the value of foreign currency bonds which tend to reflect the parallel rate for the US dollar.

Over Australs 1bn (£366m) worth have been issued since their launch in April, and have become one of the principal tools of the central bank in controlling money supply over the past quarter. Accord-ing to local financial experts, the bonds can give a return in real terms of up to 20 per cent

The central bank has given no reason for the sudden re-duction in bond issues, but unofficially it is thought to be due to the mounting criticism of the bank's policy of selling the bonds at substantial discounts of up to 18 per cent to attract buyers.

O Hr Juan Sourrouille, Argentine Economy Minister, has left for the US for talks with creditor banks and the International Monetary Fund aimed at obtaining the release of loan funds, the semi-official news agency Telam said, Reuter regorts from Buenos Aires.

It said Mr Sourrouille would urge the Fund to release a \$450m compensatory loan for falling exports as well as the first two transhes of a standby loan, totalling \$450m.

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Leading Chinese dissident calls Pretoria alters rules for 'genuine democratisation'

BY ROBERT THOMPSON IN PEKING

PROFESSOR FANG Lizhi, the controversial astro-physicist, some-times known as "China's Sakha-rov", has invited further punishment from the Communist Party by calling for genuine democracy in

Prof Fang was accused of inciting the series of student protests that swept China several months ago. He was expelled from the party, dismissed from his post and pillori-ed by the state-run media. On returning from a physics con-

ference in Rome, the professor said on Saturday that "democracy" does not belong solely to the West and that without "democratisation" in China "there can be no modernisa-There are many things that be-long to all of us. For example, we

cannot say there is Chinese physics and western physics. There are ba-sic concepts that do not change. I think democracy is one of those ba-

sic concepts," he said.

The professor told foreign correspondents that he had advised students not to protest late last year, but challenged the party to move against him by emphasising that he supported the students' calls for method of the professor was vilified for advocating the "total westernisation" of China and for



being a leading "bourgeois liberal". He denied supporting "total Wes-ternisation", but is in favour of opening up the country in "all directions". Prof Fang said he is not clear what the party means by bourgeois liberalism", which has been under attack for several months, and seems to mean "west-

Diplomats suspect that the pro-fessor was allowed to travel abroad because the Government is concerned that China will be punished by international scientific bodies if it is seen to be punishing scientists. After Fang Lizhi was expelled from the party, US scientists requested and were given permission to visit

However, he was disappointed at being refused permission to attend a major symposium in England: "I think it is a pity that there are no Chinese delegates there."

Asked whether he thought the

student demonstrations have hurt China's reform program by providing Communist conservatives ammunition against change, he replied: "I don't think so. The student movement has made people more aware of the need for China to change."

covering detainees

BY ANTHONY ROBINSON IN JOHANNESBURG

In future they will be treated like prisoners awaiting trial. They will be compulsorily medically examined after arrest and before re-

They will be segregated from ordinary criminal prisoners and will not be held in police lock-ups for more than 14 days after detention.
They will also be allowed to study
approved correspondence courses and write and receive censored let-

An estimated 2,000 people are still detained under the emergency, which was extended for another 12 month period on June 11.

Some have now been inside for over a year. Most complaints of physical abuse and bad treatment nave related to the initial stages of detention, and the 14 day limitation on detention in police lock-ups appears to be aimed at curbing these

THE SOUTH AFRICAN Government has altered the rules covering the treatment of those detained without trial under the detained confirmed yesterday that it had without trial under the state of conducted a propaganda campaign against the African National Con-

It was reacting to a report in the local Sunday Times newspaper which disclosed the army's role in a waten disclosed the army's role in a supposedly secret operation against the ANC, fighting a guerrilla war against white domination in South Africa.

The Sunday Times said some of the booklets containing gruesome photographs of victims of ANC attacks had turned up in Australian primary schools causing an outer. primary schools, causing an outery.

Confirming its involvement in the project, the South African Defence

Force said every country had the right to defend itself against atrocities, terrorism and propaganda. The aim of the publication was

therefore to convey the true nature The changes have received a guarded welcome from civil rights world and to make it widely known lawyers along with calls for the total abolition of detention without trial.

Abe challenges for ruling party leadership

MR SHINTARO ABE, a Mr Klichl Miyazawa, 67, the ment almed at mental enrich-follows: "Although he is some former Japanese foreign min-finance minister, and Mr ment rather than material gain, what perverse, he may be easy former Japanese foreign min-ister and senior official in the Noboru Takeshita, 63, the ruling Liberal Democratic former finance minister and ruling Liberal Democratic former finance minister and serior Democratic former finance minister and now LDP secretary general.

Mr Takeshita has already declared his candidacy, as as minister.

Mr Susumu Nikaido, 77, who

Mr Nakssone's extended is the leader of the largest term in office expires at the faction within the LDP, the end of October, and an election Tanaka faction. Mr Takeshita, within the party for a new leader is almost certain to be held within the next four

Mr Abe, 63, is one of the three so-called "new leaders" who have been waiting for some time to take over from Mr Nakasone. The others are

Abe (left): energetic

Mr Abe made his declaration at a political meeting of his own

who is also a leading member of the Tanaka faction, is expected to break away and set up his own faction in the the contrary, they would all probably be more liberal in using government spending
Mr Abe is not known for any

what perverse, he may be easy to deal with once one gets the knack of it."
He was left out of the current ment rather than material gain.
The leadership campaign is unlikely to be fought on He was left out of the current Nakasone Cabinet and became chairman of the LDP's executive council last September. However, he was back in the limelight in April, flying to Washington in advance of the Prime Minister's official visit what the Japanese Greenward. ideological grounds. None of the new leaders would, if elected, halt the drive started by Mr Nakasone to transform Japan's economy into one less dependent on exports and more driven by domestic demand. On

what the Japanese Government had to do to placate an admin-istration and congress that were increasingly enraged about Japan's trade surpluses. The remear future.

Mr Abe is not known for any fartation and congress that were near future.

Mr Abe made his declaration at a political meeting of his own faction on Saturday night, unveiling a "thesis on the creation of a new Japan," emphasising economic develop
emphasising economic develop
Mr Abe is not known for any faction and congress that were increasingly enraged about increasingly enraged about particular views. He was an increasingly enraged about particular views. He was an increasingly enraged about particular views. The recent priding himself on having aults were a Y6,000hn (£25.8bn) visited 39 countries between economic stimulation processed about particular views. He was an increasingly enraged about particular views. The repriding himself on having aults were a Y6,000hn (£25.8bn) visited 39 countries between economic stimulation proprocessed about particular views. He was an increasingly enraged about particular views. The repriding himself on having aults were a Y6,000hn (£25.8bn)

1982 and last year. In a recent gramme and Japanese Governnewspaper profile, his wife was ment backing for \$20bn in new quoted as describing him as loans to developing countries.

Deng warns Japan of tensions

BY ROBERT THOMSON IN PEKING

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Tension between China and

DENG XIAOPING, the Chinese leader, yesterday told visiting Japanese Cabinet ministers that relations between the two countries have developed poorly and warned that Japan must solve several outstanding Japanese Foreign Ministry July on the rise in Japan and, most recently, complaining that Deng was insulted by a senior Japanese Foreign Ministry official.

When he met the visiting Japanese delegation in the Japanese delegation in the Japanese officials were strongly a conference on the large of the Sino-Japanese war on July 7, 1937. Coincidentally, while Chinese and Japanese Cabinet members met in Peking other Chinese officials were strongly a conference on the

Japanese think "my head is in the clouds" and that "I am an old man"; "in China we have a phrase for people like that— old muddle-head."

The Chinese leader was referring to remarks by the Foreign Ministry official, who has since resigned, that he did not have a good grasp of the realities of foreign policy.

"Contacts between our two countries have grown but, surplus in Japan's favour and frankly speaking, are not so the lack of technology transfer satisfying to our side. Japan from Japan, must be solved, could and should have done a but the political problems, such lot more in terms of both the as the court decision, are even present and the future." Deng more important.

Relations are likely to become more tense with activities

morning, the Chinese leader attending a conference on the obviously embarrassed his war.

guests by noting that some The Chinese have been The Chinese have been irritated by a Japanese court finding that a Chinese dormitory in the Japanese city of Kyoto belongs to Taiwan and not mainland China. Deng said yesterday that the Japanese Government must intervene in the case for the sake of good

relations, Zhao Ziyang, China's Premier, said the economic problems, such as a continuing trade surplus in Japan's favour and

pers company for the first in 26 years.

in 26 years.

Mr John Monteiro, regional president of Duty-Free Shoppers, at the weekend said he was "astonished and amazed" at the Kiu Fat bid. He predicted that the business would be "extremely unprofitable." Kiu Fat will take over from duty free shoppers on September 1. Mr Monteiro said he would unveil future plans early this week. this week.

Mr Fu Chi, a former actor who now heads Kiu Fat, in-

Peking-backed group takes over HK duty-free outlet

THE CHINA-HACKED Fiu Fat will be employed in the outlet, investment Corporation has and he estimates start up costs agreed to pay the Hong Kong at HK\$150m.

Government HK\$250m (\$378m) Ar Fu refused to disclose for an eight-rear franchise to: yesterday which Mainland operate the duty-free outlet at. Chinese entities were involved Hong Kong's Kai Tak airport, in Kiu Fat, currently operates pers company for the first time 42 duty-free outlets inside duty-free outlets inside China, and acts as a consultant to the duty-free outlet in Osaka

Airport in Japan.
In parallel with the Kai Tak
outlet, Kiu Fat plans to open
a second duty-free store in the centre of Hong Rong, again staffed by more than 200

people.

Under the terms of the franchise agreement released on Friday by the Hong Kong Government, Riu Fat will pay rent of HK\$ 400m in its first who now heads Kin Fat, insisted yesterday that the operation would be profitable, saying his main problem would instead be how to ensure he is ready to begin operations on September 1. About 200 staff rent of HK\$ 400m in its first year of operation, with this figure rising by 15 per cent a year for five years. It has an option to retain the franchise for a further three years, during which time the rent will not be increased.

New Peruvian prime minister named

BY BARBARA DURR IN LIMA

Senator Guillermo Larco Cox, following four days of deliberations ter of education. They will be the first women ever to hold cabinet

Mr Larco Cox, who will also hold the post of minister of the presidency, said on being named Friday night that the government would be one of economic austerity and law

new cabinet had put Mr Luis Neg-reiros, secretary general of the rulercise both his party and govern- phone Company. ment posts.

are to be sworn today. Among them the new ministry of defence until are two women, Ms Ilda Urizar, an the law regulating the ministry was APRA Congressional deputy, who promulgated.

PRESIDENT Alan Garcia of Peru will be minister of health, and Ms has chosen a new prime minister, Mercedes Cabanillas, also an APRA Senator Guillermo Larco Cox, folcongresswoman, who will be minister. posts in Peru.

Mr Larco Cox also named Gusta-

vo Saberbein, as Minister of the Economy and Finance who has been vice minister of the same portfolio; Mr Jose Barsallo Burga, Minister of the Interior who is currently Earlier unofficial versions of the president of the Peruvian Social Security Institute; Mr Abel Salinas, as Minister of Energy and Mines, the ing APRA (American Popular Revo-lutionary Alliance) party as prime as Minister of Transportation and minister. But APRA leaders said Communications, retired general later that the party deemed that Mr German Parra Herrera, whos gen-Negreiros could not adequately exeral manager of the Peruvian Tele-

nent posts.

The remaining ministers are to
The new premier-designate has be reconfirmed. Mr Larco Cox said nominated six new ministers, who that he would not name a chief for

Turkish opposition strengthened BY DAVID BARCHARD IN ANKARA

TURKEY'S main left of centre polit-

ical party appeared slightly streng- feel that the centre-left has been party congress.
The Social Democracy Populist

Party (SDPP) counts formally as Turkey's official opposition, but its Ecevit, who has split the leftwing share of the poll has dropped below vote in Turkey by forming his own 20 per cent in recent municipal elec- party. tions, raising questions about its

gress after weeks of criticism.

Many Turkish Social Democrats

professor Erdal Inonu managed to ever, the party has yet to project it-reassert his leadership at the con-self nationally as a credible alternative for Government.

SHIPPING REPORT

Uncertainty about Opec leads to modest trading

modest trading in the oil tanker markets last week.

The exception was the demand for the very large crude carriers (VLCCs). Several of these vessels were in demand and Galbraith's, ship-brokers, said at the weekend that "owners had gradually got themselves in the driving seat, improving the 250.000-ton rate from the Gulf to the west up to about Worldscale 40 on the July rate schedule."

Earlier, there had been some resistance to vessels being chartered for longer voyages at rates then ruling.

The main interest for charterers from the Gulf was again for the VLCC size of vessel, according to E. A. Gibson Shipbrokers. There were still several cargoes Gutstanding and owners were endeavouring to maintain current rates.

Of the most recent charters.

UNCERTAINTY ABOUT the outcome of the meeting of the Organisation of Petroleum Exporting Countries led to modest trading in the oil tanker markets last week. Worldscale 37½ to the Red Sea. Galbraith's forecast the out-come of the Opec meeting would

Percentage

World Economic Indicators

				-	change
US W. Germany France Italy. Netherlands Belgium UK.	Apr. 87 136.9 121.0 166.5 	Mar. 87 136.3 120.7 165.7 208.0 121.9 143.7 150.5 Feb. 87 114.1	Feb. 87 135.7 129.7 165.5 207.2 121.4 143.6 150.2 jan. 87	Apr. 26 131.9 120.9 161.0 200.0 123.2 140.7 146.1 Mar. 26 115.2	over previous year. +3.8 +0.1 +3.4 +4.3 -0.9 +1.2 +4.2
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The party's leader, 63-year old

thened yesterday after a three day pushed into third place for the first time in Turkish history because of weak leadership. Others blame the former Prime Minister, Mr Bulent

Last weekend's congress will please those in the SDPP rank and file eager to maintain unity. How-

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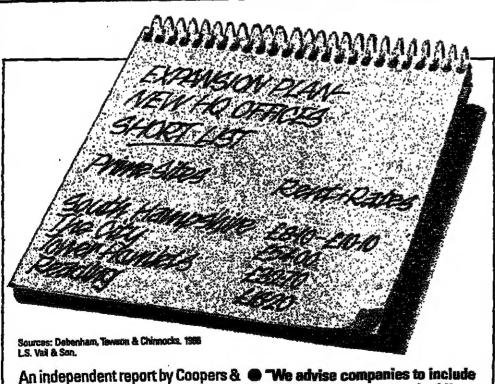
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David Churchill examines a fierce price war among leading tour operators

Cheap holidays tempt winter sun seekers

TOUR OPERATORS, who still have 2m overseas holidays to this summer, have embarked on a fierce price war to sell holidays in the sun next

Holidays. market leader, has already been forced to undercut the prices in its winter brochures because of cheaper prices being offered by other operators, especially Horizon Holidays.

Thomson cut an average of £10 off the prices of 100,000 of its holidays when it found that prices for the same hotels were

Next winter could provide the biggest growth the market has ever seen

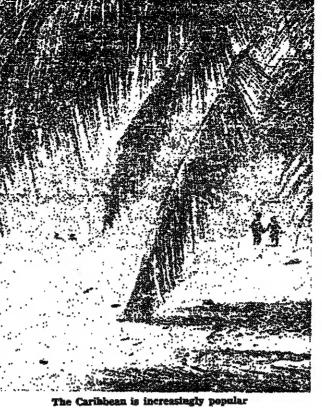
Other tour operators are keep ng up the pressure on prices. Cosmos last week gave a guaran-tee of refunding the difference in cost between its winter holi-days and those offered by other

operators.

Cosmos says that many of its winter bolidays are a fifth cheaper than last year and it is also offering other benefits, such as free car parking at regional airports.

Tour operators believe that this price competition will lead to a rush to the sun next winter. Mr Paul Brett, managing director of Thomson Holidays, says: "Over 2m people now take a winter holiday abroad and with prices so low we pre-dict that next winter there will be the biggest growth this

market has ever seen."
His view is backed up by



Lunn Poly, one of the leading travel agency chains. Mr John MacNeill, managing director, says: "Winter bookings are exceeding all expectations. We sold over 6,000 holidays in the first three days since we introduced early booking discounts, compared with 2,000 over the same period last year."

do not guarantee a good season. Last autumn, for example, saw record bookings for holidays this summer. But after Christmas the strength of bookings fizzled out, leaving some 2m summer holidays still unsold.

Even so, the winter holiday early characteristics to the same period last year."

However, the travel trade is

ent characteristics to the summer one. Many of those, well aware that early bookings for example, who go on winter

are those customers who not order to keep down prices.

only have steadily rising disposable income but also director of the up-market La micreased leisure time in which to take holidays.

to take holidays.

The over-55s, in particular, are an important growth sector of the winter holiday market.

"Our Young at Heart holidays, aimed at the over 55's, grew by more than 100 per cent last year," says Mr Nick Roberts, product manager at Thomson year, says Mr Nick Roberts, product manager at Thomson Holidays responsible for this sunshine. Most holidaymakers sector. Thomson, for example, is also offering long-stay model: is also offering long-stay mediteranean holidays for about £2 a day this winter.

Skiing is another winter holiday sector showing rapid growth. Always a traditional of Britons, it is increasingly seen as an activity holiday appealing to many who had previously considered it as having a too up-market appeal.

British Airways' Enterprise holiday subsidiary, for example, said yesterday that so keen are some skiers becoming that it has been taking bookings for next winter's skiing holidays since

last autumn. Mr Nick Wood, senior manager with Enterprise Holidays, says: "We have been quite taken back by the level of

Overseas winter package holi-Overseas winter package holi-days really started to take off after a change in 1972 in the regulations governing the price and shape of holiday packages. As with the summer package holiday market, the winter market is dominated by Thom-son, Intasun, and Horizon.

One factor that may boost winter holidays has been the this summer by these

holidays have already had at tour operators to offer lower-least one other holiday. They grade hotels or self-catering in

Demand is growing for more exotic and distant holiday locations

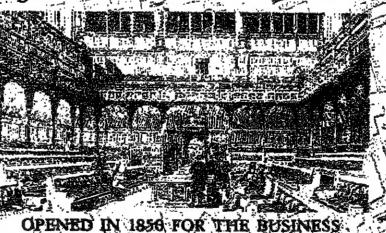
Increasingly, however, there is a growing demand for more exotic destinations, especially the Caribbean and Australasia.
A popular destination with
British holidaymakers to the Caribbean is the Heywoods
Hotel complex on Barbados,
which is owned by Copthorne
Hotels, part of the British Caledonian group.

Caribbean cruising is also growing in popularity. The Royal Caribbean cruise line, for example, is launching its Sovereign of the Seas liner

this winter.
"We have timed this to take advantage of the growing trend for people to take more holidays, further from home, at summer months," says Mr Jennifer Brown, Royal Caribbean's director of sales and marketing in Europe. "We confidently expect that ship to be sold out," she adds.

In 1850, after a fire bad taken its toll, Sir Charles Barry's magnificently re-designed House of Commons opened its doors to 658 MPs

After an elapse of 16 years, Britain's most important business centre was session. From within these ballowed walls would be announced



the most important decisions concerning the country's future. In the same constituency, batf way between the House and Buckingbam Palace, is a building not quite as well known as the Commons, but every bit as important. St. James Court, built

in 1897, is now one of Europe's most luxurious and tranquil botels. More significantly, it houses the definitive business centre. A selfcontained section of the botel with meeting rooms, conference suites and banqueting facilities.

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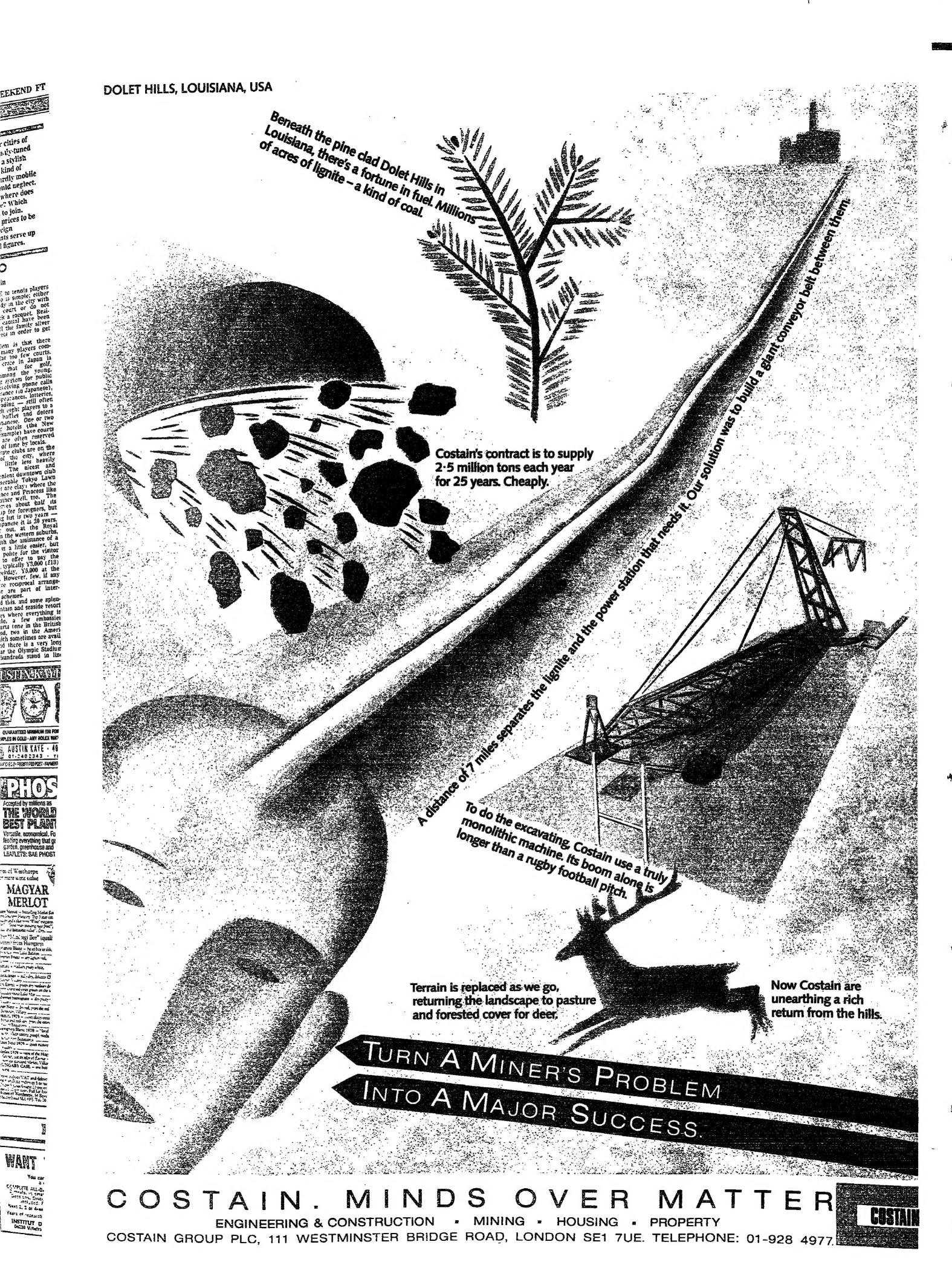


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UK NEWS

Treasury maintains need for spending restraint

BY PETER RIDDELL, POLITICAL EDITOR

spending plans, that it was determined to maintain restraint, even on priority programmes such as

housing, education and inner cities. Mr John Major gave this warning in his first keynote speech as Chief Secretary to the Treasury, when he tive of reducing public expenditure as a share of national income.

We shall not allow ourselves to be deflected by any post-election euphoria from this task," he said.

money for next year and later. There is a desire in the Treasury to damp down any feeling of relexation in Whitehall over spending tar-

sales campaign for Hyundai cars from South Korea is to last until at

least the end of August. The campaign, which was three

weeks old on Thursday, has been

successful with only one car re-turned out of 520 sold so far this

the first public warning to Cabinet cent talk by ministers about giving ministers, currently drawing up a greater priority to the inner cities and other social policy areas.

Mr Major noted that the Conser vative manifesto contained radical proposals on education, housing and the regeneration of inner cities, but added it was clear from the Queen's speech that "there can be reiterated the Government's object no blank cheques. It has never solved problems in the past. It will

Mr Major stressed that detailed plans in these areas would be subject to the same searching examina-His speech, in his name as a ferred to performance targets, was intended as a ferred to performance targets, was warning shot across the bows of the formance targets, was made as a ferred to performance targets, was constituently was intended as a ferred to performance targets, was constituently as a ferred to performance targets, was constituently as a ferred to performance targets, was constituently as a ferred to performance targets, was a ferred to performance targets, was constituently as a ferred to performance targets, which is the ferred to perform the ferred to p their bids this week for additional tivity needed to be conducted in the public sector at all.

"We must not let the growing strength of the economy de into thinking that restraint of public expenditure is unnecessary, for it was that restraint that produced

owned subsidiary of the private in-

possible to assess precisely how

many extra sales had been generat-

ed by the campaign. However, he

said: The response has been better

than expected and we're pretty

d with the increased interest,

Mr Bell said it had not yet been

ternational Motors group.

A MONEY RACK if dissatistied dai Car Distributors (UK), a wholly-

THE TREASURY yesterday gave announced last autumn and the rethe strength of the economy," he

His objectives as Chief Secretary would remain reducing taxation and holding down public sector bor-

Treasury ministers have been careful to qualify the election promise of cutting the basic rate of income tax from 27p to 25p in the pound by saying it would happen when prudent."

bids will be submitted over the next few days. In spite of the disruption caused by the election, the usual timetable will apply with the full Cabinet discussing the economic and public spending outlook in the second half of next month.

This meeting is likely to reaffirm existing spending totals as the goals to work towards. Then there will be bilateral discussions between Mr Major and spending ministers getting under way in earnest

were priced at the right level," said Mr Jansen. Hyundai to continue cash-back offer Caradon emerged after a 1985 Under the scheme, customers not entirely satisfied with their purchase have the option of returning the car to the dealer for a full refund, provided this is done within seven days of delivery. It must also have covered less

to repay loan stock and preference shares issued in connection with

Caradon new issue attracts £1.36bn

By Steven Butler

THE POPULARITY of new issues was demonstrated once again at the weekend, with the announc of a massive oversubscription of Caradon, the building products company that manufactures Twyfords sanitaryware and Mira show

Some 117,000 investors put up Cl.36bn for the £33.6m issue, an oversubscription of 39 times. Share allocations will be heavily scaled down at all levels.

"I don't know if it has to do with the issue itself," said Mr Peter Jansen, managing director, attributing part of the response to current ex-uberance in the market for new is-

He denied that the issue may

have been underpriced at 250 per share, giving it a pro-forma historic p/e of 14.5, which is modest by the standards set during recent flota standards set ourms access tions of Tie Rack and Sock Shop.

management buyout from Reed International and has four divisions in bathroom products, showers plastic waste and rainwater sys-tems, and plastic mouldings. Operating profits have risen from £9.7m after the buy-out to £16m in the year to the end of March 1987. Proceeds of the issue of new shares, which comprise 25 per cent of the enlarged equity, will be used

Car sales set to top monthly record

BY JOHN GRIFFITHS

THE EXPECTED new car sales boom in August is likely to set a record and could even lead to the 400.000 units threshold being crossed for the first time in a single month, according to the July issue of Glass's Guide, the motor trade monitoring publication.

In August, a new prefix is introduced to car registration plates denoting the year of manufacture. On paper, a car registered in August is

However, there are unlikely to be

shortage in supplies of new cars, even to favoured fleet customers, proach to production.

warns the guide. Earlier this year, Glass's had centives as a result of manufactur-

duced output and lost market share upwards its total sales forecast for rather than make unprofitable this year to 1.9 m, which would be a

any major sales incentive pro- sales. Ford, despite consolidating grammes because of a current its position as market leader, has also taken a more conservative ap-

than 500 miles and be undamaged

apart from fair wear and tear.

The campaign is expected to pro

As a result, certain versions of the Ford Sierra, Vauxhall Cavalier forecast a return to heavy sales in-centives as a result of manufactur-There is every reason to believe ers over-supplying the market in that last year's August record of their pursuit of increased market 382,000 sales will be beaten, accord-

penetration.

However, producers like Vaux-hall and the Rover Group have re-half has also led Glass's to revise

record for the third year in a row. In March, Glass's had suggests a likely outurn of over 1.86m, imply ing a slight fall compared with th 1986 record of 1.88 m.

Sales figures for the first 20 day of June show a further increase of 8.64 per cent compared with the same period a year ago. They brought the year-to-date total to 955,374, up 2.77 per cent on the year-ago period. If his percentage increase were to be sustained for the rest of the year, the marke

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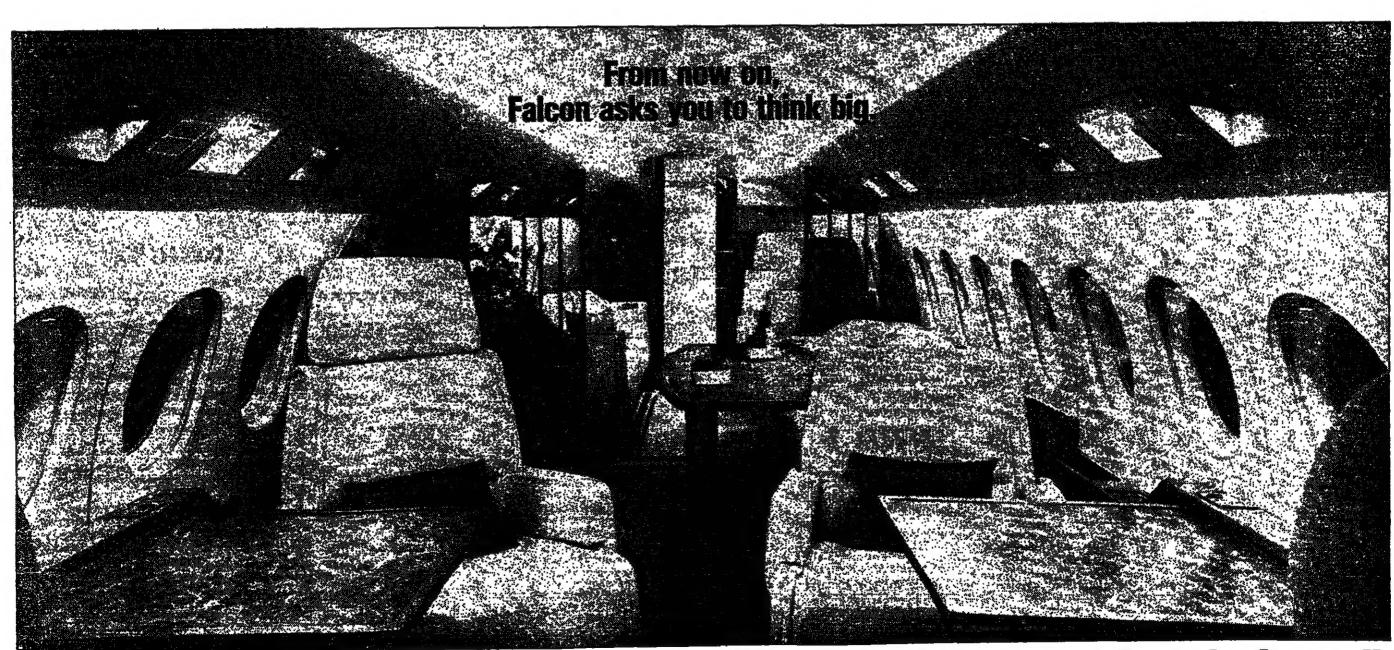




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at business jets, the widebody FALCON 900 really makes the competitors look small.

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UK NEWS

Michael Cassell looks at the crisis in Britain's newest political party

Alliance fights for its life

THE next round in the fight for the future of the Social Democratic Party (SDP) - Liberal Alliance ormed to break the mould of British politics but now threatening to inflict mortal wounds on itself rather than on its its opponents - will be

The political partnership which, less than three weeks ago, was confidently, if not convincingly, talking of holding the balance of power, is now locked in a remarkable, publicly-staged power struggle of its

The outcome will determine whether or not the partnership can survive much beyond the summer. The post-election battle has brought to a head a fundamental difference of opinion within the party leaderships over the future structure of the Alliance. It has also exposed a series of personally hitter divisions within the SDP, based on a faction-alism which dates back to the first leadership election of 1982 and, a year later, the joint selection of

The inevitability of the debate and the need for changes to the ex-isting Alliance structure have been ngly accepted by both parties. But the speed at which the pressure for change has accelerated has surprised and alarmed many ility for forcing the pace.

On Friday, Mr David Steel, the Liberal leader, again spelled out what he sees as the stark choice between union or separation and the need for a speey resolution to the is-sue. He has left his own supporters and 7.3m voters - in no doubt about his own preference for a complete union, in which both sides sac-rifice their own identity in return for a vote-winning political reincar-

Today, it will be the turn of Dr David Owen, the SDP leader, to reaffirm before a meeting of the party's national committee his outright opposition to any new Alliframework which wipes the SDP off the political map. Over the weekend, he made it clear that any Alliance merger in the medium-term, would have to take place

cilable. But although the philosophical split might appear unbridgeable at the highest levels of the Alli-



some of the positions adopted over the last few days are likely to prove

Dr Owen is said by the pro-merg-er faction within the SDP to have applied pressure to his four parliaappear pressure to his tour partia-mentary colleagues by threatening to resign. The support of some of them, the argument goes, is only se-cured because of his threat and the consequent undermining of their own political positions.

But a vote by the SDP member-ship for full union with the Liberals could see a swift rethink of their an-ti-merger stance. Evidence suggests that, within both parties, there is a clear majority in favour of such a move. The pro-merger camp within the SDP claims support among rank-and-file members is running 2-1 in its favour, providing the op-tions confronting them are laid out fairly and unemotionally.

But as both party leaders have mphasised, the fate of the Alliance will have to be decided by the re-spective party membership in bal-lots to be conducted during the summer. Today's crucial meeting of the leadership is expected to vote on the options to be put on the bal-

Despite last-minute calls for a change of heart and timely reminders of grass roots opinion, a resolute Dr Owen seems certain to put his full weight behind the recommendation of two of his MPs, Mr Robert Maclennan and Mr John able at the highest levels of the Alli-ance hierarchy - and particularly should negotiate a closer, constituwithin the SDP leadership itself - tional framework for the Alliance, political credibility to the Alliance.



but one which preserves the SDP as

a separate party.

Their highly controversial alternative, which has been attacked by the pro-union lobby within the SDP leadership for being emotively loaded against a merger, talks of the abolition of the party. Behind their case lies a belief

that the SDP has proved a necessary catalyst in the realignment of British politics, together with an understandable wish not to see a party of five MPs and 80,000 mem-bers. They insist that any new framework must, at least for the present retain the SDP's distinctive

The anti-merger camp acknowledge that changes are essential so that the partnership can establish better-defined priorities and go on to produce a more clearly focussed, joint programme for government.

Any new framework, they say, should include a procedure capable of allocating by January 1989 partiamentary seats for the next general election, as well as broad agreement on priorities for the campaign. They also want to see a mechanism for electing a single Alliance leader in place by January

be shared by founder members like Mrs Shirley Williams, the SDP president, Mr Bill Rodgers and Mr Roy Jenkins, they believe full and early union represents the only me-chanism which will work and which, in the eyes of a confused and

tions between Mrs Williams and Mr Des Wilson, her Liberal counter part, were designed to try and strengthen the hand of the premerger camp, which will fight at today's meeting for a less strident, more conciliatory option which can also be put to the Liberal member-

Win or lose, both Liberal and promerger members of the SDP leadership will mount a campaign to give a warning that the Alliance will colapse unless it proceeds quickly to

The Williams motion would ask whether members are in favour of negotiating a closer association be-tween the two parties and then inquire whether they should talk on the basis of retaining separate in-dentities and organisations or on the basis of forming a party the basis of forming a new party.

Her call for a common set of principles, a single democratically elected, policy making structure and a one-member-one-vote constitution fit in neatly with the guidelines spelled out on Friday by Mr

dent that the anti-merger ballot recommendation will today be accepted by a majority of the national committee and that party members will August have made their views known, Mr Maclennan stresses that the exercise is consultative but be-lieves it will be conclusive.

The SDP leader's inseparable link with the "anti-abolition" wing of the SDP inevitable means he will be asking his membership to back him and the concept of a separate SDP or telling him to depart, albeit with his political principles intact. It is a choice they will not want to make, but one which their leader appears determined to impose upon

If Dr Owen wins, his opponents within the party can be expected to withdraw from the scene or perhaps join the Liberals. He will have a mandate to re-open talks with the Liberals about some form of continuing programme of co-operation.

The present Liberal leadership appears as diametrically opposed to that prospect as Dr Owen is against a full merger. Give its numerical suparty majority in favour of total union, it looks as though Mr Steel's confidence about eventually winning the fight might be soundly

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Earnings pace fuels inflation worries

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE CENTRAL pledge in the Con-servatives' general election mani-festo was that it would not be content until Britain had stable prices with inflation completely eradicated. London's financial markets have still to be convinced.

Amid the City of London's postelection jitters, worries about inflation prospects have begun to resur-

Behind the concerns have been booming credit, soaring house prices, buoyant wages, and strong growth in output. The message is that the Treasury may have won the most recent battles against accelerating price rises but that the

Few, if any, City economists be lieve that there is an imminent risk of a renewed inflationary spiral. The consensus among independent forecasters points to an annual rate of retail price inflation of 3.9 per cent in the fourth quarter of 1987, fractionally below the present rate

The problem, according to the forecasters, is that that will represent a temporary dip. The pace of price rises will then accelerate again to 4.6 per cent by the end of 1988.

That worry is compounded by a fear that the risks, in market jargon, are "on the upside": if the cen-tral forecast turns out to be wrong, the chances are that actual inflation will be higher rather than lower.

larger services sector, however, is Mr Nigel Lawson, the Chancellor considerably weaker, while earnings are rising only fractionally less fast than in manufacturing. So for the economy as a whole productiviably that most economists in the past have tended to be too pessimistic. They have underestimated his ty gains average only about 2% per cent a year, leaving a "core" rate of determination to head off an upturn in prices by, for example, raising inlabour cost inflation of perhaps 4%

terest rates. The latest concerns, however, are not without substance. The first worry is the rate of earnings growth, which has been running at an annual 7% per cent and, within the last few weeks, has shown some

signs of accelerating. A surge in manufacturing output, strong corporate profitability and evidence of some capacity con-straints are seen to have heightened the risk of a bout of wage-

push" inflation. The Government's economic strategy assumes that high wage awards will translate over the medium-term into falling employment. Messel, concludes that Britain is rather than higher inflation - a, now experiencing something akin

to the boom of the early 1970s. Unless the Government raises in-terest rates, the result will be a rapid acceleration in inflation.

between wage rises and inflation.

unit wage costs to about 1 per cent.

The second warning signal comes from the buoyant rate of monetary

growth in the economy. The broad

target, has been expanding by near-

£2.5bn a month. House prices, an-

other classic indicator of a potential

inflationary build-up, have also

From this Mr Tim Congdon, an

economist at securities house L

That view is at the pessimistic end of the spectrum, but concern about the potential if not actual implications of monetary and asset price trends has persuaded the Bank of England to put the brake on further falls in borrowing costs.

Thirdly, the international environment is no longer as favourable to the process of disinflation. Oil prices have stabilised and could edge higher, the fall in most commodity prices appears to have lev-elled off, and inflation in other industrialised nations is on a gently rising trend. The arguments, how tight monetary policy will ensure ever, are not all on one side. that producers cannot pass on high-

Monitoring of private sector pay er wage costs to consumers. As the accompanying chart shows, howsettlements by both the Confedera-tion of British Industry and the Treasury suggest that if anything they are now running slightly beever, there is a close short-term "fit" In manufacturing, the impact of low last year's levels - at perhaps 5 earnings growth on unit wage costs rather than 6 per cent. Buoyant has been offset substantially by earnings growth may thus reflect productivity gains. Underlying overtime payments rather than a growth is manufacturing productive general upturn in wages pressure. general upturn in wages pressure.

ity is running at between 4 and 4% A recent analysis by James Capper cent a year, but because of fa-vourable cyclical factors the in-that worries that the economy is inthat worries that the economy is in crease since the start of 1986 has danger of "overheating" because of been over 8 per cent. That has capacity constraints and skill shortpushed down the annual increase in

ages are exaggerated.

The experience of the last few years also suggests that financial innovation and liberalisation have Productivity growth in the much made the links between monetary growth and future inflation more tenous than ever. The build-up of li quidity in the economy would be a risk in the event of an external in-flationary shock – a sudden fall in the value of the pound, for example - but does not necessarily represent

And if the international environ ment is not as favourable as hither to, the sluggish pace of growth in most other industrialised countries suggests that the threat of much faster imported inflation is small.

money supply measure, M3, once the centrepiece of official policy but now dropped by the Treasury as a Overall, the conclusion might be ly 20 per cent a year, while bank credit has been increasing by that - provided that the Government does not relax its anti-inflation policy - the task of holding in flation at close to, or a little above present levels should not be insu-

> What is much harder to see is a significant stride over the next two

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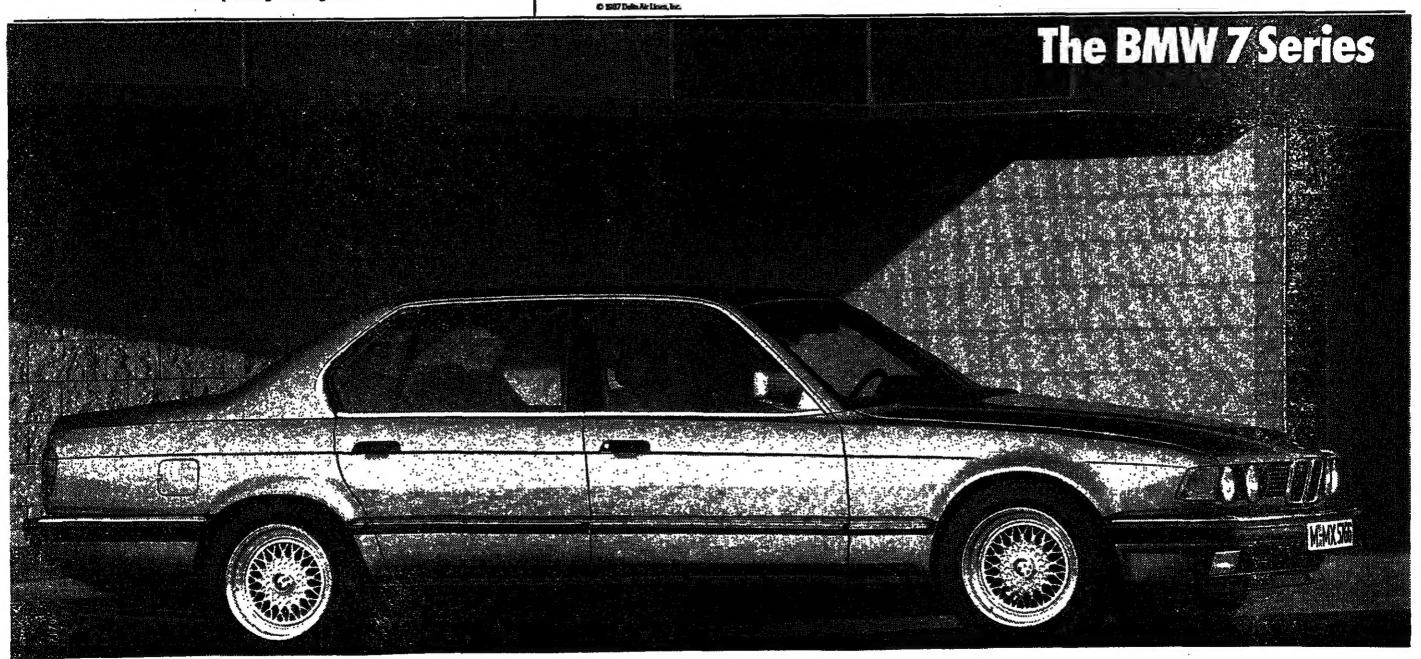
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are being brought in by the Government to help implement the Social Security Act by next spring in the aftermath of selective strike action

by civil servants which is due to end

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of Realth and Social Security's

North Fylde Centre today as about

300 civil servants on strike there

and at three other centres start to

The consultants will help prepare for the switch from Family income

to assist

welfare

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of

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June 29, 1987

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1 NOTICE IS HEREBY GIVEN that Burlington Industries, Inc., a Delaware corpor. ation (the "Company"), has called for redemption on July 29, 1987 (the "Red emption Date"), all of its outstanding 7% Convertible Subordinated Debentures Due 2001 (the "Debentures") at the redemption price of 108 percent of their principal amount. The redemption price for each \$1,000 in principal amount of Debentures is \$1,080.00, plus \$68.83 in interest accrued and unpaid to the Redemption Date, for a total redemption price of \$1,148.83 per \$1,000 in principal amount of Debentures (the "Redemption Price"). The Redemption Price will be due and payable on each \$1,000 in principal amount of Debentures on the Redemption Date. On and after the Redemption Date, interest on the Debentures will cease to accrue and the holders of the Debentures will not have any rights as such holders other than the right to receive the Redemption Price, without additional interest, upon surrender of their Debentures, together with all coupons, if any, for interest appertaining thereto maturing after the Redemption Date.

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On May 20, 1987 the Company entered into an agreement ("Merger Agreement") pursuant to which BII Acquisition Corp., a Delaware corporation organized by Morgan Stanley Group Inc., will be merged into the Company. The Merger Agreement, as amended, provides that the holders of Common Stock of the Company will be entitled to receive, in exchange for each share of Common Stock, \$78 in cash. The consummation of the merger, which is subject to certain conditions, is expected to occur in late July or in August 1987. If the Merger Agreement is terminated or for any reason the transactions contemplated thereby are not consummated, the price of the Company's Common Stock could be materially adversely affected.

In order to be converted into Common Stock, the Debentures must be presented, surrendered, and received before the close of business at the place of conversion on July 29, 1987, together, in the case of Debentures in bearer form ("Bearer Debentures"), with all coupons for interest appertaining thereto maturing after such date, to any of the following conversion agents: (a) Bankers Trust Company, Payment and Exchange Services Division, 123 Washington Street, New York, New York 10015, U.S.A. (b) Bankers Trust Company, Dashwood House, 69 Old Broad Street, London EC2P 2EE, England, (c) Banque Indosuez Belgique (formerly Banque du Benelux S.A.), rue des Colonies 40, 1000 Brussels, Belgium, (d) Banque Internationale a Luxembourg S.A., 2 Boulevard Royal, L-2953 Luxembourg, Grand Duchy of Luxembourg or (e) Credit Suisse, Paradeplatz 8, 8021 Zurich, Switzerland.

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June 29, 1987

By Burlington Industries, Inc.

US fund views network TV with appreciative eyes changes in

BY RAYMOND SNODDY

NEW YORKER Mr Allan Raphael finds it difficult to be too complimentary about the production values of the programmes he sees on the British television screen. From the slick camera angles at sporting events to the quality of the acting and interviewing techniques, he says quite simply: "It's just superior to every other television I have ever

Mr Raphael is, however, no ordinary viewer and what he admires most of all about British television is the price/earnings ratios of the commercial television companies.

Over the past year Mr Raphael, Management, an offshore fund with investments of \$2.2bn (£1.4bn) and

ish television a year ago and Allan ny, but sold because of the company is involvement in direct broadsulf. An investment of \$22m has alcasting by satellite, a concept which ready turned into a stake worth

Soros has a 7.2 per cent stake in TV-am, the commercial breakfast station, but the Independent Broadcasting Authority will only allow him to vote with 1 per cent of his shares because it is non-European

reputation for growth has built

up stakes in nine of the 16 commer-cial television companies in Britain.

Thames and London Weekend.
It also has a stake in Gran It also has a stake in Granada, The fund began investing in Britthe other national network company's involvement in direct broad-casting by satellite, a concept which has been a disaster in the U.S.

Last year's flotations of TV-am, Thames and Yorkshire focused the attention of Mr Raphael, a former stockbrocking analyst before he moved to Soros three years ago, on the UK television market.

Community ownership.

Despite the restrictions, Soros has built up shareholdings of less than 5 per cent in everything from Scottish, HTV, Anglia and TVS to four of the "Big Five" network companies — Yorkshire, Central, Apart from growing confidence in the UK economy, Mr Raphael was impressed by the strong demand for television advertising time and

Supplement to Family Credit after delays caused by the 11-week strike at four centres as part of the campaign of disruption over pay.

Work at one centre on the planned move from supplementary Scheme has also been seriously effected by the strike of programmers belonging overwhelmingly to the Society of Civil and Public Ser-

return to work.

vents, which has now suspended its action A spokesman for the Department said that it was committed to imple-ment the Social Security reforms by next April and would do so what-

ever the method chosen. About 125 Customs officers work

IBM 'runs computer checks on staff'

BY PHILIP BASSETT, LABOUR EDITOR

IBM UK, the British arm of the over the telephon world's largest computer company, uses the services of the Economic League, a free enterprise organisa-tion which provides information to

companies on potential employees. Internal IBM documents show that IBM UK paid £5,000 to the Eco-

2,000, mainly corporate subscribers, on people who the League considers

illegally using police criminal re-Much of the league's work in-cords as part of its vetting proce-volves providing information to its

to be politically subversive.

Economic League, which regards
many prominent trade unionists as Hurd, Home Secretary, ordered a police inquiry into the league's affairs following allegations in a television programme that it had been software industry.

ing on export clearance at 12 depots have returned to work.

FT LAW REPORTS Judgment debtor must reveal foreign assets

INTERPOOL LTD V GALANI Court of Appeal (Lord Justice Lloyd and Lord Justice Balcombe); June 23 1987

A JUDGMENT debtor who is ordered by the court to submit to examination as to his means is obliged, if asked, to answer questions and produce documents relating to his assets abroad.

The Court of Appeal so held when dismissing an appeal by Mr John Anthony Galani from a decision of Sir Neil Lawson, sitting as a Queen's Bench judge in chambers, that Mr Galani was obliged to answer questions relating to his assets abroad for the nurpose of abroad for the purpose of satisfying a judgment obtained against him by Interpool Ltd. Order 48 rule 1(1) of the Rules of the Supreme Court provides: "Where a person has obtained a judgment . . . for the payment . . . of money, the court may . . order the judgment debtor . . . to attend before such master . . . as the court may appoint and be orally examined on . . . (a) whether any . . . debts are owing to the judgment debtor, and (b) whether the judgment debtor has any . . . property or means of satisfying the judgment . . . and the court may also order the judgment debtor . . . to pro-duce any books or documents . . . relevent to the questions

LORD JUSTICE BALCOMBE, giving the judgment of the court, said that on August 11 1978 Mr Galani, a Greek citizen living in France, guaranteed monies due to Interpool, a US company, from Liberian, Greek and French shipping

On October 21 1985, Interpool obtained judgment on the guarantees against Mr Galani

On May 9 1986 the Paris judgment was registered as a judgment in the Queen's Bench Division pursuant to the Foreign Judgments (Reciprocal Enforcement) Act 1933. The amount for which judgment was entered was \$13,742,909, equivalent to £9,161,939. Mr Galani did not

objected to to his assets within the juris-diction of the court. The Master referred an issue to the judge in chambers in the following terms: "Is the judgment debtor obliged to answer any question as to . . . property or means of satisfying the judgment which are not within the jurisdiction . . or to pro-duce any books or documents

duce any books or documents
... relevant to such questions?"
Sir Neil Lawson answered
in the affirmative, in favour of
Interpool. Mr Galani now
appealed from that decision.
Order 48 was part of a group
of Orders, comprising Orders 45
to 53, prefaced by general
words "Enforcement of judgments and orders." It con-

in Paris, his place of domicile.
In 1985 he came to live in
North London, and still lived
there with his wife and

contest the registration or the validity of the judgment.
On July 30 1986 an order was made for oral examination of Mr Galani unider Order 48 of the Rules of the Supreme Court. Examination began on October 15 before Pentity October 16 before Deputy

Master Rose. Mr Galani

tained no express reference to locality of the debts, property or other means. In contradistinction, Order 49, which dealt with attachment of debts due to the judgment debtor, expressly provided that the person whose debt was to be attached ("the garnishee") must be within the invisitetion.

urisdiction. Mr Jones for Mr Galani argued: (1) the court did not exercise extra-territorial juris-diction; (2) the court would not enforce its judgments by execu-tion, save as to assess within the jurisdiction; (3) Order 48 was merely part of the machin-ery for enforcement of ery for enforcement of judgments — accordingly any examination under the Order was limited to assets within the

While the first proposition was true as a general proposition, the second required careful examination, especially in so far as it related to garnishes proceedings and charging

The decision in Richardson

jurisdiction to garnish a debt which was not recoverable within the jurisdiction, was no longer good law—see SGF v Masti (No. 3) [1887] 2 WLR 81 95, 96 and Deutsche Schattbou Pelevil [1927] 2 FTLP 17 95, 96 and Deutsche Schattbau
v Rakoll [1987] 2 FTLR 17.

If the court had jurisdiction
to garnish a debt recoverable
outside the jurisdiction, even

more restrictive limitation should apply to that type of asset than applied to a debt liable to execution under Order 49. There should therefore be jurisdiction to charge an interest under a foreign trust. In any event it might be necess to have an examination of the judgment debtor to find out the nature and extent of his interest, to see whether it was a foreign trust and if so, whether the court should in its discretion

make a charging order. Far from there being justtification for limiting the operation of Order 48, as was submitted for Mr Galani, there was every reason for giving it the wider meaning for which Interpool

The provisions for the reciprocal enforcement of judgments between states were continuous ly expanding. It was consistent with that pattern of legislation that the judgment creditor should have available to him a which he could utilise to find out whether, in default of English assets, there were foreign assets available to satisfy his judgment. The use of Order 48 for that purpose was not "regulating the conduct of the judgment debtor abroad" so as to be contrary to the principle in MacKinnor

Lufkin [1986] 1 FTLR 123. The judge came to the correct decision. The appeal was dis-

For Mr Galani: M. E. Jones (Coward Chance). For Interpool: Jeffrey Gruder

(Birkbeck Montagu's). By Rachel Davies

Developers vie for business village

BY PAUL CHEESERIGHT, PROPERTY CORRESPONDENT

Caxton Gibbet, 11 miles west of Cambridge.

A planning application for the vil-

lage, which would be called Swansley Wood, has been submitted to the Cambridge. The county planners South Cambridgeshire Council by first thought that two new villages the Richard Wood Partnership, a town planning and surveying prac-

The submission has been timed mate to one which would be situat-

A VILLAGE with 3,000 homes, a to make certain that the proposal is ed north west of the city. business park and a landscaped considered at the forthcoming pubcountry park has been proposed by lic examination of the review of the Alfred McAlpine Homes East at Cambridgeshire County Structure for land use.

> others for new villages around would be needed to cope with the increased pressure for housing in the area, but then revised their esti-

are firmly convinced that the coun-Plan, which sets out faiure policy for land use. ty council is selecting the wrong site." Housing pressure is to the south and west of Cambridge, not to

the north McAlpine and Richard Wood hope to use the public examination there should be two villages or that the site chosen should be to the west, along the A45 corridor.



And ask K. Mikael Heiniö

FINANCIAL TIMES

lames Hardie Industries Limited Incorporated in New South Wales

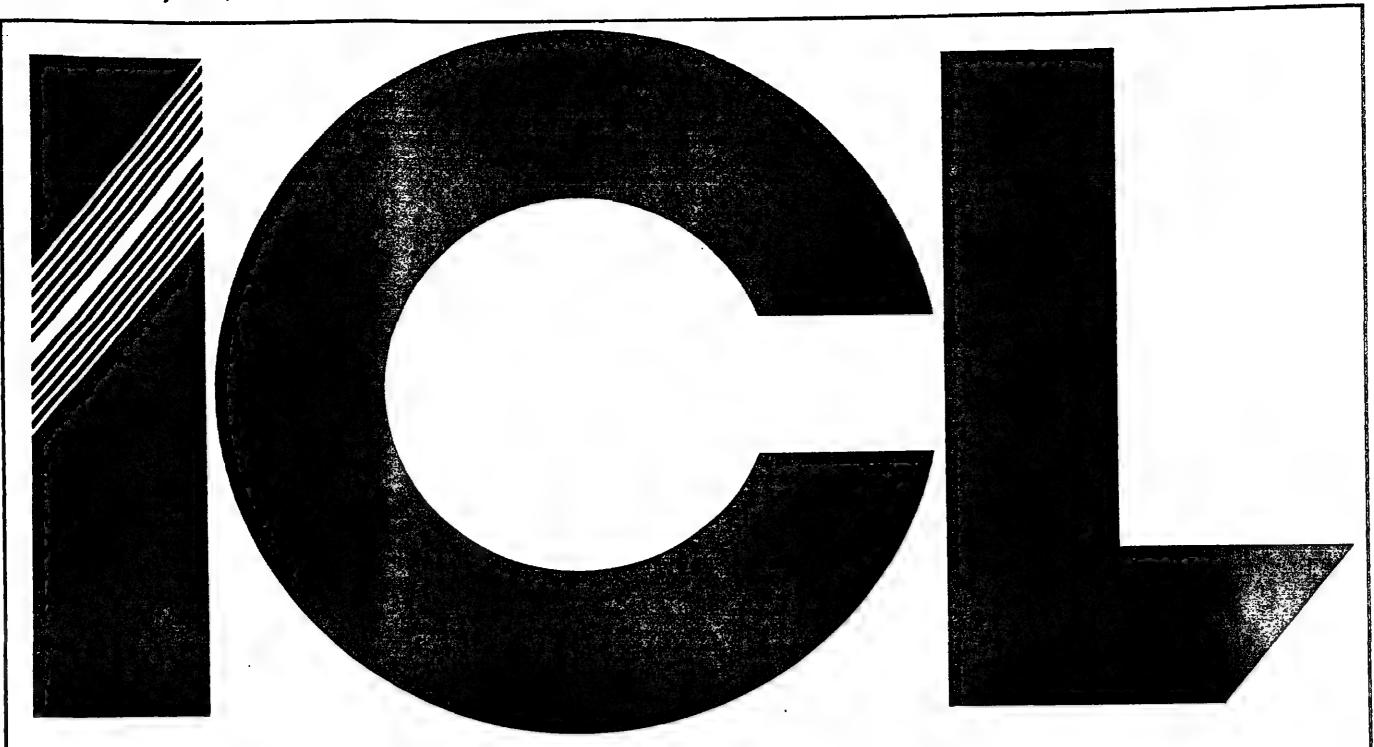
	Year ended 31 March 1987	Change from previous year
Revenue	\$A1,513.0 million	- 3.4%
Operating profit	\$A 60.6 million	+27.7%
Earnings per share	37.8 cents	+23.0%
Dividends for year	24.0 cents	+ 9.1%

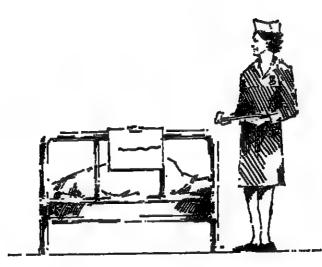
The James Hardie Group - one of Australia's largest manufacturing enterprises:

- recorded lower revenues following divestments in programme of rationalisation
- increased final dividend by two cents to 13 cents has invested substantially in the USA since 31 March 1987

For further information on the Group, please write to the Company Secretary of James Hardie Industries Limited, 65 York Street, Sydney 2000, Australia.

SSIST





A giant performance for the Health Service.

ICL is this country's leading supplier of computers and information systems. One of the reasons for this is that we have chosen to concentrate our expertise in key market areas.

Health is one of them.

We have been working closely with the NHS for over 20 years now. In fact, no one supplies more in the way of information technology than we do.

All Regional Health Authorities and

Scottish Health Boards run their major administration systems on ICL computers.

More patient administration systems have been installed by ICL in District Health Authorities than by any other supplier.

And more systems for individual hospital departments are now available on ICL computers than on any other manufacturer's equipment.

We are investing millions of pounds every

year to ensure that ICL remains at the forefront of health information technology.

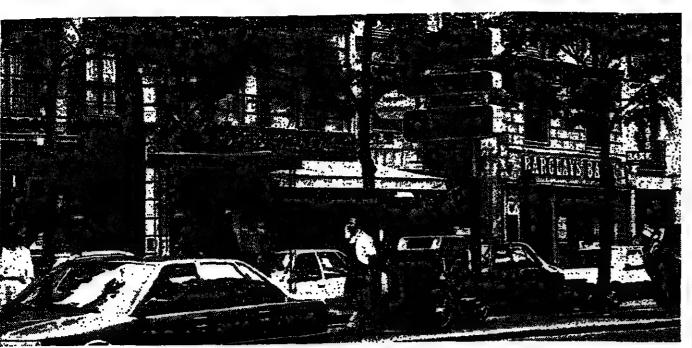
This kind of commitment typifies our performance in each and every one of our chosen markets. The result is a record of corporate growth and achievement that leads to one inescapable conclusion.

There is no better or stronger IT company to do business with.



We should be talking to each other

EEKEND FT



OUR NEW EUROPEAN FUND IS BETTER PLACED.

If you're looking for above average capital growth, we're closer to the action.

With a comprehensive network of Bardays Bank offices across Europe, we have the eyes and ears of the market. And when we invest, the more information we have, and the quicker we have it, the better we can perform.

A Growth Fund

The new Bardays European Equity Fund is an exciting new investment opportunity for the international investor. The aim of the Fund is quite straightforward: to achieve capital growth through investment in the shares of companies quoted on the twelve recognised stockmarkets of Continental Europe.

We may also invest in smaller companies with interesting potential, which trade in local over-the-counter markets. The point is - we will be going for growth and, with this in mind, the income will be automatically reinvested, on behalf of investors, and will therefore be reflected in the price of shares on dealing days.

Over the long term, Continental Europe is going to continue as one of the world's most rewarding places to invest. It is politically stable, and its well-established industrial base is increasingly moving to high technology.

Growing interest in new issues by leading local financial institutions has also made equity investment an exciting sector for investors. The success of the French privatisation programme is evidence of this trend.

With increasing demand on the equity markets, now is the best time to invest in Europe.

Managed by Barclays Unicorn International

Bardays Unicorn International is one of the leading offshore unit trust groups with offices in both the Channel Islands and the Isle of Man. Our fund advisor is Barclays de Zoete Wedd Investment Management Ltd, who now successfully look after investors' funds to the value of

And because we're getting first hand information, we can actively manage funds so they can be switched across borders to take full advantage of market conditions and currency fluctuations.

Free shares before July 24th

Invest any amount from a minimum of £1,000 to £15,000 before July 24th and you get a 1% discount in the form of free additional shares. Invest more than £15,000 and you get a 11/2% special discount.

So don't delay send for a prospectus now After all, no one is better placed than us to keep an eye on your

J.	Th: Richard Roberts, Barcleys Unicom International (Channel Islands) Limited,
40,	1 2 4 4 7
D.C	Dept FT128, PO Box 152, Charing Cross, St Helier, Jersey, C.I. Tel: (0534) 73741/76700. Please send me a prospectus on Barcleys Unicorn International European Equity Pund.
1	International European Equity Fund
	and consequently assessing one sound or
Nan	
Add	100
-	
i -	DARCI AVE
i	BARCLAYS
i	BARCLAYS UNICORN INTERNATIONAL

UK NEWS

Visa adopts new code to Free legal screen credit applicants advice for accident BY DAVID LASCELLES victims

By Raymond Hughes, Law Courts Correspondent est - Barclaycard, have adopted a code of practice to reinforce stan-FREE LEGAL advice will be availdards for card applications and able to accident victims under a nagranting credit.

ionwide scheme launched today by Their action comes amid mounthe Law Society, the solicitors' proting concern about the rapid growth of consumer credit in the UK and sional body. the apparent ease with which bor-Each year tens of thousands of rowers can run up large credit card people are injured in accidents for debts. Although the code reflects which they are entitled to compencurrent practice and does not neces-sarily signal tougher credit terms, it is intended to improve the image of sation, but 70 per cent make no claim, generally due to lack of legal knowledge or uncertainty about card issuers as responsible lenders. how to get legal advice.

ALAS - the Accident Legal Advice Service – will offer a free initial interview with a solicitor who will advise on the prospects of success of a compensation claim, the likely cost and whether the injured per son qualifies for legal aid.

The Law Society's £33,000 campaign to publicise the scheme includes a 30-second video to be shown every four-and-half minutes on the QTV screens in 510 post offices throughout England and Wales.

Leaflets advertising the cam-paign will be displayed in libraries. service and department of health offices. Citizens Advice Bureaux and health centres.

The high proportion of accident victims who could, but do not, claim compensation has been revealed by a pilot scheme that has been operating in Manchester since 1979. About 400 people a year have taken advan-tage of the scheme, receiving an average compensation of around £800.

Statistics from Manchester show that 34 per cent of accidents occur at work, 27 per cent on the road and 38 per cent in the home (for example, from faulty appliances), on pavements, in shops or during lei-

Nearly 2,500 solicitors throughout England and Wales have so far agreed to take part in the scheme most of them are specialists in per sonal injury claims. On the basis of the Manchester experience the Lew Society expects more to join in once the nationwide scheme has got under way.

Subscriptions (069) 7598-101

Contracts and Tenders

FEDERAL GOVERNMENT OF NIGERIA

FEDERAL MINISTRY OF AGRICULTURE WATER RESOURCES AND RURAL DEVELOPMENT NATIONAL LIVESTOCK PROJECTS DEPARTMENT

INVITATION FOR SIDE states of Invitations 30th June, 1987 LOAM No. 2737 UN1 IPS No. 1

Government of Nigeria has received a loan from the international construction and Development (World Sank) of 81 million United the Construction Services sociated the Cost of the Scrool Livestonic Project (SLOP) and it is intended that part of the proceeds of the spring of the proceeds of the spring of the proceeds of the spring of the

the amount of credit applied for. In all cases a banker's reference and/ or a credit bureau check will be a issuers in the UK. But it was im-

verified. ● All application forms must provide enough information to enable assessment, and credit limits "shall nancial standing." ● Card issuers pledge to abide by the Consumer Credit Act and the

Data Protection Act. • Where credit scoring is used, card 41 per cent of the market. The bulk issuers will comply with guidelines of this is held by Barclaycard. laid down by the Office of Fair trad-

The 16 institutions subscribing to the code include clearing banks such as Barclays, TSB, Girobank, the Co-op Bank, Standard Chartered, Yorkshire Bank and the • Early warning will always be given to customers who are overdue Bank of Scotland. The other issuers are smaller UK banks and finance companies, and foreign banks. The issuers have agreed to five

All institutions issuing Visa credit cards in the UK, including the largest a Randsmand hour additional to the code reflected reportions which made, and the applicant's address portant, he said, that consumers understand the principles involved, and that issuers abide by them.

The code will benefit cardholthe issuer to make a proper credit ders by assuring them that Visa issuers adopt a uniform approach to prudently reflect the applicant's fi-their customers which is both responsible and fair," the spokesman

More than 12m Visa cards have been issued in the UK, repres

Access, the other major credit card organisation in the UK, is unlikely to follow Visa into adopting a code of practice. A spokesman said with their repayments, and custom-ers in genuine financial difficulty al member banks to state their will be allowed to repay over a long-lending practices and policies, rathlending practices and policies, rather than the organisation as a whole.

Bush plans comeback to TV with Polly Peck

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

the UK consumer electronics indus-try, is planning a comeback in the colour television market with a Turkish-made product supplied by Polly Peck, the controversial trad-

ing and manufacturing group.

The deal brings Bush back into television wholesaling after a stayear absence. It should also help Polly Peck establish the credibility of its consumer electronics manufacturing operations, since the 20-inch model to be marketed by Bush has received British Standards

safety approval.

Bush, acquired last year by Prestwich Holdings, the fast-expanding entertainments and electronics group, has interests in a variety of electronic products, including music centres, personal stereos and clock radios, all imported from the Far

It abandoned the television market in 1981 because it had become a cut- throat business. But, according to Mr Philip Keane, a Prestwich director, the company has been looking for a way of moving back into the TV business for some time. We were able to do a deal with Polly Peck quickly and amicably,

BUSH, one of the oldest names in and we have a competitively-priced product that will give everyone a good margin," he said. Mr Keane added that the compa-

ny would be aiming to sell about 50,000 sets in the first year of operations. It was also hoping to do fur-ther business with Polly Peck to other consumer electronic products

Earlier this year, shares in Polly Peck on the London Stock Exchange were briefly hit by specula-tion that the company might lose its manufacturing licence in Turkey because of alleged sub-standard belevision production.

Yesterday, however, Mr Asil Na-dir, chairman of the group, said he was pleased that the colour television set had received British Standards safety approval, and that the agreement reflected "our strategy to market Polly Peck products on an international scale.

Mr Nadir, whose agricultural and manufacturing activities in Cyprus and Turkey have frequently attracted City acepticism, refused to give production figures for his television erations, saying that number

Short breaks relieve stress, survey says

By Lies Wood

MORE THAN 60 per cent of employees in the UK feel their lives are "significantly stressed" according to research carried out by Crest Hotels, the Bean brewing subsid-

The overwhelming causes of tress, according to the research, are having to meet urgent deadlines Crest Hotels said: "It would seem that time is at a premium in today's highly stressed and striving toachieve environment and the symptoms displayed by a stressed em-ployee are not conducive to high

According to the sample interviewed, over 70 per cent of stressed employees said they felt edgy and had tempered, over half had difficulty in making decisions and in concentrating, 81 per cent said it was difficult to relax

Crest Hotels, a major provider of short break holidays, said that over 70 per cent of employees believed that taking even a short holiday away from work relieved the build

This advantagement complies with the requirements of the Council of The Stock Exchange.



Royal Trustco Limited

C\$100,000,000

10% per cent. Debentures due 1992

Issue Price 101% per cent.

The following have agreed to purchase or procure purchasers for the above Debenbures:

Union Bank of Switzerland (Securities) Limited Citicorp Investment Bank Limited

McLeod Young Weir International Limited

Algemene Bank Nederland N.V.

Merrili Lynch International & Co.

Commerzbank Aktiengesellschaft

Nomura International Limited

Bank of Montreal Capital Markets Limited

Banque Internationale à Luxembourg S.A.

Dominion Securities Inc.

Dalwa Europe Limited

Generale Bank

Kredietbank N.V.

Banque Bruxelles Lambert S.A. Banque Nationale de Paris Credit Sulsae First Boston Limited Deutsche Girozentrale - Deutsche Kommunalbank Goldman Sachs International Corp. The Nikko Securities Co., (Europe) Ltd.

Orlon Royal Bank Limited Royal Trust (Overseas) Limited Cayman Islands Swiss Bank Corporation International Limited

Royal Trust Bank **Sumitomo Trust International Limited Toronto Dominion International Limited** Westdeutsche Landesbank Girozentrale Woody Gundy Inc. Yamaichi International (Europe) Limited

Application has been made to the Council of The Stock Exchange for the Debentures to be admitted to the Official List.

Listing particulars relating to the Debentures are available in the Extel Statistical Service and may be obtained during usual business hours up to and including 1st July, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 10th July, 1987 from:

on Benk of Switzerland (Securities) Limited Stock Exchange Building P.O. Box 406 London EC2N 1EY

The Royal Trust Company of Caneda Royal Trust House 48-50 Cannon Street London EC4N 6LD

29th June, 1987

Public Notices TOURISM STUDY PROPOSAL Cardig City Council wishes to commission a study, drat, to give an overview of possible tourism development and other visitor based opportunities and press opportunities and press exception of the proposal of the proposal scenarity more defailed consideration of the individual projects listed below, to the individual projects listed below, to the market and dnances assessments, both for the Council's own purposes in planning for these projects and also in provide detailed information for the Authority's application; for financial support from outside bodies, most entably the European Regional Development Fund. The projects are: (a) New Theatre referbishment;

PAM.B. 2222.
Kaduna, Higoria.
Tetaphone: (062) 211982; 242191.
Tetaphone: (062) 211982; 242191.
Tetaphone: (062) 211982; 242191.
The Administrator.
ADP Lision Agency:
27 Dower Street.
London WIX 9.699-3828.
Tetaphone: 198 ADPLA.
Tetaphone: 198 ADPLA.
A complete Set of bidding documents may eligible bidder on the submission of a written spon payment of a non-refundable fee of All bids must be accompanied by a bid bon cent C541 of the bid amount at prescribed itoms to Bidding Documents. Should be attact the Gidding Documents should be attact.

projects are:
New Theathe refurbishment;
Games Facilities—this will include
the building of the international
running track and associated facilities
currently under construction and all
the phases proposed throughout the investigation of the two murism and vialitar related aspects described above. Fuorescients of interest should be sent to Chief Executive. Cardiff City Council. Room 210, City Hall, Cardiff City Council. Room 210, City Hall, Cardiff City Council descriptions of previous work under the council of the counci

Legal Notices MOTICE OF APPOINTMENT OF ADMINISTRATIVE RECEIVER URSUANT TO SECTION 48(1) OF THE INSOLVENCY ACT 1986 Company number: 1989364 Name of Company Name of Company

NEWS ON SUNDAY PUBLISHING PLC
We CYRIL W. NIELD and CHRISTOPHER
J. HUGHES of St James's House, Charciotte Street, Manchester MI 4D2 beyear
give notice blat on the 15 June 1999
g

Obituary GARETH MARK LEWIS

GARETM MARK LEWIS
younger son of Keith and Elizabeth
and brother of Michael, of Riverston
School, London, and Management
Internetional, Bournamouth, tragleally killed in a car accident on 24th
June, aged 25 years. Funeral service
will be held at Eitham Cremeterium,
London SEB, on Thursday 2nd July
at 10.15 am. Flowers and enquiries
to Francis Chappel, 48 high Street,
Sidcup, Kent.

KENANA SUGAR COMPANY LIMITED Prechalification for Port Suban Subar Warehouse

Kenana Sugar Company Limited operates one of the largest sugar estates at Sufeiya, near Rabak, 250 km south of capital Khartoum, and about 1,200 km from the sea port Port Sudan.

Kenana wishes to ascertain whether you would be inteersted in tendering for the above project. Tenders will be invited from a list of selected contractors. The project is to be financed by the Saudi Fund for Development and the list of pregualified contractors is rubject to their appropriate The eventual form of contract and payment. subject to their approval. The eventual form of contract and payment conditions will also reflect their normal requirements.

The project will consist of the construction, in Port Sudan, of a sugar warehouse of approximately 12,000 square metres in floor area. The warehouse will be of steel portal frames, 6m to eaves, either 40m clearspan or two 20m spans, clad in single-skin, colour-coated trapezoidal profile, steel sheeting. There will also be approximately 500m² of offices and ancillary building and 250m² of workshops and

Interested tenderers are requested to forward as soon as possible the prequalification documents, including a brief report on major construction works recently executed by them along with last annual financial report, to Kenana Sugar Company Limited, P.B. No. 2632, Khartoum, Democratic Republic of the Sudan, clearly marked for the attention of Mr. Abdullahi Abu El Gasim, so as to reach him not later than 5th July, 1987.

The information given above is tentative and will form no part of any eventual

GOVERNMENT OF MAURITIUS MINISTRY OF WORKS SEWERAGE SCHEME IN CORDMANDEL AND NORTHERN BEAU BASSIN (PLAINES WILHELMS) The Government of Mauritius Is Consider-ing the construction of a Sewerage network in Northern Seau Sassin, and Coromandel in the District of Figines Wilhelms, Consisting of: elms, consisting of:

26 km of 200mm sewers

3.2 km of 300mm sewers

3.3 km of 300mm sewers

570 highly

2000 boxes connections involving

8000m of 150mm sewers

1900 trap disconnectors and 100

connection manholds

4 small pumping station with a

400m long 150mm rising main.

400m long 150mm rising main. It is proposed that the above project be constructed as a Supply and Lay contract. The Government of Maurithus proposed to invite tenders from coverienced contractors. Invitations will be issued in the second part of 1987 to prequalified contractors only, with the expectation of instruction to the portractor to commence of the contractor of

References for other Civil Engineering works carried out in the last five years. (f) Details of senior staff available.

For (c) and (d) above, the follo information should be furnished, documentary evidence where applicable. 2 Name of Engineer

Firms selected to submit tenders will be notified and invited to tender for the execution of the Project in accordance with the tender documents which will be subsequently lumished to them.

The Project will be financed by the Saudi Fund for Dowelopment, and no contractor who is in any way boycoted by the countries of the Arab League will be allowed a Tender Presualised Contractors will be expected to furnish a Boycott Cortactors along with their Tender.

Company Notices

WESTERN DEEP LEVELS LIMITED Presistration No. 57 02349 06

Application has been made to the Counch of the Stock Exchange, London the undermentioned shares to be admitted so the Official List.

An Exter card containing Listing Particulars relating to the abovementioner is has been circularly particulars will be available to the abovementioner Copies of the Listing Particulars will be available to the public for a fee following particulars will be available to the public for a fee following forms to date of also of also made, during normal business now. 40 Holborn Waduct London ECIP 1 Au Hill Samuel Reguran 6 Greencoat Place London SWIP 1PL Rows & Pitman Ltd 1 Finshury Avenue London ECZM 2PA

Copies of the Listing Particulars will also be available for two business days following the date of this notice from:
The Company Australian Office
The Company Australian
Thougan Street Entrance
London ECZP 257 29th Jene 1987



REECHAM GROUP P.L. ANNUAL REPORT 1987

NOTICE is HERBY GIVEN that the Annual Report for the year ended March 11, 1967 was posted to shareholders on June 29, 1987 and 1987 at 12 moon on Wednesday, July 22, 1987 at the Grossenor House, Park Lane, London, W.1.

THE SCOTTISH AGRICULTURAL SECURITIES CORPORATION PLC 14% Debenture Stock 1993 Notice is bereby given that the Registers of the Corporation's above mentioned Debenture Stock will be CLOSED for TRANSFER and REGISTRATION from 17th to 31st July, 1987.

By order of the Board Nigel B. Richardson, General Menager, 48 Palmerston Place, Edinburgh EH12 SBR. 29th June 1987 GENERAL MOTORS ACCEPTANCE
GENERAL MOTORS ACCEPTANCE
CORPORATION OF CANADA LIMITED,
GMAC OVERSEAS FINANCE
CORPORATION N.V.
GENERAL MOTORS ACCEPTANCE
CORPORATION (U.K.) FINANCE PLC GMAC, AUSTRALIA (FINANCE)

NOTICE IS HERESY GIVEN to bolders of Notes lassed by the above commenter such that the Annual Report and Accounts of such commenter such commenter such that the Annual Report and Accounts of such reports services obtained upon written request to Sulvice Sulvices (U.K.) Lotton, Sentorious Sulvices England, LU31 25E, ASSENTION

APPOINTMENTS

Chairman at Allied **London Properties**

At ALLIED LONDON PRO-PERTIES Mr Morris Leigh has retired as chairman. Mr Geoffrey practising barrister with cham-N. Leigh is appointed chairman and will continue as managing director. Mr Leigh will be appointed life president at the annual meeting in December and remain a director.

Mr Colin McLean, general manager of Hertz Leasing, has been appointed joint managing director of Hertz UK. He will continue to control the leasing division but not assumes additional responsibilities for Hertz's overall operation in the UK alongside Mr John Howard of Hertz Rent-a-Car.

Mr Colin Fisher has been appointed general manager, information technology, at LLOYDS BANK, from July. Mr Fisher, an assistant general manager in UK retail banking with responsibility for the UK commercial market, succeeds Mr Robert Marshall as head of information technology. information technology.

ton bied

15.05 July 15.05

A day of

WIMPY INTERNATIONA wimpy internation:
has made four appointments this board: Mr Bod Smith, formerly personnel manager at wimpy's sister company Pizzeland, has taken over as personuland training director from Mr John Dalgleish, who has moved to the UB Restaurants board. Mr John Francis replaces Mr Jan Woodhead, who has also moved to the UB Restaurants board, as financial director. Mr Francis in the UB Restaurants poarn, as financial director. Mr Francis was UK financial accountant for United Biscuits. Mr David O'Sulivan has been promoted from development manager for Drive-Thru to franchise sales director. Mr Connol Coan takes up a new directorship on the board as he moves from estates surveyer for Wimpy to property

Mr Raul H. Greetham has been appointed full-time local programme director of the CALDER-DALE COMMUNITY PARTNER-SHIP. He was finance director with Pertway Press.

R. S. CLARE & CO has made the following changes at board level. Mr Michael P. Ridley is appointed chairman of both the parent company and a contracting subsidiary Wilson & Scott (Highways) in London. He recently retired as manufacturing and distribution director of Burman Castrol (UK). Mr Michael R. Barton, a director of R. S. Chre & Co since 1948 and chairman from 1977-87, and chairman of Wilson & Scott (Highways) since 1981, remains a non-executive director of the a non-executive director of the

practising barrister with chambers in Liverpool.

THE SECURITIES AND INVESTMENTS BOARD has appointed Mr Michael Blair to be its director of legal services. Mr Elair joins the board on Setpember 1 from the Lord Chancellor's Department where he is the Under Secretary in charge of the policy and legal services group with responsibility for the development of the courts and for the civil and criminal legal aid schemes. As director of legal services he will be the principal legal adviser to the board and will head the legal

GENERAL AUTOMATION has appointed Mr Irvin Ella vice-president and managing director of GA's European operations. He will be based at GA's UK headquarters in Gerrards Cross, Bucks. Mr Ella joins from



Mr Irvin Ella, vice president and managing director of General Automation

McDonnell Douglas Computer Systems Company, where he has held senior executive positions in sales marketing, and technology development for the past 17 years.

Mr Roy S. Brown has joined the board of GLENCAST as financial director.

Mr John Smart has been appointed company secretary to THE DISTILLERS COMPANY and succeeds Mr Eddie Campbell who is moving to Glasgow as director of export administration for United Distillers Group.

ANCHOR FOODS has appointed Mr Paul Buckle to the newly created post of director of sales. He was previously business development manager at Beecham Bovril Foods.

Changes in sterling may hit sales permanently

By Janet Bush

TEMPORARY fluctuations in sterling may cause permanent damage to British industry, damage Mr Charles Bean, Reader in Economics at the London School of Economics. Citing the sharp appreciation in sterling in the period from 1979 to 1982 and the surge in the value of the dollar between 1981 and 1986, he says such temporary overvaluations could lead to a fall in both the demand for and supply of domes-tically produced goods that would not be completely re-versed even if the exchange rate returned to its previous

A deterioration in competitiveness of 20 per cent, sus-tained for only two years, would permanetly lower the level of British exports by 3 per cent, his research suggests. A period of undervaluation of sterling would then be necessary to restore the status quo.
For the same reasons, the
dollar might have to fall a
further 20 per cent to 30 per
cent to restore the US currentaccount balance.

The tailing-off of North Sea oil in the next decade would require a significant real depreciation of sterling to attract resources back into exporting and import-competing

industries

Mr Bean argues that once export markets are lost, they are not easily regained. For a number of reasons, the demand for a company's product is likely to depend on previous sales levels.

First, existing concerns may produce such a variety of pro-ducts that it may be difficult for potential entrants to find a market niche. Second, uncer-tainty about product quality may lead consumers to stick

nificant fixed costs of entry into a market, such as the cost of establishing a distribution net-work, may mean that if a large exchange - rate appreciation forces producers out of foreign markets, they may not return, even if the currency returns to its previous level. A substantial undervaluation may be needed to encourage them.

LONDON BUSINESS SCHOOL ECONOMIC OUTLOOK

% change unless otherwise show

Gress domestic product (output)

Inflation (consumer prices)
Components of demand (volumes)

General government consumption Stockbuilding (£bn 80)

Exports of goods and services Imports of goods and services

Wages and salaries per employee
Average earnings in manufacturing
Registered adult unemployment (UK, m)
Current balance of payments (£bn)

Consumers' expenditure
Total fixed investment

Labour market

Growth with low inflation forecast

FORECAST SUMMARY

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

BRITAIN can expect four more years of steady economic growth combined with low in flation now that electoral uncertainties are removed, the London Business School says. In its latest Economic Out-

look, released today, the LBS also forecasts a small deficit in the medium term on the current account of the balance of payments and a further, although decidedly modest, fall in unemployment.

It sets that forecast against the background of improving prospects for the world economy, with a steady pick-up in the international growth rate.

It warns, however, of the risk that the twin US current account and budget deficits might yet trigger a US and subsequently a world recession, which in turn would signifcantly damage the outlook for the UK.

On the basis of its central forecast, the LBS expects the Government to meet its target of a 25p basic rate of tax in the 1988 Budget. It assumes that tax re-ductions in subsequent years will be concentrated on raising

The Government is nevertheless expected to overshoot its public spending targets — by £1bn in the current 1987-88 financial year and by as much as £8bn in 1990-91.

For this year, the LBS fore-casts a 3.3 per cent rise in out-put, slightly above the Treasury's projection. Growth will be driven by buoyant whole,

growth in consumer spending exports replacing falling oil and a strong export perform- output.

strong supply - side response from manufacturing industry to last year's depreciation in the pound's value is expected to generate a 6.7 per cent rise in the volume of exports in 1987 compared with the rise of only 3 per cent seen last year.

For the three years from 1988, the Outlook's mediumterm projections point to steady, if slowing, growth in the economy. In 1988 output is forecast to rise by 2.9 per cent and in 1989 by 2.7 per cent.

On the assumption of an unchanged exchange rate, the appears to be falling and by the LBS expects manufacturing end of the year the recorded industry to continue to grow rate of retail price increases faster than the economy as a should be down to 3.5 per cent whole, with manufactured a year.

ij

That in turn should lead to a strong revival in investment spending. For 1988, the LBS is predicting a LI per cent increase in the volume of fixed investment, adding that capital spending is likely to continue to grow faster than the economy as a whole over the medium

Turning to inflation, the Outlook says the recent strength of sterling, the decision in the March Budget not to raise excise duties and the cut in the mortgage rate have restrained upward pressure since last summer's low point,

The underlying inflation rate

Manufacturing gains may speed price rises

Beyond the beginning of next year, however, the pressures on inflation are likely to be upwards, with a slight acceleration in the pace of world price rises and earnings growth in Britain remaining buoyant.

The LBS says the Government could resist that pressure by allowing the exchange rate to rise. If it fails to do so, the inflation rate is likely to

edge 4 per cent in 1989. The forecast is least optimistic on the medium-term out-

look for unesaployment. Although the recorded rate is expected to fall by 200,000 this year, the subsequent decline is expected to be slower.

By 1990, some 2.8m people are likely to remain unemployed. In spite of strong growth in

exports this year, Britain's trade deficit is expected to widen over the medium term. The impact on the current account, however, will be offset to a large degree by earnings on Britain's overseas assets, at

on Britain's overseas assets, at present running at around £5bn a year. That points to a current-account deficit of around £1.5bn a year in the medium term, compared with the £1.4bn surplus anticipated for 1987. For the world economy, the

Outlook's central forecast is for a revival of the annual growth rate to 3,3 per cent next year from 2.5 per cent in 1987.

Inflation is forecast to accelerate from its 1986 lows, reaching an annual rate of 4.5 per cent in 1989, but is then ex-

RPI 'should omit interest payments on mortgages'

By Our Economics Correspondent

MORTGAGE INTEREST DAYments, as the costs of owner-occupation, should be excluded from the calculation of the most widely used measure of infla-tion, a leading City economist argues today.

Mr Christopher Johnson, chief economic adviser to Lloyds Bank, says in the bank's latest review that Britain should follow the example of France, Italy and Switzerland and drop mortgage interest payments from the retail price index.

He acknowledges that there is strong support from consumers for their continued inclusion in the index, but says they need-lessly add to the volatility of re-

corded inflation.

If mortgage costs had been excluded, the fluctuation would have been only between 3.2 and the higher inflation numbers damaged the cause of pay moderation more than the low numbers benefited it.

Mr Johnson puts forward a range of other arguments for removing interest payments from the RPL Only three fifths of households are owner-

occupied. Most distorting of all, when the Government raises interest rates to curb inflation, mortgage rates go up, and so does inflation as measured by the

EIB advances loans of £42.5m

LOANS OF \$42.5m for projects in Yorkshire, Cheshire, the Shetland Islands and Dyfed to help to remove obstacles to economic development in areas of high unemployment have been announced by the Euro-pean Investment Bank.

The figure brings the total advanced to the UK for economic priority investments this year to £295m.

Yorkshire Water Authority gets £20m for water mains, sewerage projects and a sea outfall at Scarborough. Cheshire County Council gets £10m for road schemes and site reclamation aimed at siding Merseyside. Shetland Islands Council gets £10m and Dyfed County Council £2.5m.

THE RECENT strong improvement in manufacturing offset the effect of earnings industry's productivity performance might, paradoxically, increase inflationary pressures if the Government decides to the surge in productivity gains has been confined outled to significantly outlook says, costs across the faster price rises than average. West Germany did not suffer in the same way because it mitigated the effect on prices in the same way because it mitigated the effect on prices in the same way because it mitigated the effect on prices in the same way because it manufacturing sector. Unless adjusting its exchange rate with products they have already purchased. Third, in some industries there may be sig-nificant costs in switching ever, that the surge in produc-tivity gains has been confined ake sterling into the European nowards. Monetary System, the London Business School says. On the supply side, the sig-

BY PHILLP STEPHENS

The official target of stable prices in the medium-term is likely to require a steady appreciation in the pound's value to offset domestic cost pressures and the impact of international price rises.

largely to manufacturing, which accounts for only about a quarter of Britain's overall

Earnings in the services sector have been rising only slightly less fast than those in manufacturing industry but with a substantially smaller offset from productivity

In those circumstances, the vity growth, also suffered from

slower productivity in the manufacturing sector. Unless the exchange rate is allowed to rise, the result will be a worsening relative inflation performance.

It cites as evidence for the apparent paradox the relatively high rate of inflation in Japan during the 1960s, when that country's productivity performance was at the top of the international league. Italy, which also had rapid producti-

in the same way because it mitigated the effect on prices of rising productivity by adjusting its exchange rate The LBS concludes that unless

there is an unexpected accelerstion in productivity in the services sector, the gains in manufacturing will hinder the Government's aim of a steady decline in the inflation rate.

The eventual aim of stable prices is therefore likely to be achievable only if the value of sterling readily appreciates.



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المضرف العزبي أللبتي الحت رجي

Balance Sheet for year ended 31st December 1986

LIABILITIES	7 % 70			
		yan Dinars		
BANKING DEPARTMENT	1986	1985		
Current Liabilities	290 547 156	274 893 718		
Demand deposits	488 096 495	423 437 613		
Time deposits Current taxation	12 378 447	10467517		
CITIENT INVARION				
	791 022 098	708 798 848		
Non-Current Liabilities				
Credit accounts	71 721 510	67 009 352		
Provisions .	2 694 804	567386		
	74 416 314	67 576 738		
Share Capital and Reserves				
Share Capital	45 000 000	15 000 000		
Legal Reserves	16700000	15700000		
Contingency Reserve	10 350 000	9 450 000 23 000 000		
Portfolio Valuation Reserve	25 000 000 2 154 880	1931826		
Other Reserves Shareholder's Funds	4957 257	1931020		
Shareholder's Dividend	2 750 000	2750000		
Retained Profit	49 970	54632		
	106 962 107	67 886 458		
Total Liabilities of Banking Department	972 400 519	844 262 044		
DEVELOPMENT DEPARTMENT				
Current Liabilities				
Current Taxation	376 027	985 859		
Share Capital and Reserves				
Share Capital	15 000 000	15000000		
Legai Reserve	11 500 000	10500000		
Portfolio Valuation Reserve	15 000 000	13 500 000		
	41 500 000	39 000 000		
Total Liabilities of Development Department	41 876 027	39 985 859		
Total Liabilities	1014276546	884 247 903		
	010 142 000	352 071 <i>5</i> 78		
CONTRAACCOUNTS	210 143 898			
TOTALBALANCESHEET	1 224 420 444	1236319481		

ASSETS	7.56	, , Dinam
BANKING DEPARTMENT	Libyan 1986	1985
Current Assets		
Cash and short term balances with banks	68 096 762	102 <i>5</i> 79 <i>9</i> 11
Time deposits with banks	583 800 168	479 661 101
Facilities	16 800 411	6410477
	668 697 341	588 651 489
Non-Current Assets		
Investments, Loans and Securities	186 783 161	187 180 782
Participations (Equities)	65 123 727	54791328
Other Current Assets	50 754 935	12 881 123
	302 661 823	254 853 233
Fixed Assets	1 041 355	757 322
Total Assets of Banking Department	972 400 519	844 262 044
DEVELOPMENT DEPARTMENT		
Current Assets		
Advances	11 803 170	10050245
	11 803 170	10050245
Non-Current Assets		
Participations (Equities)	24818303	24681060
Other Current Assets	5 254 554	5 2 5 4 5 5 4
	30 072 857	29935614
Total Assets of Development Department	41 876 027	39 985 859
Total Assets	1 014 276 546	884 247 903
CONTRAACCOUNTS	210 143 898	352 071 <i>5</i> 78
TOTALBALANCESHEET	1 224 420 444	1236319481
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THERE have been some strange juxtapositions in the news headlines of late. First we have Mr Gorbachev berating the men from Gosplan for their failure to satisfy consumer demands and ealing for the decentralisation of the Soviet economy. Then we are told that Mrs Thatcher is becoming Increasingly is becoming increasingly authoritarian as she seeks to impose a national curriculum on British schools and set a

The labels come unstuck

authoritarianism of successive South Korean leaders. But it should be said that Role reversal is also be-coming the norm in the anticoming the norm in the anti-podes. In the run up to the general election in Australia, the markets are worried about the size of the budget deficit that might result if the right-wing opposition comes to power; a victory for Mr Bob Hawke's Labor Party is negroided as bullish for the President Chun, unlike fermer President Marcos of the Philippines, is not under stack for corruption. His opponents object, with jus-tice, to his undemocratic proposals for the presidential succession. Yet he has at least refrained from proposing a dynastic solution of the kind adopted by Mr Kim Il Sung in North Korea, where opposition parties simply do not exist. for Bob Hawke's Labor Party is regarded as bullish for the stock market. In New Zealand, a key question about the Labour Government's economic policies is whether they are more properly des-cribed as Reaganite or Three-borites This brief catalogue serves

This brief catalogue serves as a reminder of the yawning gulf between traditional political rhetoric and the substance of the underlying politico-economic debate. If you really believe that the ideology of right and left, or of laisser-faire and dirigitme, still has some relevance to economic growth, try to make sense of a tour around the Pacific's more successful And what are we to make of the news from South Korea? Amid all the up-heavals, President Chun Doo Hwan last week had a meet-Hwan last week had a meeting with the co-leader of the opposition, Mr Kim Young Sam. Mr Kim called it a failure. But it did at least happen—and in a country which has long been regarded by the bien pensants of the west as one of the world's least lovely regimes. Nobody would wish to defend the beavy-handed

Since the Weffi Restoration, Japan has been dirigiste in economic management to an

extent that would cause nothing but discomfort to Presideut Reagan and Mrs Thatcher. South Korea's Government is check-a-block Government is check-a-block with planners. Yet despite this handicap (as orthodex western economists tend to see it), the country's Economic Planning Minister, Mir Chung In Yong, has just announced a revised grawth forceast for 1987, up from 8 per cent to 10 per cent.

Japan, South Korea and Taiwan are all thoroughly mercaptilist in outlook and have enthusiastically pro-tected both infant and adult industries. In contrast, Hong Kong has maintained open markets, while generating double figure growth rates. Yet Professor Milton Friedman's brilliant propagandis-ing about Hong Kong as the ultimate tribute to the merits of laissex-faire is plain wrong. even though it continues to cast a spell over the makers of television documentaries. Hong Kong is in reality a

budget surplus is used for investment in housing and infrastructure. In the vibrant intrastructure. In the vibrant private sector, entrepreneurs finance the businesses that generate most of Hong Kong's economic growth from their own family savings, while the stock market is largely given over to the property and the financial sector.

Where, then, is the real political divide? More often than not it is between the progressive radicals and the conservatives with a small "c"; between those who are prepared to take on the entrenched interests in society and those who choose to work with them. Mr Gorbachey and Wis Thatcher are clearly in the progressive camp, which may help explain why they got on so well at their regot on so well at their re-cent meeting, despite differ-ences on defence. President Reagan and Mr Nakasone of Japan belong here too, as does Mr Lange of New Zea-land, whose defence policy reless offends Mr Rea-

radicals tend to have a pre-sidential style, even when they are not operating in a presidential system, precisely because the attack on vested interests calls for the exer-cise of strong political will.

By contrast, most of the leaders of the newly industrialising countries are conservatives, which is under-standable enough: the vested economic interests have not had as much time to take root and put obstacles in the way of economic adjustment. West Germany's Mr Kohl, on the other hand, must count as a pronounced arrieriste, by any pronunced artierise, by any standard. Britain's opposition leader Mr Neil Kinnock has the misfortune, in electoral terms, to be progressive on defence, but conservative in his attitude to the unions.

None of this should be taken to imply that there are no eternal verities in politics. In the final analysis, security is always more important than economics, even if Belgians or New Zealanders need to pay less attention to it than South Koreans. And there remains a clear-cut distinction between states that there remains a clear-cut dis-tinction between states that are committed to democratic freedoms and those that are not. But in economics it is

An acid test of good intentions

JUST AS the Queen's Speech was politically emollient in its promise "to maintain and improve" the National Realth Service (as Joe Rogaly described it on Friday) so the avowed approach to law and order is, for this government, uncharacteristically rational and unemotional in tone.

Absent from the speech was the usual language of the battlethe usual language of the baitle-field—" the war against crime," the "fight against criminals" and other such distracting phrases which provide the staple diet of unthinking politicians. The Government intends instead to "remain determined to tackle the problems of crime." It goes on to reveal plans to augment the resources of police forces and to establish a national crime prevention organisation. Will prevention organisation. Will the reality match the realism, given this Government's record of a barely muted, punitive

The immediate instrument for effecting the Government's policy towards crime will be policy towards crime will be the projected Criminal Justice Bill, the bulk of which will be a hangover from the last parliament. Refinements and additions to the bill, introduced last November, and which had passed through the Commons but reached only the Second Reading stage in the Lords, may be confidently predicted. The bill will be a miscellaneous collection of generally uncontroversial provisions. The setting up of the Serious Fraud Office, in compliance with the recommendations of the Roskill recommendations of the Roskill Committee, went through on the nod just before the dissolution. That represented a significant step towards modernising the criminal justice system when dealing with complex fraud cases. The legislation did not, however, contain the recom-mendation to set up a special tribunal of a High Court judge

and two professional assessors in place of jury trial. The residue of the old bill is replete with provisions that but also a few that will arouse opposition from both sides of the House. The bill will include new rules of evidence—witnesses giving their evidence across national boundaries via of sexual and physical abuse to similarly receivable: a powers to order confiscation of the profits of crime under the Drug Trafficking Offences Act 1986 to other offences where the value of the offender's profits is at least £10,000; the placing on a statutory footing of the Criminal Injuries Commajor reform of the UK extra-dition law so as to simplify dramatically the method whereby fugitive criminals can be surrendered to foreign, non-

aroused cries of horror from defence lawyers and civil libertarians. The Government will hardly be shaken if this single incursion into a jealously guarded protection to accused



persons in jury trial is rejected (as it might well be) by the Lords. The Government will be rather more unhappy if it loses its attempt to deal with "overlenient" sentences passed in the Crown Courts, since the Prime Minister has been vocal in promising a reform that has wide public appeal.

would empower the Attorney General, where he considers that a sentence by the Crown Court raises a question of pub-lic importance, to refer the case to the Court of Appeal. That court would then be able to express an opinion on the sentence passed and the principle of sentencing to be observed in similar cases, without hav-ing any power to alter the sen-

The Lord Chief Justice, Lord Lane, expressed, during the Second Reading in the Lords, his dislike for any such provi-sion. But unlike other opponents, Lord Lane would like the prosecution to have a right of appeal against any inadequate or inappropriate sentence by a trial judge, with a specific power in the Court of Appeal to increase the senterce. While such a proposal would find support within the judiciary and among some criminal lawyers, it instinctively arouses in many people the law that such a power would mack of "double jeopardy," and would be inimical to the cincept of English justice. The likely de-bate in and out of parliament prosecution in a criminal trial, which has become easier to define since the establishment a live video-link and for testi- last year of a national Crown mony from children in cases Prosecution Service in place of 43 prosecution authorities.

None of this remotely touches the most pressing problem of society's response to crime. Imprisonment is still the core of the English penal system, and despite efforts to encourage courts (with some marked suc-cess) to use non-custodial penalties, the prison lopulation, much of it in squalid conditions, pensation Scheme, which has much of it in squalid conditions, operated successfully on an ex-grows at a pace that in amount gratia basis since 1964; and a of increased accommodation of increased accommodation will deflect, The Government's predictable response has been to engage in a prisor building programme at huge cost in terms of capital outlay and annual maintenance. Toying Two provisions in the old bill have already provoked a degree of hostility. The proposal to abolish the right of the defence to a peremptory challenge to jurors has almost aroused cries of horror from defence laws of the defence laws of horror from defen staff and inmates. It will be the Government's penal policy towards offenders that wil pro-vide the scid test of its good

INTERVIEW

Manufacturing with passion

Terry Dodsworth talks to Karlheinz Kaske, chief executive of Siemens

N DECEMBER 1985, Mr hunting round for the American important for Europe to develop Karlheinz Kaske, chief execu-cans. common standards that will tive of Siemens, the world's fourth largest electrical and

"I had to tell the banker that it would be unthinkable for Siemens to acquire these ITT businesses," he says. "The

on European companies by what he regards as a hotch-potch of outdated regulations. It is also one of his responses to the charge that West Germany runs of its large manufacturing and to a lesser extent, the companies, sheltering them at Japanese—a great competitive home to give them a base from which they can compete more effectively overseas.

On the contrary, he says, West Germany runs the toughest monopolies policy in western Europe, much tougher than France, the home base of Alestel, which eventually car-ried off the ITT business.

In the past few years, Mr Kaske, Slemens and West Germany have had to take plenty of criticism on the pro-tectionism issue from the US: as the largest electrical and electronics combine in Europe it is a natural target. But the pressure from America also intensified enormously during the notorious Compagnie Generale de Constructions Telephoniques (CGCT) affair, in which Siemens was pitted against American Telephone and Telegraph in a bidding con-

posal from Ericsson of Sweden. But the affair still rankles.

First of all, says Mr Kaske, the bid for CGCT was "mainly a French story. The French Government came to us and asked us to make an offer." Second, the West German second, the west german telecommunications market is relatively open—40 per cent is held by imported goods; and Europe has proved a happy

Third, the American public

fourth largest electrical and electronics group, was telephoned by a New York investment banker with a tempting proposition. Did he want to buy ITT's telecommunications company in Europe, a deal which would have turned Siemens into the second largest telecommunications company in the world?

"I had to tell the banker that the world he worthlakable for the second he worthlakable for the worthlakable

it would be unthinkable for Siemens to acquire these ITT businesses," he says. "The West German Cartel Office would never have allowed it." Fourth, Dr Kaske contends that Europe's fragmented regulatory structure is a disadvantage for European companies in world markets. Each Mr Kaske tells this story to country has inevitably developed illustrate the shackles imposed its own technology. Yet the US, with a third of world sales in electrical and electronic goods. about eight time bigger than the West German market, has a common sat of standards. This charge that west Germany runs a protectionist policy in favour gives American companies— of its large manufacturing and to a lesser extent, the

O PERSONAL FILE

1928 Born in Esse

1967 Adviser to Full Electric 1975 Member of Siemens's may ing board 1977 Head of the energy to

advantage, particularly in re-search and development costs.

It only seems a step or two which Siemens was pitted against American Telephone and Telegraph in a bidding contest for the French telecommunications company.

Both Siemens and AT&T were beaten at the last minute by a compromise takeover proposal from Friesson of Sweden. and bureaucratic, steadily losing the ability to innovate and com-pete effectively in world mar-kets. Even evidence of the company's success—its cash mountain of about DM 20bn (£6.8bn)—has been attacked as indicating weakness in shifting resources into expansion.

> If Mr Kaske has doubts on these issues, it is difficult to detect them. He believes it is

common standards that will reduce barriers to trade. But there is no suggestion that the battle has been lost to the foreigners. Quite the contrary. "We are absolutely competitive wordwide," he says. "Our exports are higher than other countires' an dour quality and performance is as good."

Delivered by many European executives, this sort of assessment of his company's prospects would sound like a bad case of corporate self-delusion. But Mr Kaske, a large, somewhat rumpled - looking man who speaks impecable English, has a way of sounding utterly objec-tive in his judgments, like a logical conclusion to a series of

This sense of purpose and self-confidence flows from an intimate knowledge of the company and its markets. Indeed, Mr Kaske is typical of a West German managerial caste which lays great emphasis on technical rtise, methodical planning and long-term technology.

A physicist, who took his doctorate at the precocious age of 22, he has been with the company for 37 years, apart from a seven-year aberration when he taught at a mining school in Aachen, He rose fast through the managerial Tanks. becoming chief executive at 53. He has had plenty of exposure to the toughest overseas markets, having spent a year as adviser to Fuji Electric, Simens's long-term associate in

Indeed, it would be hard to find a subject on which he speaks with more passion than manufacturing, and he takes issue with trends in the US. American companies, he says, have displayed a cavalier attito their manufacturing He traces many of the trade deficit problems to selfinflicted damage caused by losing key elements of electronic production.

"It is a trend which started about 25 years ago when the US gave away consumer electronics manufacturing to the Far East," he says. "Consumer electronics is that part of the business which uses a high volume of semiconductor products. So the Japanese got two things at the same time—first they took con-trol of the consumer products forecful nudging in the corri-and then they moved into the dors of power at Siemens. But

went and gave away their designs of personal computers to be made in Taiwan, Korea and Singapore.

During his six-year stint as chief executive, Siemens has, if anything, intensified its commitment to manufacturing, pouring funds into research and development and investing heavily in electronics, R and D spending jumped from DM 3.2bn in 1981 to DM 5.4bn last year, a ratio of 11 per cent on sales. In the same period DM 2bn to DM 6.1bn.

This acceleration of development in the electronics field has done a great deal in the last year or two to counter the charge that the company was stagnating. It is also making Siemens look increasingly like an integrated electronics group of the type which has been championed in Japan.

In leading this policy change, Mr Kaske is believed

manufacturing of the microelectronics which go into them."

America is still falling into the same trap, he adds. "Five tried to be in phase with maryears ago, the same mistake was made when IBM and others went and gave away their tried to be where the markets are, technology-wise and country with If well among tail a try-wise. If you cannot seil a mechanical typewriter any more, you have to make an elec-tronic one."

> It is easy to criticise Siemens -many do-for following the market rather than leading it. Yet it is hard to deny that the company can be extremely effective at using its fire power when it has spotted an oppor-tunity—witness its move into the US at the beginning of the 1970s.

> Expansion in America was undertaken because of a reali-sation that Siemens's traditional export business in Third World infrastructure projects for power stations and electrical installations was likely to stagnate. In the event, the oil crisis has more than vindicated Siemens's approach. are some parts of the world where there is no money left," says Mr Kaske. "The great thing about the US is that those neonle have a manual to manual." people have money to pay." The US is an equally good example of Siemens's conser-

vative, step-by-step, long-term approach to business. In the last 15 years, the group's American sales have risen from about \$50m a year to \$2.6bn and employment has risen to 26,000. It will soon be a net exporter from its US factories. Yet, up to now, says Mr Kaske, Siemens has not booked a cent of profits from its US invest-

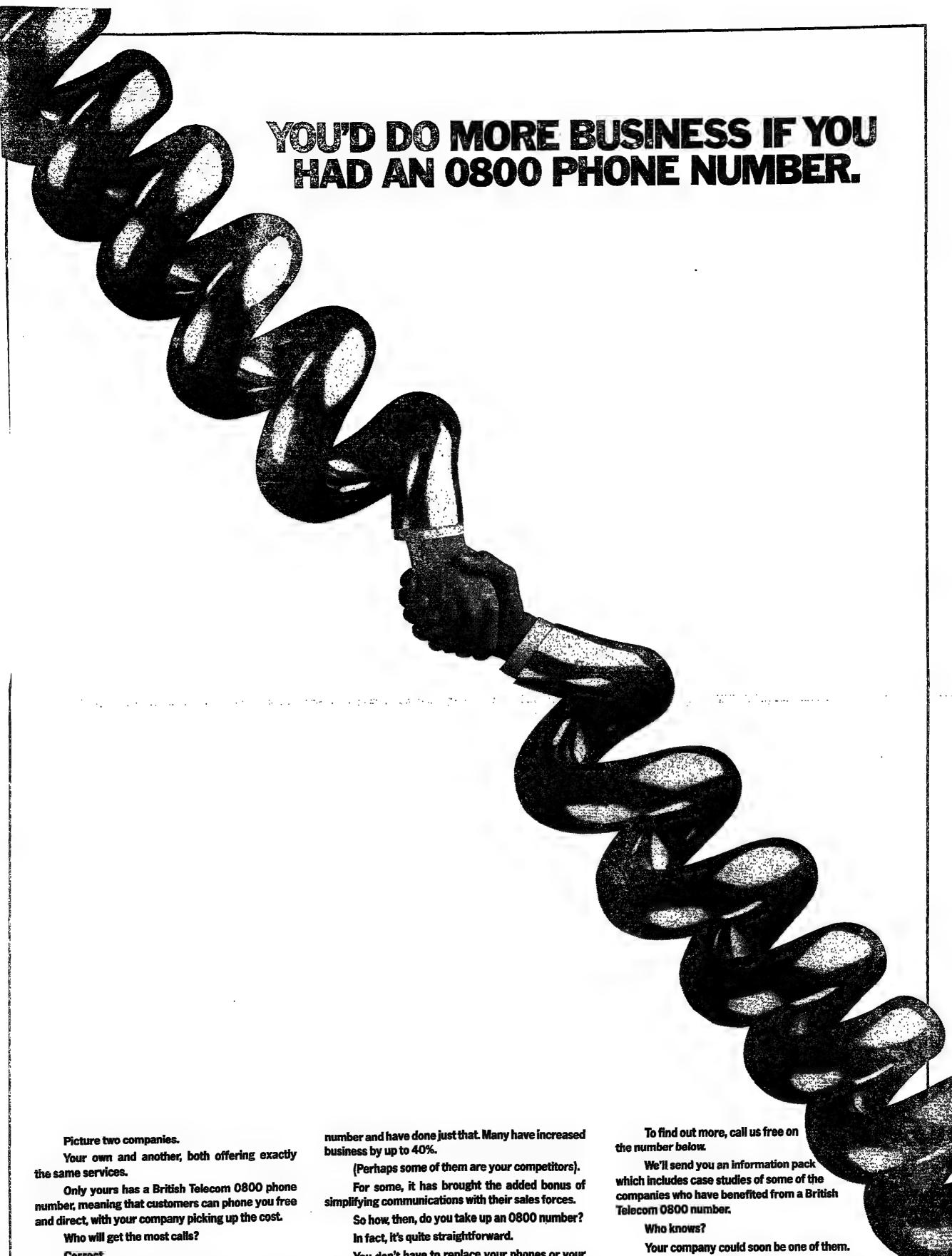
To wait that long for earnings to show up illustrates three things: the group's extremely cautious West German account ing tradition, the solidity of the balance sheet that allows the company to take the long view and its shee patience.



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Just as the M4 motorway provided the impetus for development west of London, so completion of the

M25 orbital route around London is now spurring regeneration of the North Kent Coast between Dartford and Sheemess, resulting in the growth, reports Alastair Guild, of . . .

An Eastern Comidor

London's docklands, past Dart-ford and along the coast to Shorman there is no the region, not least North ford and along the coast to Sheerness, there is one inevitable conclusion. The scale and intensity of investment which prompted that now well worm cliche, the Western Corridor, currently justifies talk of a similar phenomenon being under lar phenomenon being under way to the east of the M25.

There are crucial differences. There are crucial differences.
The coastal strip's economy
was, until recently, more
reminiscent of parts of the
North than the largely green
field, campus-style developments to the west of London.

ments to the west of London.
There is also less emphasis, so far, on high technology.
But just as the M4 provided the impetus of development west of London, London's orbital route has provided the spur to the east, easing the transfer of freight improving access to of freight, improving access to markets and to London, and bringing Gatwick and Heathrow within one hour's drive.

Thanks to this last improvement. American companies, which haven't so far considered Kent, are now taking a harder look, encouraged by its still competitive property prices. Industrial land, for example, costs between only £75,000 and £300,000 an acre compared with fim an acre in the Western Cor-

But other factors have com-

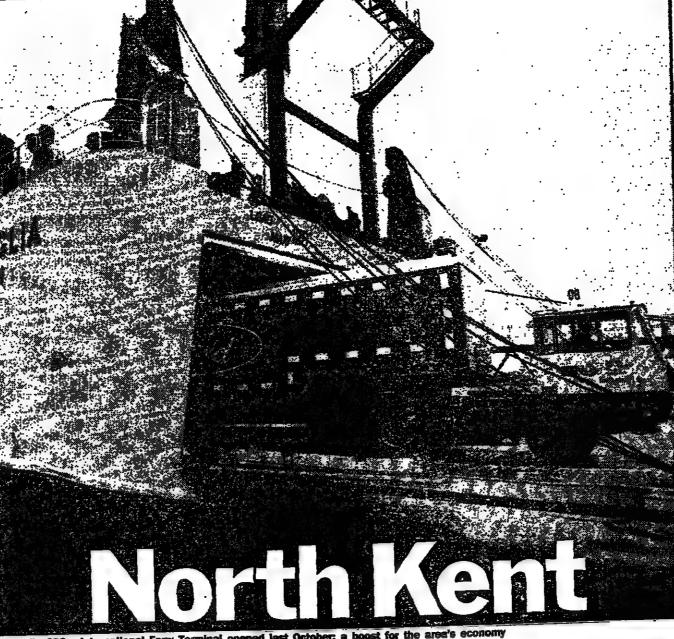
WHEREVER YOU look, from bined to stimulate interest in The omens were not always so

The omens were not always so promising. In 1980, the manufacturing branches of 10 major companies were operating from factories into which they had moved 20 to 30 years before, making them increasingly uneconomic and uncompetitive. They included BP's oil refinery, They included BP's oil refinery, Metal Box, and Reeds paper mills. "They all reached the end of the line at about the same end of the line at about the same with the decline of traditional time and closed down," says industries such as cement and David Homewood, economic development consultant for the in five years. In Swale, the averages. "Ten companies out of a ge is 13 per cent, approaching total of 2,000 may not seem a lot, 20 per cent on the Island of but they were the big employers Sheppey, but it too is managing and between them some 6,000 to counteract the closure of the time and closed down," says David Homewood, economic development consultant for the but they were the big employers and between them some 6,000 people lost their jobs over-

Unemployment rose to more than 14.5 per cent and showed no sign of stopping, with a knock-on effect on smaller companies. At the same time, the Government announced the closure of Chatham Dockyard by 1984, adding several thousand to the number unemployed. A rise to 25 per cent in the Medway towns was predicted.

back in the 1960s.

In the regeneration of its economy, North Kent is not starting completely from scratch. Those companies that did survive the recession have provided a solid industrial base upon which to build. Pharmaceutical company, Wellcome, for example, one of Dartford's longest established employers, with a staff of 2,700 is continuing to expand.



Dartford's £20m Inte In the event, it peaked at 18.7 per cent in January 1985, is now 13 per cent and is expected to fall to 11 per cent and possibly further. Unemployment in Dart-ford, which rose to 12 per cent with the decline of traditional naval dockyard at Sheerness back in the 1960s.

One of the area's largest One of the area's largest employers is GEC Avionica. In the past 10 years it has increased its workforce by 1.700 and now employs 6,000. It has also doubled its factory floor space since 1977 to 1.05m sq ft. Each year, it places orders worth over fim with local companies for a range of materials and services. Other long established firms operating in North Kent include Lucas CAV and Bowaters UK Paper.

Bowaters UK Paper.
In Dartford, market forces and, in particular, its close proximity to London, have generally been sufficient to bring about new development.
In the Medway towns, on the

other hand, a certain amount of enticement has been required, partly in the form of the capital allowance and rate-free periods available in enterprise zones, of which there are now six.

Their effect on the movement

of investment within North Kent in general may have raised some questions. Parts of Swale might on the face of it have justified a zone or two. Yet the enterprise zones to the west have if anything diverted investment away from the borough, which has instead put together its own incentives to compete, including rent and rates packages. It has also concentrated on providing smaller units, a niche in the market, until recently not fully met by the zones, and stres-

sed the greater availability in the borough than elsewhere of freehold land at reasonable prices.

Within the Medway towns, the granting of EZ status has benefited both the zones and industrial estates beyond. In the first year after enterprise zone status was given to five sites, 90 of the 120 companies coming to North Kent went onto non-EZ estates. Now, only 4 per cent of the interprise into the next month or so. It is the first Japanese company to t

industrial premises without EZ

1986. Of those 1,000 represent net job gains to North Kent.
One of the most significant has been Japanese packaging manufacturers, Fuji Seal, which is starting production on its Glitch within the next month or so. It is the first Japanese company to the seal within the next month or so. It is the first Japanese company to the seal within the next month or so. It is the first Japanese company to the seal within the next month or so. It is the first Japanese company to the seal within the next month or so. It is the first Japanese company to the seal within the next month or so. It is the first Japanese company to the seal within th

NORTH KENT: BASIC FACTS

ion: 520,000 Gravesham 0474 337405

436666 Dartford 0322 27266 Kent County Council 0622 671411

Mid Kent College, Chatham 0634 University of Kent, Canterbury 0227

Tropical Development and Research Institute (opening February 1989)

Non-assisted but with six enterprise zone sites in Gravesend, Rochester

pany making security fencing, recently set up a basic assembly operation in Sittingbourne, and, if it achieves a significant peration in Sixtinguous as significant ment of data processing of it achieves a significant tems."

He believes that there will be the believes th

example.

Mr Homewood is now hand-Mr Homewood is now manu-ling business enquiries for Gravesham, Rochester and Gil-lingham at a rate of 20 s week, compared with 60 a year when the three councils decided to adopt a joint promotional adopt a joint promotional strategy six years ago. He expects 150 of the 1,000 enquiries a year to convert into decisions to invest in the Medway towns. It could be higher if land remaining within the enterprise zone is developed.

one of the areas of greatest; future potential is the former Chatham dockyard, only recently cleared by English Estates at a cost of £10m. It has already attracted \$25m in pri-Over 150 companies already attracted £25m in priemploying some 3,400 have set up within the five zones established in 1983—Chatham Maritime, on part of what was the naval dockyard was declared in 1986. Of those 1,000 represent net job gains to North Kent.

Estates at a cost of £10m. It has already attracted £25m in private sector investment to total expects investment and expects investment to total expects investment to total expects investment to total expects investment and expects investment to total expects.

North Kent Enterprise Office, Civic Centre, Strood, near Rochester, Kent, ME2 4AW. Contact: David Homewood 0634 732716

A joint body backed by the boroughs of Rochester, Gillingham and

Swale Enterprise Agency, Unit B4, Smeed Dean Centre, Eurolink, St-tingbourne, Kent, ME10 3RN; 0795 Kent Economic Development Board, Brenchley House, Week Street, Maid-stone, Kent, ME14 1RF: 0622

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Gatwick 40 miles

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penetration of the UK market within three years, will commence manufacture on land it bought excess to its immediate requirements.

The hope is that those companies with a distribution base established will be persuaded to bring their manufacturing operation to North Kent also. Tiffany Foods is the first example.

He believes that there will be real advantages in having competition for key jobs and that a steady growth in financial organisations will provide career development opportunities within the Medway towns and "create a commercial centre rivalling most others, with the possible exception of the City itself."

City itseif." The recent decision by Black Horse Life to move its headquarters into Mountbatten House in the centre of Chatham, a block which had been vacant for some time, was an indication that this trend may already be under way.

There is scope for diverting some of the pressure for office space in the west of the county to North Kent, according to Les-ley Egan. "Many companies tell us they want office space in the us they want office space in the centre of Sevenoaks or Tun-bridge Wells, for example. We say terribly sorry but their poli-cies of restraint don't give much scope. We then try to entice them with the advantages of North Kent, particularly its communications advantages.

North Kent stands to gain, in North Kent stands to gain, in addition, from the Channel Tunnel project, with the M20, once complete, providing a direct motorway link between the area and the tunnel's freight terminal at Ashford, itself unlikely to be able to fully absorb the pressure for development. Faversham is already used as a centre for the packasing and

Faversham is already used as a centre for the packaging and distribution of food to supermarkets nationwide.

"We won't suffer the infrastructure and environmental disruption, but we are extremely well placed to pick up a lot of industry and business from it which cannot be accommodated in the south of the county," says David Homewood.



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Chatham

dockvard

THE CLOSURE of Chatham Dockyard founded by Henry
VIII, provided a chance in 450
years to secure a future for the
Medway towns. At its peak,
18,000 were employed within the one square mile complex, with its unique collection of historic buildings, three water basins and 1½ miles of water-

frontage.

By the time the 1981 Defence Review confirmed the closure, unemployment in the Medway towns had reached 14.5 per cent. With the government decision came predictions that it could rise to 25 per cent. Optimism has now returned, however. A trust has been set up to develop the nas been set up to develop the area's tourism and leisure potential. English Estates is dealing with a gathering momentum of inquiries to develop industrial, commercial and housing schemes and Med-way Ports Authority is bringing

life back to the port.
Rochester and Gillingham
Borough Councils and Kent
County Council, in an Initial
assessment of the dockyard,
came to several key conclu-

the oldest part, comprising 80 acres and 60 important ancient monuments had to be protected and its tourism opportunities the majority of the 2m sq ft of

premises in the central area were useless, had no historic value and could not be converted for modern industrial use. At the same time, the 350 acres that could be readily redeveloped was too love for any acres that could be readily re-developed was too large for any single developer to handle. So there was a danger that piecemeal development might result, a possibility the councils were not prepared to contem-

three waterbasins, each of 25 acres, were in good condition and could provide an unique focus for future developments; the roads network leading to the dockyard was poor. It had handled mainly cars, with most freight being brought in by ship, so if the dockyard was to generate industry and lorries, Chatham's road network would need improving

The three councils agreed that the historic area should be handed over to a trust to create a "living museum." The govern-ment injected £11m into the Historic Dockyard Trust, but it was soon discovered that just to put buildings back into good order was going to cost £25m.

Since 1984, the trust has spent over £5m while, with sound investment advice, the capital endowment has retained its value, now standing at £12m. "Our next step is to seek to raise the necessary funding, whether from grant aid or par-

ticipation from the private sec- director, enthusiastically points

"This is the largest concentration of scheduled ancient monuments in the UK and the most complete Georgian dockyard in the world. We are presented with the major challenge of keeping the character of the buildings but at the same time ensuring they are not mothbalbuildings but at the same time ensuring they are not mothbal-led, by putting new and appropriate uses into their rightful place. Wherever possi-ble, we're encouraging commer-cial activities of interest to visicial activities of interest to visit from government injection, of a tors, particularly in the craft total of £300m private sector

There are already close to 40 funds over the whole scheme. At businesses operating in the historic dockyard, with a total 350-acre site benefits from having flags on the cite where flags for Nelson's Victory would have been made. A former guard house is being taken by a firm that specialises in computer programming for maritime applications. An old ropery has been restored at a cost of £3m, and visitors can now watch old ropers. ropemakers making ropes using old ropemaking machinery.

The docks have been attracting over 50,000 visitors a year, and the total this year is expected to show a 50 per cent increase. "We see a steady growth year by year as we bring on new attractions, something for a return visit," says Bruce

Robertson.

The target for 1990 is one quarter of a million visitors. Then the trust plans to hold a major exhibition of wooden shipbuilding in the Mast House and Mould Loft, expected to cost £3m to renovate. In 1995, with an exhibition telling the story of the construction of iron clad ships, the visitor total is expected to reach ½m.

But Bruce Robertson sees the trust having a broader aim, of

But Bruce Robertson sees the trust having a broader aim, of creating "a living community, providing a pleasant infrastructure for the growing business and residential community in Chatham." Nine acres of the dockyard has been designated for housing, and the trust is now in negotiation with developers for the refurbishment of a Georgian terrace, formerly officers' gian terrace, formerly officers' housing to create houses likely to fetch f4m, with the trust retaining the freehold.

"We see our work and the plans of English Estates as being complementary. There is, indeed, every possibility that some of those working within the area being developed by English Estates will live in trust houses," says Mr Robertson.

Driving in his jeep across what at present has the appearance more of a bomb site, Ian

Parker, English Estate's project

tor," says Bruce Robertson, out the unique possibilities pre-general manager of the trust.

create diverse employment opportunities, and maximise the private sector's participation. We expect a massive investment leverage, from a

The first 400 jobs were secured when two departments

Administration agreed to take a lease of some 300,000 sq ft of the former Pembroke Naval Barracks. Mr Parker says he is now receiving inquiries from large companies wanting to relocate, and high tech companies being forced out of the corridor west

of London by the high house The first commitment from a developer to build on cleared land came at the end of April. with the decision by Wilson (UK) Developments to construct 60,000 sq ft of traditionally-built speculative offices in two blocks, modelled on the style of the Pembroke barracks. The company won the scheme in competition with 14 other developers. With two further office projects announced at the same time, the private sector

has already committed £25m.
Units range in size from 50
start-up premises in an enterprise village planned by the
local Enterprise Agency and costing £1.5m, financed possibly partly by an urban development grant and partly by private

Continued on Page 2

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THE SPECIALISTS for ENTERPRISE ZONE and COMMERCIAL PROPERTY

0634 379988 24a Longley Rd., Rainham, Kent MES 7RU IT IS DIFFICULT to find any

one in North Kent with anything

but praise for enterprise zones. The proportion of distribution and warehousing to manufacturing may be higher than might have been hoped, while

some of the companies taking advantage of the financial incentives on offer have been

relocations from elsewhere in

the south east. But without them

it was likely that much of the dereliction left behind by declining traditional industries

would have proved difficult to clear. Most important, perhaps, is the change they have wrought

in the public perception of the

"In pre-enterprise zone days, investors were reticent about

of the area's potential. Last year, £40m was invested in new industrial premises. So far this

year, we have been notified of £100m of investment, most of it committed to enterprise zones."

prise zones, 90 went on to non-

Of the five enterprise zones

the most successful has been the Temple Enterprise Estate in Rochester. Factory closures left 750,000 sq ft of the 1m sq ft of industrial premises on the 100 acre site empty, much of it large space, averaging over 100,000 sq

space, averaging over 100,000 so ft and dating from the 1950s and

NORTH KENT 2)

Future for **"dockyard**

Continued from Page 1

money, to units of 100,000 sq ft for major office relocations.
At the same time, English
Estates has earmarked the area in and around two of the basins for a new 900-berth marina, with restaurants, shops, offices and housing, while much of the housing development will be kept to the waterfront along the north of the Chatham Dockyard.

The third, or eastern basin, remains the working dock for the Chatham Dock Company, part of the Medway Ports Authority. The MPA has already created four ro-ro berths, each costing £25,000 and has plans for a fifth. However, much of the investment in the port has been by the tenants, some £3m of the total of £9m invested since the transfer to the MPA from the ministry of Defence under a 999ministry of Defence under a 999year lease. Indeed, the fifth
berth, now awaiting the result of
an appeal against planning
refusal by Gillingham Borough
Council, would be a joint venture between the authority and
one of the carriers, Norfolk
Line

With Norfolk and four others operating out of Chatham, the port last year handled 1.4m tonnes, mainly from the Continent, the Baltic and the Mediterra-nean, and now employs approaching 500.

Chatham is designed to fill the

But they have also brought a turn around in the fortunes of non-EZ industrial estates. "Small to medium sized companies, initially attracted by the publicity given to the enterprise zones and unable in the early days to find suitable premises, gap in the market, which MPA feels is not being met by either Sheerness with its brand new terminals which can prove expensive for small vessels, nor by the private wharves along the liked what they saw on existing industrial estates, and bought premises. Of the 130 companies that moved into the Medway area in the first year of enter-Medway often unsuitable for modern ro-ros.

However, the prospect of ncreasing traffic into and out of he dockvard area as a wholethe port alone is generating declared in 1983.—Chatham 1,000 lorry movements a day Maritime was added three years through Chatham—is leading to demands for a new direct link to to develop than others. One of the A2(M2) and M25 motorways the most successful has been and a third bridge across the Medway. Kent County Council has agreed that the scheme, costed at over £40m, is necessary, but it is unlikely to get underway before 1993, unless private sector and or central Within three months of EZ sta-tus being given, all except one

Alastair Guild

Enterprise Zones

A turnround in perceptions



of these buildings had been bought by companies for refurbishment. Tesco spent £5m on the refurbishment of 300,000 sq ft for a major distribution depot, Nestledown, the bedding manufacturers, moving from Maidstone where it occupied 45,000 sq ft, took 70,000 sq ft while Stonefield, involved in truck assembly and gear box manufacture, took 100,000 sq ft. Every available plot of land Every available plot of land within the zone has since been taken by speculative developers. Blue Circle, for example, is holding 120,000 sq ft. Since Temple Enterprise Zone was declared, 1,200 jobs have been brought back to the area, while new speculative building is likely to being a further 600 jobs likely to bring a further 600 jobs on to the estate within the next 18 months. Meantime, most of the factories around the zone's fringes have expanded. One developer built 80,000 sq ft of speculative units just outside

the zone's boundaries, and it was sold before construction was complete. Gillingham Busi-ness Park, with direct access to

The borough council has retained the freehold to the 120 scre site, granting a long lease to the developers Grosvenor Estates. As landlord, it also has a say over design and layout. "It has been a deliberate policy of the council and Grosvenor

the M2, via the A278 dual car-riageway, has proved to be another success story, though there has been a greater bias there has been a greater bias towards distribution and warehousing than was originally envisaged. "The park has begun to change the public's image of Gillingham as a whole," says William Ault, the borough's development officer.
The borough council has

within the zone, with 40 acres left for development. With 1m sq ft already complete or under construction, 1.300 new jobs have been created. The target is 2m sq ft with over 2,000 jobs.

The close links between Gillingham and Japan—the borough is twinned with the

towns of Yokuska and Ito-was one factor in the decision of packaging company. Fuji Seal, to purchase a three acre site on the business park last autumn. Other companies with manu-

facturing on the park include Tiffany Frozen Food, bringing 100 jobs, and Ameeco Hydro-space, part of Plessey, and mak-ing high tech underwater sys-tems Much of the remaining ing high tech underwater systems. Much of the remaining space is taken by distribution. The fatest speculative buildings of two self-contained headquarters offices were recently completed. The larger building of 37,600 sq ft has office capacity of 8,550 sq ft while the smaller one of 20,250 sq ft has 4,370 sq ft with rents for both expected to reach £4,20/sq ft. All previous specula-£4.20/sq ft. All previous specula-tive phases have been let and

are fully occupied.

Medway City Estate in Rochester encountered initial difficulties, but has since become North Kent's fastest growing industrial estate. Built growing industrial estate. Built on mud flats reclaimed from the River Medway, much of the area comprised soft infill. It was in multiple ownership, but the owners did not have the resources to put in the services that would be necessary to make industrial development

feasible. So Rochester-upon-Medway city council bought 7.5 acres of enterprise zone land under an agreement that all the purchase money was to be used to fund the provision of infrastructure. Two years later, once the roads were built and services pro-vided, the council sold the land

— at a profit.
Of the 75 acres with EZ status, 30 acres have since been taken by owner occupiers. Vaillant, Restates to stage development and carefully pick and choose developers," says Mr Ault.

Since 1983, a further centre from Hounslow near 300,000 sq ft has been built London, taking 15,000 sq ft with

100 employed. Burnhill moved its distribution of Zanussi products from Northfleet, occupying 25,000 sq ft, while Neptune Industries. a Norwegian company in a joint venture with Unichem, employs 50 in the production of disposable nappies, expecting to build up to 80 employees. Reader insulations, distributor of insulation and roofing, relocated to the estate from Maidstone, while local company Cliffe Construction took the opportunity to move in

and expand. The remaining 45 acres has been bought by eight speculative developers.

Of the two enterprise zones in or the two enterprise tones in Gravesham. Springhead, on a greenfield site four miles from the M25, is the furthest advanced. The borough council retained the freehold, granting a long lease to St Modwen Properties. The enterprise park is intuitive complete. The Invest. virtually complete. The largest unit is a 98,000 sq ft computer-controlled distribution centre, but there is a range of smaller units, of up to 20,000 sq ft, two o them already occupied and the remaining two let. It is hoped to

provide a total of some 800 jobs on the 28-acre park.

The 40-acre Imperial Busi-ness Estate has proved to be more problematic. Reads estimated it would cost £4m to clea the site of its old paper mill and put in a new access road, and that it would require both enterprise zone status and an urban development grant to make it viable. The UDG was not forth-coming so it sold on to Thomson Properties.
Thomsons put a bitumen and

cement tile plant onto the site, bringing only 150 jobs. The borough council has been in negotiation ever since to get the area made available for higher levels of employment and light ludustry. Recognising that £4m would still be needed to clear the site Gravesham waived its objection to a retail element within the zone, with money from an Asda superstore development contributing towards the cost of cleaning the land and putting in a new film road through the site.

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Dartford

Investment on a massive scale

Kent is, in many ways, a mirror of south west Essex across the Thames. Their landscapes, much of it worked out quarries are gradually being transformed with private sector investment on a massive scale.

Nowhere is this more evident

than in Dartford. In a 50-50 joint venture. Blue Circle Industries. which owns one quarter of the borough and Municipal Mutual first obase of the £20m Dartford International Ferry Terminal, while negotiations are already underway with several large companies interested in taking space within Crosssways 25 Business Park, the DIFT's sister

ford's landscape has been matched by its changing indust-rial profile. All but one of its traditional major employers of engineering cement, paper and pharmaceuticals have scaled down dramatically in recent

in administration and manufacturing Vickers, making furniture, is the second most signifiesut

The fall in unemployment, from 12 to 7 per cent in five years is a measure of Dartford's the shortage of Industrial prability to cope with changing industrial requirements. It prides itself particularly on the prides itself particularly on the pleted and fully let. Crossways with the prides itself particularly on the pleted and fully let. Crossways with the could add to the chief companies, employing between 50 and 60, and on the range of abilities within its pool of work-ers, with currently around 80 per cent made up of managerial, skilled or semi-skilled people.

The transformation of Dart-

number and range of smaller Dartford also believes it is an ideal location for companies seeking to escape the high over-heads of London, while remain-

ing within easy reach of the main centres of population. Just 17 miles from London, it

years. The drugs company, Well-come is now Dartford's largest employer, employing some 2,700 crossing. The enabling bill is now before Parliament, with completion of the four lane bridge, at an estimated cost of £86m, due for 1990.

25, which would adjoin the third Thames crossing and is now 40 per cent complete, offers most scope for expansion. The council would like to see 1,500 jobs provided on the business park. But Crossways 25 is also likely

to provide an important backup for users of the ferry terminal, allowing them to base their offices, transhipment and distribution depots close to the port DIFT, which will take any size of vessel at any state of the is already in a prime location tide, became operational last astride the M25 and A2 trunk October, with a daily freight serroads. Communications will be vice to Zeebrugge. A second

signed up for a freight service to Scandinavia, while there are plans eventually to create a terminal for passenger traffic.

Dartford is seeking to take full advantage of the trade opportu-nities created by the port, with the council represented at a number of oversess exhibitions in Sweden, Holland, East and West Germany, and Portugal.

A major element of the £650m of private sector investment now committed to Dartford is tied up in retail and commercial proposals. In April, Burton Property Trust signed an agree-ment for a £20m redevelopment of Dartford town centre. Blue Circle has plans for 1m sq ft of out of town retail warehousing on a disused chalk quarry. The being supported by Dartford Borough Council, but is likely to be called in by central govern-

Manufacturing CRITH KIBIT'S BIG MANUFACTURING COMPANIES Rochester GEC 201.298 12/85 Papers and Scott Page 127.059 12/85 Paper **Industries** 103.392 6/86 Non ferroes Unileve 95.3 12/85 Vegetable olis Erith Oil Works Erith 94.05 12-85 Steel Co-Steel inc. 80 149 8/85 Scrap metals Mayer, Newman Erith 73.649 2/86 Food Harrior Septels Favershan 71,605 12/85 CHINGS Alon Chemie UK Gillinghan 62.963 2/86 Off-Resuces 81.132 11/85 Pt= ugh Abbott Laboratories 56 4 12/85 R & D Shell Research Sittingbourne Sheli 56.228 6/86 Paper making Fisher Control 36.352 12/85 Emily APV Baka

Other groups with significant operations in the area include: Wellcome, Dartford (pharmaceuticals); Vickers, Dartford (engineering); Edmund Nuttali, Erith (civil engineering); Lucas CAV, Gillingham (automotive equipment).



Kent Development Board

An interventionist approach

AMID THE profusion of approaches towards economic development in the English regions, the Kent Economic Development Board stands out as an unusual example of a shire county working to create a strong economic base by means of planning and even interven-

The Board was set up by the county council in 1934, as a response largely to the decline and restructuring of Kent's traditional industries which were located mostly in the north of the county.

To outsiders, the image of Kent is firmly that of the garden of England. The reality is that around 50,000 jobs have disappeared since 1979 in basic industries like paper and cement, and from the naval dockyard at Chatham. Meanwhile, the importance of the Kent coalfield is dwindling.

Add to that the continuing decline of the traditional bucket and spade tourist trade around the coast, and par-ticularly in the Thanet towns where unemployment is sometimes as high as 26 per cent, and the need for a planned and sustained approach can appreciated.

The task is to create 30,000 jobs over 10 years. That means identifying and fostering an alternative economic base while working to hold on to as possible.

traditional employment as far In industry terms, Kent is seen as "low-tech." The aim is to raise that image so as to attract higher value-added

manufacturing, research and

development, which will help to form a stable base for long-term around the world.

employment.

Wisely, the small executive staff of the Board—drawn from the private sector—did not rush to identify the sort of activity that might provide such opportunities. Themes, however, are tunities. Themes, however, are beginning to emerge: phar-maceuticals, bio-technology, medical supplies. In putting together a package of attrac-tions to potential employers, the Board can call on expertise at the University of Kent which is anxious to develop collaboration with industry.

A landmark in the Board's promotion activities was the decision last summer of Fuji Seal, the Japanese specialist packaging group, to build a new plant in the Gillingham business park as its European base. Initially, 50-60 are employed, which is expected to rise to over 100 shortly. The link with Japan has been

strengthened by an information exchange agreement between the Board and the Sanwa Bank to promote co-operation between the county and Japan through inward investment, joint ventures, licensing agree-ments and technology transfer. Business in the US is also

being wooed by the Board, and, in full knowledge of the import-ance of the Channel tunnel, close links have been developed with chambers of commerce on the Continent Kent has a lot to offer in terms of communications, closeness to London, pleasant surroundings, a trained industral workforce, and many other advantages in selling itself overseas. But over-

seas promotion traffic is notor-iously overcrowded. Missions from all over Britain are constantly hammering on doors

The Board, from the start, also recognised that encouraging its existing industry to expand was necessary. Small business and start-ups have just as important a role in the future economy of the county.

Kent Investments is a venture capital fund subsidiary. It offers equity capital in the range £20-100,000, but will not subscribe a controlling equity stake. The preference is for manufacturing ventures; and, to date, its invest-ments include backing a company developing distance learning technology, and a new plastic welding process which uses hor air.

By bringing together the pro-vision of equity finance—albeit on a small scale—advice, help with training, plus overseas promotion, Kent is alming to

operate like a mini regional evelopment agency. The council, in setting up the

board, was careful to involve local industrialists. Non-executive directors include repre-sentatives from some of the major industries as well as lead-ing members of the council Mr Robert Emerson, managing director of the board, is also a

council member. Kent has good communications in many respects. But, as an advisory body to the council, the board lobbies for particular improvements. It also has a major assignment to ensure that the benefits of the Channel tun-nel do not work to the advantage of one area of the county while area-particularly mother area—particularly north east Kent—suffers. Work-ing with feurotunnel, it is also aiming to ensure Kent industry secures a significant share of the procurement needs.

Hazel Duffy



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Brenchley House, Week Street, Maidstone, Kent ME14 1RF. Telephone: 0622 679976 USA Representative 215 574 9000 Telex 286971 PSCO UR Japan Representative 03 479 3938 Telex 1 25307 HARASSOC WHILE MANY in Sweden's business fraternity are still recling from the after-effects of the Fermenta scandal, there are a few who feel they were extremely lucky to extricate themselves from the scandal-riddled antibiotics and chemicals company in good time.

One such name is Erik Danielsson, the managing director of Pharmacia, Sweden's leading pharmaceuticals and biotechnology company.

For while other business names rushed in and out of the Fermenta boardroom line-up with almost as much doorbanging as in a Feydeau farce and processority fund insider and subsequently faced insider trading investigations as well as the possibility of being used by private investors, Danielsson managed to extricate Pharma-cia from Fermenta's clutches at a fairly early stage in the latter's downfall.

latter's downfall.

The story starts over a year ago when Volvo announced ambitious plans designed to shake up and restructure the Swedish biotechnology and pharmaceuticals sector. Volvo wanted companies like Pharmacia, Sonessons (and its two subsidiaries, Leo and Gambro), under one roof, controlled by Fermenta and ultimately Volvo itself.

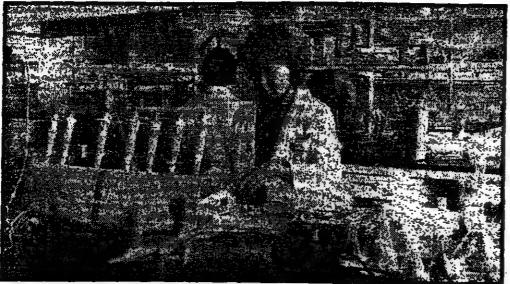
The grand design went

The grand design went horribly wrong when it transpired that the mercurial Refaat El-Sayed, the driving force behind Fermenta, had lied about his readenable. Ferments. As confidence in Fermenta evaporated, the deal with Volvo fell apart. It has been a down-hill slide for Fermenta ever

The same could not be said for Pharmacia, which has gone on to achieve much of its original goal in building up a powerful biotechnology empire. Pharmacia came out of the plan with virtually no mud sticking even though outsiders suggested that Pharmacia had engineered the collapse in negotiations because it felt miffed at having to take a backseat role in Volvo's scheme.

Danielsson denies that charge and says simply that Fermenta and Pharmacia showed "no synergy." He admits that Pharmacia asked El-Sayed for proof of his doctorate ("because our research scientists thought it might be of interest to them"), but will not discuss how the information leaked out, except to say that Uppsala (Pharmacia's home town) is a small gossipy university town where secrets are hard to keep. Though the Fermenta scandal

shook confidence in the Swedish stock market, it does not appear to have damaged the reputation of the whole blotechnology/ drugs sector or its two most powerful and international companies, Pharmacia and



Pharmacia: building up a powerful empire

Sara Webb on the Swedish pharmaceuticals and biotechnology group

Ironically, Pharmacia has since set about doing the things which Volvo wanted from a major biotech and drugs force, since Danielsson recognised at an early stage what Pharmacia needed to de: attendance of the control research in genetic engineering; make strategic acquisitions in order to stay at the forefront of the biotechnology field; strengthen the ophthalmics division by acquiring a lens manufacturer; and expand in the Japanese and US markets.

His concern was that, without a concerted effort to expand, Pharmacia could be left trailing in the rapidly developing bio-technology field. He believes that by the end of the century the market for genetically engineered pharmaceuticals and diagnostic products will have grown by as much as one hundred times. It was therefore imperative for Pharmacia to strengthen its position through

However, Sweden's small size in terms of suitable takeover targets and research expertisemeant that Danielsson had to shop around overseas. With these goals in mind. Pharmacia has over the past year acquired:

Leo, a rival Swedish pharmaceuticals group, for SKr 3.3bn;

A 20 per cent stake in Electro-Nucleonies, the US blu-medical company, and agreed to distribution rights for certain

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 A 20 pe

• LKR, the Swedish instrunts and chemicals company, for SKr L3bn.

It has also set up a genetic engineering research centre in California and a new company in Sweden for research into biosensors, which are used to detect and measure biological substances such as proteins in blood serum.

blood serum.

The strategy has taken its toll on the balance sheet. Pharmacia wrote off intangible assets of SKr 52am related to its recent acquisitions. Profits (after financian items) rose to SKr 325bm, and the group made what analysis regarded as a rather conservative forecast of profits of SKr 19m on sales of SKr 6bm for 1987. Today, Pharmacia consists of

four business divisions—bio-technology, opthalmology, diag-nostics and health care. Danielsson's strategy has been, as he puts it, to "fill in the missing parts of the jigsaw puzzle."

Leo, LRB and Intermedics Intraocular together were calculated to help Danielsson—dubbed the king of biotechnology—achieve his ambition to dominate certain niches in the US, European and Japanese markets in the next 10 years. Thanks to the acquisition of LKB and a marketing arrement with Electro Nucleonics (ENI), his earlier plan to sell off the less successful diagnostics division has been laid to

rest-at least temporarily.

Perhaps the most important move was the acquisition of Intermedies Intraocular, a Californian optical lens company. This will enable Pharmacia to sell lens "packages" for eye cataract operations. Pharmacia's most successful product is Healon, a gel used to maintain eye pressure in cataract surgery. This represents only \$60 in a typical \$2,000 operation in the US, whereas with Intermedies it will also be able to supply lenses, which account for around \$200

to \$300 of the operation. In the US, the total number of cataract operations performed has increased dramatically from 70,000 in 1981 to 1.2m in 1986. Intermedics also already has annual sales of \$7.5m in Japan, where Pharmacia is planning

ال المرافية والإساد فلينية المالية والمداوعة

and Intraocular lens "pack-

Pharmacia's biotechnology and diagnostics activities, particu-larly the manufacture of equipment for the separation and analysis of biochemicals.

"Both companies approaching the same goal, but from different directions," says Brian Knox, who specialises in Scandinavian companies at Kleinwort Grieveson.

LKB, which previously had

been seen as a competitor to Pharmacia, will continue to market its product range separately. Pharmacia leads in diagnos

tics in Europe and Japan, but has no real presence in the US LKB and Electro-Nucleonics US. LKB and Electro-Nucleonics (ENI)—a company which last autumn gave Pharmacka a 20 per cent stake in exchange for distribution rights to Pharmacia allergy and diegnostic lines—can help here. ENI has a strong marketing presence in the US.

strong marketing presence in the US.

Elof Johansson, head of Pharmacia's research and development, believes aliergy testing will prove an important growth area in future.

Meanwhile, the attraction of the Leo purchase was that it gave Pharmacia a strong line in anti-cancer drugs, central nervous system drugs, and Nicorette, a prescription chewing gum which is meant to help smokers kick the habit.

The health care market should provide "significant growth" in the future, according to Bertil Tiusanen, the finance director. He sees drugs pumps for patients as a promising area.

In a further development Pharmacia has set up a venture capital company, raising SKr 225m from Swedish companies, specifically to speed up its research into biosensors. Pharmacia had been worried that this project would languish on a back burner, but it now appears to launch its first expects to launch its first biosensor products by the early

Pharmacia Though attracted plaudits for much of its strategy there are some observers who are less than full of praise about its Leo acquisior praise about its Lev acquisi-tion. Lee was part of Sones-sons, and after Volvo bought up the rest of Sonessons it started to sell off various pieces. Many feel that Leo-basically a traditional drug company—was "palmed off" on Pharmacia and

that Pharmacia merely bowed to pressure from Volvo.

Pharmacia vigorously denies the charge and describes Volvo as a "sleeping partner" rather than an aggressive bully. And while Nicorette is considered an apprecial product by Pharmacia and Pharmacia and product by Pharmacia and Pharmacia an anusual product by Phar-macia's standards, Danielsson insists that it is a "tremendous cash cow. We could sell it for what we paid for Leo."



incident which persuaded Sydney Jackson that he needed to think more seriously about his retirement: his secretary was late with the morning mail. was late with the morning mail.

During his 35 years at Esso
Petroleum, he had always
enjoyed receiving letters. Sometimes people had written to
congratulate him on a job he
had done. Other letters raised
a problem that needed solving.
He liked the subsequent challenge. On the day that his mail
was late he realised how much
he would miss all that.

He ariginal retirement plan

he would miss all that.

His original retirement plan had been to devote more effort to his church and DIY activities, waiting to see if any partime offers of work came along. After the incident with the mail, he decided he needed something more demanding. Last month he took on a new role in a world far removed from oil refining, tankers and pipelines: the chairmanship of the East Dorset Health Anthority.

Anthority.

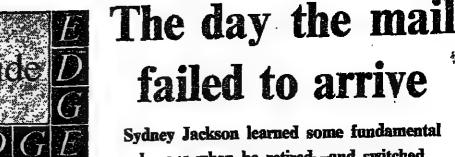
Jackson joined Esso straight out of university. During his time with the company he man-aged a refinery, ran tanker fleets and the Esso pipeline system, and spent two years in New York advising the board of Exxon, Esso's US parent, on marine matters.

marine matters.
Esso managers can stay until the age of 65, but Jackson decided to go at 60. He wanted to spend more time with his wife. He also thought it would be better for his health. "If you look around, you'll see that people live longer if they retire that bit earlier," he says.
Esso's management development co-ordinator had already suggested that Jackson see an outplacement consultant — an agency which helps to find new jobs for redundant and retired managers. Despite some initial

managers. Despite some initial reluctance, he eventually came round to the idea.

"I realised that if I wanted to do something proper in my retirement I had to go about it seriously. It's almost like getting vous case heard in court ting your case beard in court. You get a barrister. You don't try to do it your self like an

After he stopped working at Esso last October, he had an initial interview with outplace-



failed to arrive Sydney Jackson learned some fundamental lessons when he retired—and switched career. Michael Skapinker reports

long list of questions to answer about himself. "For two weeks I scribbled on pieces of paper. When I actually came to write it up, I started at 8.80 on a Sunday morning and, apart from lunch I camind on 1994 2 lunch, I carried on until 6. You are analysing the whole of your 35 year career-and more.

your \$5 year career—and more. It's very important to pull out what your strengths are."
Together with a Sanders and Sidney consultant, he then analysed those strengths. What were they? There is a long pause. "He'll tell me off for this, I should have it on the tip of my tongue." Finally he



remembers, "A well-rounded manager with a track record of getting things done." manager with a track record of getting things done."

He and the consultant did have one big disagreement. It was about the word "tough."

"He insisted that my career details showed I was tough. I were the same. It's about people and getting them to do that two managers who had worked for me in the last three years write down on a piece of paper what they thought my management style was. They both included the word "tough." worked for me in the last three years write down on a piece of paper what they thought my management style was. They both included the word tough."

"People don't respond to your letters. Well they do, but it takes a long time. When you're in business, you're churning out letters and pushing things along. If a letter ing things along. If a letter takes two or three weeks to get a reply, you don't notice it because of all the other stuff. Hers I was really getting peeved. Why don't people write back to me? You feel irrelevant. Somebody said there's nothing more redundant than an ex-politician. Well there's nobody more irrelevant than an ex-manager."

Finally in January, some thing came up: a non-executive directorship with a small company which arranges boat shows. The three-day a week chairmanship of the health authority came through Esso, which had been asked to suggest names of managers to work in the public sector. Doing both jobs still leaves him time for his other interests. Jackson spent two months talking to health service em-ployees before taking up the reins. He has not detected any resentment at the man from the oil industry. "So far I haven't had any adverse com-ments. We're still in the honeymoon period."

All the same, he knows that some health service profes-sionals doubt that industry management skills are trans-ferable to hospitals. But then he's heard all that before.

management. But once you get a number of people working for Esso last October, he had an initial interview with outplacement consultants Sanders and mot easy. After years of being can't perform an operation. But Sidney. Jackson was given a manager, Jackson found him-I can motivate people," he says.



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FRENCH FINANCE

French investment banker makes discreet comeback

MR GEORGES PEBEREAU, the former head of CGE, the French telecommunications and heavy engineering group, is making a discreet but well noted come-back on the French and international financial scene.

e m

During the last few months he has set up an investment bank, Marceau Investissements, and a separate financial engineering company raising more than FFr 1bn of capital. By the end of this year, with leading French, European, and other international partners, he expects to have raised about FFr 1.5bn in funds.

"My time in the wilderness was shorter than I expected," was shorter than I expected," says Mr Pebereau, who was replaced at the head of the now privatised CGE a year ago by the Government after clinching the landmark telecommunications merger between CGE's Alexandra published. CGE's Alcatel subsidiary and

At the time, Mr Pebereau took his surprise replacement sportingly, announcing that he would temporarily step out of the limelight to meditate and book at the sea ook at the sea.

look at the sea.

"In fact I went down to the "In fact I went down to the Cote d'Azur, where I met Mr Gustave Leven, the chairman of Perrier, and Mr Jean-Louis Descours, the chairman of the Andre shoe group. And with them I discussed the opportunity of starting up an international investment banking business," says Mr Pebereau.

True to his reputation as a

True to his reputation as a virtuoso of French finance and industry, he set about his task with zeal. By April this year he had raised FFr 600m for Marceau Investissements. His partners included Mr Leven and Mr Descours, who personally contributed FFr 60m each.

Other investors included the

Caisse de Depots, the big state financial institution, Axa, the insurance group, and a financial group. Each invested FFr 120m



Georges Pebereau-set about investment banking business with zeal.

in the enterprise. A subsidiary of L'Oreal, the cosmetics and beauty products group, Mr Pierre Moussa's Pallas investment group, and a subsidiary of the Paluel Marmont financial group all put FFroom into the

wenture.

Mr Pebereau has further extended his range of investors with the Suez financial group and BAT's Eagle Star insurance arbidisms until par PEr 120m subsidiary putting up Ffr 120m each. Between them the West German Westfalen bank, Julius Baer of Zurich and Mr Edmund Safra have invested FFr 180m. Mr Pebereau is seeking to further extend the capital base of his new venture, possibly taking in a US partner, a

from the Middle East. 'We have already raised FFr 1.02bn and I expect we will have raised about FFr 1.5hn by the end of the year," he says. Among the first major invest- we've got a few more deals ments made by Mr Pebereau's already up our sleeves," he says.

Japanese investor and a group

new financial group is the acquisition of a 0.5 per cent stake in Societe Generale, the French commercial bank currently being privatised. Marceau lovestissements has thus become one of the so-called core shareholders in France's third shareholders in France's third largest commercial bank. The stake will have cost about

The new group has also invested in a small stake in the Laurent Perrier champagne house and taken a stake in a medium-sized company called Franciador, which chamilings Franciaflex, which specialises in manufacturing blinds and which is eventually to be listed on the French second market.

At the same time, Mr Pebereau has been actively engaged in a number of mergers and acquisitions, showing an undisguised gusto at being involved once again in international dealmaking.

He played a part in the recent acquisition by Perrier, the French mineral water group, of BCI Arrowhead, the mineral water division of Beatrice Food. He also helped engineer two recent UK acquisitions in France, including the FFr 37.5m purchase by Avon Rubber of an industrial rubber subsidiary the Bic group and the FFr 42m purchase by Prestige, a British subsidiary of American Brands, of Le Creuset, the lead-ing French manufacturer of

casseroles and saucepans. Recently there has been regular speculation that Mr Pebereau would land a major new job in the state sector — his name has been mentioned in the past in connection with the the past in connection with the presidency of the French electricity board and the state railways among other groups— but the former CGE chairman has made it clear that he is devoting all his energies to his

new financial venture.
"We've had a good start and

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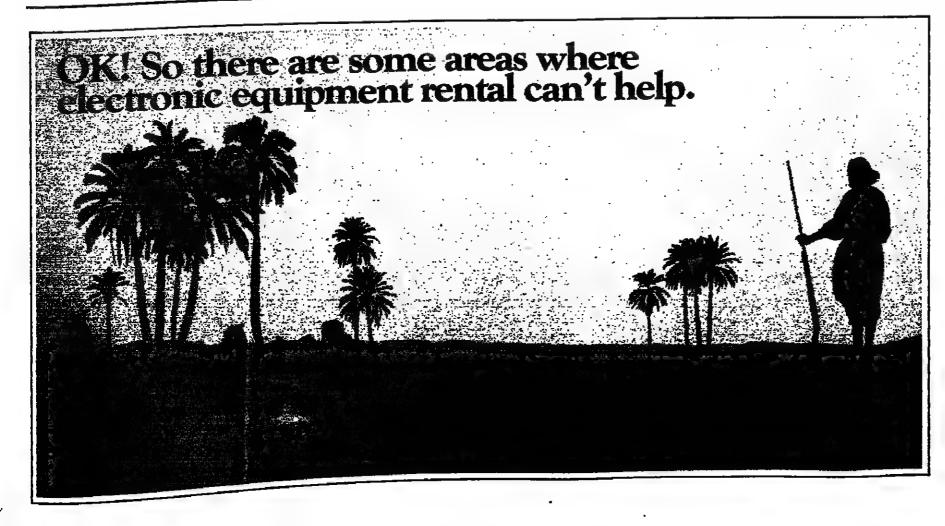
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LATIN AMERICAN INDUSTRY

Latin America treads a tangled path towards privatisation

BY ROBERT GRAHAM, LATIN AMERICAN EDITOR

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29th June 1987

tisation has crept into the economic and political vocabulary of Latin America. All the larger countries at least pay lip

The essential difference from, say, Thatcherite Britain, is that Latin American privatisation is taking place in the context of what is still, at best, a limited free market economy. Privatisation has been taken on board tion has been taken on board largely as a consequence of the debt crisis, which since 1983 has obliged governments to be far more conscious of cost cuts and efficiency.

The most notable exception has been the military govern-men of Gen Augusto Pinochet in Chile, which has openly embraced the free market views of the Chicago School. The Pinochet Government wants to reduce the state sector's role to the minimum and regards the private sector as the principal motor of future growth.

Broad motives

To date in Latin America one can identify six broad motives behind privatisation:

bening privatisation:

Lessen the role of the state
Improve management.
Return to the private sector
companies the state was forced
to acquire, or which were
nationalised by previous govern-Ments.

Widen the base of share

• Raise extra resources for the treasury.

Generate domestic and inter-national business confidence. The three most illustrative countries which have embarked upon a programme of privatisa-tion are Argentina, Chile and Mexico. Of these, only Chile could be said to be privatising for a combination of all the

The Alfonsin Government in Argentina, on the other hand, has initiated privatisation to

lary of Latin America. An the larger countries at least pay lip service to the idea. But the aproaches to the concept and its implementation differ enormously.

The state, in various guises plays a dominant role in many Latin American economies, reflecting a dirigiste view of economic policy and development. The private sector itself tends to regard the state as a handmaiden of initiative and enterprise.

The essential difference from, say, Thatcherite Britain, is that Latin American privatisation is the conomic collapse of the taking place in the collect of Gen Juan Peron in the early 1950s, which the ensuing military governments padded out further.

In Chile, Gen Pinochet has been concerned to alter the coursed just before and during the Allende government in the early 1970s. Although the privatisation programme was begun in 1974, 12 suffered a serious setback as a result of the taking place in the collect of the conomic collapse of the taking place in the collect of the correct was forced to step into early 1980s, when the Government was forced to step into the country's three main hold-ing companies and several of its

The programme has regained momentum only during the last two years. Yet it remains inspired by the same ideological considerations—a desire to move Chile irrevocably away from the socialist philosophy of the Allende era and to break the power of organised labour.

Assets selected

The assets selected for privatisation in these three countries show no overall pattern; rather, they tend to reflect the political reality of what it is possible to hive off in economies with strong vested interests in both the

state and private sectors.

Thus in Mexico, President de
la Madrid acted slowly in privatising the banks because he could not be seen to be over-turning quickly his pre-decessor's decision. He began in decessor's decision, he beam in 1984 by selling off the banks' holdings in 339 companies (including financial service companies). He started the process of selling off minority stakes in the banks themselves

only this year.

The Mexican Government recently pledged to reduce its holdings to 300 sirategic companies by 1988—a quarter of the number inherited at the outset of President de la

could be said to be privatising for a combination of all the above motives.

In the case of Mexico, the de la Madrid Government has ment stake has already been been primarily concerned to restore business confidence and tremedy the negative content of the list for privatisation remedy the negative content of the last property of the last prope

line. However, oil, controlled by Pemex, is specifically ex-

The Argentine government has earmarked Austral, the domestic airline, for privatisation and is pressing ahead with plans to sell off peripheral parts of the huge railways organisation. It also believes in cutting some of the service activities of YPF, the state oil company, as well as selling the petrochemicals side of its business. However, the core elepetrochemicals side of its business. However, the core elements of oil, transport and the utilities are all likely to remain in state hands.

Gradual sales

Chile has opted for a far broader divestiture. The Government is in the process of gradual sales of shares in utilities (Endesa, electricity generation, and Chilelectra, electricity distribution), telecommunications (Telex and CTC), as well as steel (CAP) and industrial activities like nitrates (Soquimich)—as well as bnuks, Significantly, Codelco, the

Significantly, Codelco, the copper mining concern, appears likely to remain in state hands, though with the field left open for domestic and international companies to develop their own

mines.
Unlike privatisation in Britain, for example, Latin American governments do not regard the raising of funds for the treasury as a high priority. Many of the companies and financial institutions being sold have been restructured, with the state often still bearing some of the debt. still bearing some of the debt. Only Chile stresses the point that privatisation is a useful

that privatisation is a useful source of extra revenue. By the end of this year the Pinochet government hopes to have raised over \$500m from the sale of shares in 23 companies over a two-year period.

Initially, the preferred mechanism for privatisation was to invite somerested groups of private investors and to offer them all or part of the shares on the basis of tender or a negotiated price. In Chile, 311 of the 350 companies then privatised were transferred back to their original owners in 1974.

WITH LITTLE fanfare, priva- bank nationalisations carried of the transport sector includ- previously were able to purof the transport sector including Mexicana, the national air-line. However, oil, controlled by Pemex, is specifically ex-by Pemex, is specifically ex-

pensation for the takeover.
First Chile end now Mexico
have moved on to a more sophisticated stage. Shares in companies being privatised are being floated on the stock exchange, opening up the possi-bility of wider ownership and of a more market-oriented approach to valuation. This has not been easy for

This has not been easy for the respective governments. They need to make the shares attractive yet want to avoid the charge of selling off national assets too cheaply. In Mexico, the country's three leading banks—Bancomer, Banamex and Serfin—this year launched new stock equivalent to 34 per cent of their paid-in capital. The share quickly doubled, and in one instance trebled, their launch price, leading to a political country of the country of their launch price, leading to a political country of the country of launch price, leading to a politi-

cal outery.

The dilemma is a serious one for the governments. The share price needs to be attractive to encourage investors. The Argentine Government is currently

time Government is currently having to delay the Austral airlines privatisation because of disagreements about pricing.

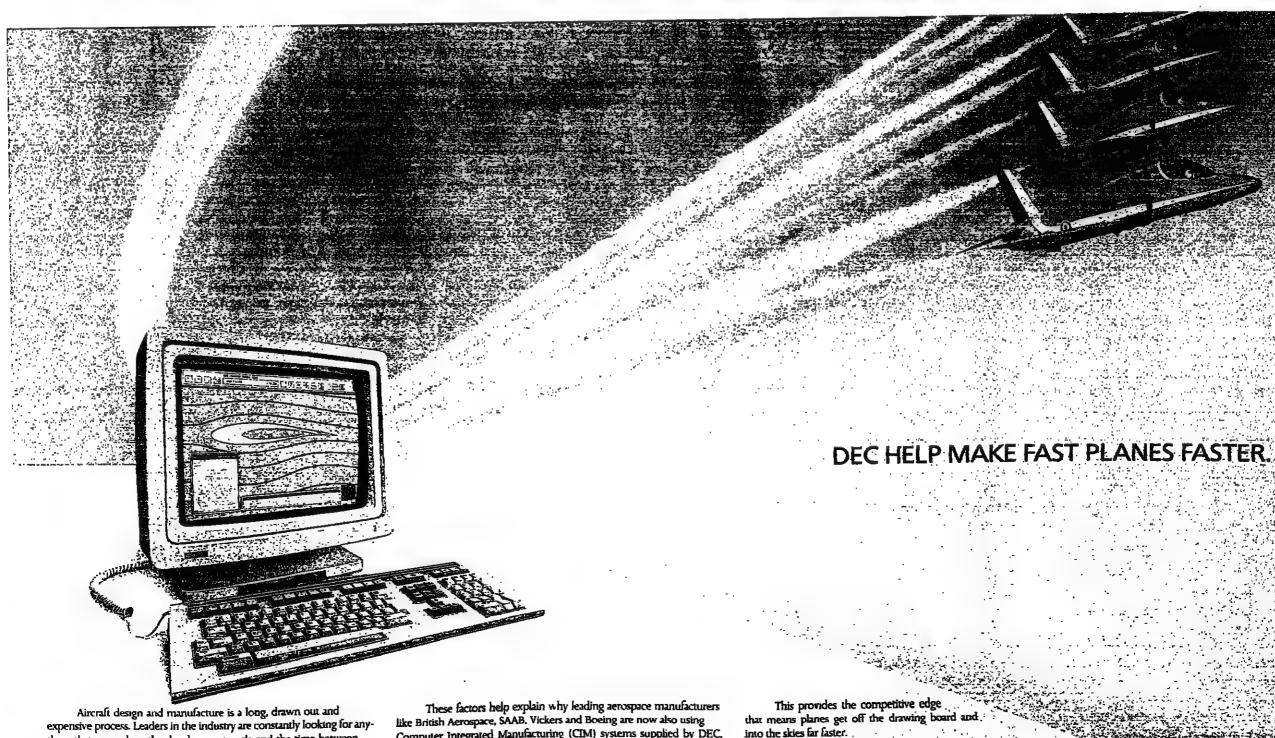
By launching privatisation through the stock exchanges, the governments hope to stimulate the growth of local capital markets. Pension funds have begun to play a bigger role and indeed are relied upon to be significant purchasers. In Chile these institutions are managing an ennual \$1.75n.

Share ownership

Share ownership has undoubtedly begun to spread, yet
the respective claims of governments need to be examined
carefully. It is not so much the
public at large that is buying
shares; rather, employees are
being offered company chares
on favourable terms or are
heine encouraged to make rebeing encouraged to make retirement arrangements through there purchases. In Mexico, the recent launch of bank shares also produced widespread allegations that packets of shares had been allocated to government supporters.

Latin American governments have been cautious about letting foreign investors in on the In Mexico in 1984, downer shareholders in the banks that had been nationalised two years in the banks.

In Mexico in 1984, downer encourage local entrepreneurs and to retain ownership in national hands.



expensive process. Leaders in the industry are constantly looking for anything that can reduce the development cycle and the time between

investment and payback. In recent years computers have been used to help speed up testing.

design and manufacture. With Computer Aided Design (CAD) systems it is possible to simulate wind tunnel testing without the expense of prototypes. Component production can be checked for accuracy on the shop floor while flight simulation has become a crucial part of the testing procedure.

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Architecture/Colin Amery

Cathedral from which lessons can be learned

Coventry is much more than its cathedral. It is a city that has an infinite capacity for selfrenewal. Its resurgence from the ruins after the hideous bombing of 1940 has inspired regular subsequent revivals. From Jaguar cars to the football team's triumph in winning the FA Cup, there is evidence of energies not yet identified in other cities suffering from overdoses of inner-city gloom.

There is an opportunity to recapture some of the excitement of the rebuilding of the cathedral in an excellent exhibi-tion at the Mead Art Gallery in the University of Warwick's Arts Centre (until July 12). The cathedral today still has come of the architectural power that so excited the nation when it was consecrated in 1962. A visit

was consecrated in 1962. A visit to the exhibition must be accompanied by a tour of the cathedral itself and a look at the dream city of the 1950s—how has it all survived?

The university exhibition is accompanied by a catalogue compiled and edited by Louise Campbell (published by the University of Warwick in association with A. H. Jolly (Editorial) Ltd. price £7.50) which is very finely illustrated and makes an important contribumakes an important contribuart and architecture of the

The competition for the new cathedral was held in 1950-51, a period when architects were much fired by the triumphs of the Festival of Britain. Of the the Festival of Britain. Of the 219 entries some 12 were commended by the jury with Basil Spence emerging as a clear winner. Alas, the organisers of the exhibition have been unable to find the material of all 12, but it is fascinating to see the entry of Albert Richardson (architect of Bracken House, the recently sold home of the the recently sold home of the FT) and the more modern entries of Peter and Alison



Coventry Cathedral provides an architectural heart to the rebuilt city's arid centre.

Smithson and Colin St John

The Smithson's concrete shell and the Wilson glass box show how easily the cathedral could have been a more radical, and probably obsolescent construc-tion. It is clear why Spence won, He was, after all, a romantic Scot. He, alone among the competitors, saw the emotional power of retaining the ruined outline of the old cathedral. (the competition had only asked entrants to keep the tower and crypts). He placed his new cathedral at right angles to the old, thus ensuring a constant reminder of the past and a powerful place for the new cathedral's forecourt.

ing was clearly Gothic in in-spiration, much influenced by the cathedral's Reconstruction the cathedral at Albi. The saw Committee. What also shines tooth arrangement of windows through is Spence's total dedica-and the strong sandstone walls tion to the project; he was prehave an almost Scottish and fortified look. There is more than a hint of Lutyeus about the battered blank walls of the (liturgically) East wall. Both Castle Drogo and and the un-built Roman Catholic cathedral

Spence's powerful stone build- large interior perspective must pared to go on fund-raising tours; his commitment to the artists that were commissioned for the cathedral was total. A great deal of the exhibition is about the applied arts of Coventry cathedral and they of Coventry cathedral and they of Liverpool are sources for remain one of the major lessons. Coventry. Spence, of course, What public building today has worked briefly in Lutyens's so nobly followed the arts and crafts tradition and incorporated works of art in such a way? The visualiser and draughtsman Think of the National Theatre Spence was. His own sketches or the new extension to the are very convincing, but his National Gallary—where are the

commissions for artists? Spence brought together a stable of artists of a very high calibre. All of them responded to his desire for a new cathedral to be comprehensible to contemporary man—although abstraction lurks around the cathedral—it is the figurative elements that are the most now be criticised for erecting a new cathedral that was not powerful enough as a piece of

architecture. The thing you always re-member from Coventry is the Sutherland tapestry—very much helped by the calm setting given to it by Spence. The trial woven panel of tapestry of the

eagle (one of the best things in the exhibition) in fact belonged to Basil Spence, and his com-mitment to Sutherland was a crucial factor in the completion of the tapestry.

In the same way, it was a brave step to commission the young, recently qualified Royal College students to design the stained glass of the nave winstained glass of the nave windows—a risk that only Spence
was able to countenance and
psh throgh his committees.
The lessons of Coventry
Cathedral are profound. Artists
do have a role working with

architects, not just as an after-thought, but as a part of the whole conception of any new building. The architect today has taken too much upon him-self in aesthetic terms. Spence absorbed the artists in a way that has made them—from Epstein to Piper—the shining ornaments of his recessive cathedral.

The other lesson is the damaging effect of economy. Spence originally wanted stone throughout the intertior of the cathedral. It would have dignified the architecture in a way that the rough plaster walls do

As one of the first post-modern architects, Spence saw the point of an architect's humility in the face of his client and artists. Coventry is a genuinely modest building in architectural terms—and that is why it remains today a con-vincing experience. The rebuild-ing of the city has little to com-mend it in the same way, Arrogant planning inadequate architecture and bureaucratic influences—all inform the dead

aridity of the new centre. To have made the cathedral an oasis in the desert may not have been \$ir Basil Spence's intention, but to all the inhabitants of Coventry and all visitors to the city it is a relief beyond imagining that he did.

Gershwin & Ravel/Barbican

David Murray

"The Gershwin Years" was the termined first-aid). The European one: rather too gener-original dance-band scoring was ous with bright ideas-two big good to hear. Gershwin standards, Debussy's L'Aprés-mid! Milhaud's Creation du ...monde, Ravel's left-hand Concerto end two extra bonbons—but fun. Again Michael Tilson Thomas conducted the London Symphony, as well as manning the piano in Rhapsody in Blue and contributing one of the surplus sweets. his own expansion of a Gershwin fragment that might have become a piece for Lily Pons.

The other bonbon was Debussy's Valse "La plus que lente" (complete with orcheslente" (complete with orchestral cimbalom), apt but unnecessary. The Milhaud Création sounded pallid in the Barbican, too small and remote either to convey its affec-ting strain or its cheerful rackettiness. In the Rhapsody Tilson Thomas was brittle with the solo part, tolerably faith-ful to the period style but without the solid impetus recoded to evad the feeling of

The rest was unqualified pleasure. Maybe An American in Paris is jerry-built too, but it teems with ideas, and Tilson Thomas clearly revels in the score as much as the L.S.O. did. The wind players matched excellent American standards, and there was no feeling of an orchestra preferring to aim at loftier things. They kept their genres distinct: the concert had begun with L'Apres-midi d'un faune, done with style and unobstrusive finesse, as keen in its way as their exuberance in Gershwin.

Ravel's Concerto was not only the most authentically Gershwin-related work in the programme, but it got a performance of high distinction. Tilson Thomas was notably faithful to Ravel's tempo-indications, which are regularly traduced by conductors who indulge "effects," and Michel Béroff was a sterling soloist: objective, controlled and needed to evade the feeling of objective, controlled and perpetual stop-go (nobody (nearly always) accurate, with would call the piece "well a fine long view of the music made," and it wants some de-

Love on the Plastic/Half Moon

Martin Hoyle

The Half Moon Theatre in with a heavy hand, but he Mile End Road is transformed evokes fine playing from a ante and Aparia club by Ellen strong company. Declining into Cairns's designs. The raised alcoholic fatuousness, Nicholas foyer/cloakroom, red and gilt Day and Michael Elwyn are with plushly quilted loo doors, delicately unexaggerated as descends to the dimly-lit tables minor public school punters. where small businessmen are fleeced for the statutory four bottles of champagne by hos-tesses who then take their new

squires on to a hotel. Julia Schofield's play, based on first-hand research, sounds like a Sarah Daniels with affection and concern. The language is strong but rings absolutely true, as do most of the characters. Criticism of the socioeconomic factors of prostitution (seen as a game that will last as long as men earn more than women) is belonged by sure as long as men earn more than women) is balanced by sympathy for individuals, male and female, caught up in the system; and some of these girls actually like men, actually want them. Only when the preaching shows through or when the writing becomes consciously literary does a didac-

ciously literary does a didactic, documentary note creep in obtrusively.

A traumatic evening that ends in violence is fascinatingly charted with the same sort of insider's shop-talk that illumin-ated a whole sub-culture in Wesker's The Kitchen, Chris Bond's direction may lay on the

minor public school punters. Glen Walford's Madam the schemer eventually outwitted, Belinda Lang's prim northern receptionist who learns to turn a trick or two and George Cos-tigan's believable cockney bouncer are on the periphery of this particular circle of hell.

At its centre are Nicky Croydon's murderously desperate Scots waitress, whoring to keep her son at boarding school; Gabrielle Cowburn's baby-talking blonde, screaming with rage when bauked of a punter by an attempted suicide; Nicola Blackman's coarsely cackling black tar, cheerfully obsessed with food; and Eve Bland, the stripper whose hourse camp makes her postoperation transexuality con-vincing, funny and touching, as when she addresses an invisible doctor, ebullient with greedy promiscuity, simultaneously with a lonely and sensitive homosexual (Richard Cottan) longing for a senchange, only to reach the same bleak conclusion of loyalesment. The to reach the same bleak con-clusion of lovelesmess. The play's final irony shows middle-class Vicky (Julia Watson) rubning a very classy establish-ment in Wapping,



Gabrielle Cowburn, Julia Watson and Glen Walford

Saleroom/Antony Thorncroft

Aldeburgh Festival

Andrew Clements

to be difficult years for the Aldeburgh Festival, Benjamin Britten's death in 1976 meant it would take a few seasons to alter the shape of things; there were after all tributes to be paid, and a steady flow of un-published works to maintain a sense of novelty in the programmes. But by 1980 the loss of the original focus began to be noticed, and the festival was seen to be tacking a sense of direction and freshness; though still the audiences remained faithful, the concerts they supported seem to have been planned by reflex, as if the organisers really believed clocks could be stopped and the Festival left embowelled as it had been a decade earlier.

The year 1983 and 1984 perhaps represented the nadir of Aldeburgh's fortunes; since then it has turned around, and the story now appears to be one of steadily increasing enter-prise and ambition. Because it possesses almost every conceiv-British festival-the finest concert hall in the country, an acute sense of place and tradition—it is good to be able to report that the 1987 festival, which ended yesterday, was in large measure precisely what it should be, emanating an energy and excitement which not even this summer's weather could

Festival planning is now securely in the hands of three securely in the bands of three seems increasingly fond of pro-executive artistic directors—ducing. A Celebration of Some Steuart Bedford, Oliver Knussen and Murray Perahis—who year for the Houston Symphony, between them manage to cover lasts barely three minutes, yet

Aldeburgh traditionally incomposer's familiar and volved—opers and orchestral rigour, to make a compressed contemporary essay in line and layer. programmes, contemporary music and chamber music of the highest quality.

hignest quality.

There have been innovations—a series of late-night Indian classical recitals this year; a competition for young composers and an annual composer in residence (Lukas Foss this year); and the closing days showed how well the mix had been assembled. If festivals are all about music-making which cannot be offered within the streamlined confines of winter concert sessons, then Aldeburgh has undoubtedly regained its knack of fostering just that It is unthinkable for instance

that the programme which Knussen conducted with the Philharmonia Orchestra in the Snape Maltings on Thursday evening would ever have appeared under the same orchestra's auspices on London's South Bank: Brittan's Building of the House Overture, Berg's Altenberg Songs, Knussen's own Third Symphony, new works by Carter and Herze, and Debusymphonia Errophonia Forester and Polysent Symphonia Forester and Polysent and Debussy's Symphonic Frag-ments from The Martyrdom of Saint Sebastian, Rehearsal time had been by no means excessive, yet the orchestral playing was superlative, lucid and vividly coloured.

The Carter European premiere was the latest in the line of tiny occasional places which he

The 1980s were always going all the areas that concerts at is put together with all the Henze's 1985 Fantango is the

latest in his line of recomp tions of baroque models, in this case a Soler piece for harpsichord. Only the bass line of the original is allowed to remain, and over it Henze has accordanced a wallely descent constructed a wildly fantastic sequence of inventions around and about the Fandango rhythm, music which sometimes seems riotously over-scored, yet manages to convey lence which is hard to forget. The most cherished aspect of Aldeburgh in Britten's era was the steady stream of celebrated

nstrumentalists and singers who made the journey to Suffolk to play with the composer in chamber music and solo recitals. Murray Perahia's two-piano recital with George Solti on Saturday afternoon harked back to those times: the kind of occasion which can only flourish under the most careful festival conditions. It was by no means perfect duo playing—some passages, in Brahms' Haydn Variations especially, would have bene-fited from more rehearsal than two such busy performers doubtless could spare but the feeling of relaxed spontaneity was preserved, even with such a highly-strung interpreter as Solti, whose piano playing is in many ways a mirror image of his conducting, severe, tense

is not the usual diet for part-time planists. Solti turned pages for the composer at the premier in Budapest in 1938, and studied the work with him, and there was no doubt who was in charge of this perform-ance (with the excellent percussionists Evelyn Glennie and David Corkhill). When his own contribution allowed, Solti even conducted his colleagues, touching in the percussion with meticulous accuracy, to ensure that not a nuance was missed.

Later the same day the festive entourage decamped to Bury St Edmonds, for one excursions to the cathedral there. Some works are simply too large for the Maltings, and Beethoven's Ninth Symphony is one of them. Simon Rattle conducted the Ninth with the City of Birmingham Symphony Orchestra and chorus for the first time last year, an account eulogised by those who heard it and its repetition here, the first time any Beethoven symphony had appeared in an Aldeburgh programme, was most eagerly sought.

A cathedral acoustic is by no means the best in which to assess the full stature of Rattle's interpretation. Yet it clearly contains many marvellous things: an electrifying account of the first movement, charged with energy from the opening with energy from the opening bars and shaped towards a gigantic climax at the beginning of the recapitulation; a lithe, almost breathless scerzo, profundly measured Adagia, and a finale set out on the grandent theatrical scale, tingling with and always pressing forward. finale set of Bartok's Sonata for two theatrical pianos and percussion, however, emitement.

Peter Gabriel/Earls Court

Antony Thorncroft

First the good news. Earls Court has reasserted itself as a top class pop venue. It was fully tested over the weekend by a visit from Peter Gabriel, the great conundrum: is he a genius or is he a sham?

After years of not worrying I've progressed to not caring. His performance on Saturday was professional enough to justify his cult status and he delivers in spades. A song like "Lay your hands on me" says it all: ponderous and cliched, it anddenly assumes mythic it andenly assumes mythic proportions as Gabriel turns his back on the audience and just falls into its collective stalk like Hamlet in Act Five Of course, he eventually reaches the safety of the stage minus jacket, shoe, etc, but it is such a touching act of faith that much of his austere image

Something of the mime still elings to his tortured expressions, surely an indulgence now in a millionaire as is the statutory song supporting the unemployed, "Don't give up." But even his affections are acquiring an old-fashioned charm as when David Rhodes, the guitarist, leads Gabriel on a skip around the back of the stage, and when the band, firessed in long coats like Rabbis, lines up for some Shadows-like dance

can be forgiven.

Everything mechanical works to perfection; two giant sceens enable the thousands at the back to view the performance, the four gantries which press down on Gabriel as he writhes around the stage provide a

brooding menace, and the lights sparkle a neon accom-paniment to songs which swing from dancing pop numbers, like "Salisbury Hill," to the heavy handed "Sledgehammer."

At the end of a long act his social conscience exhibits it-self with West African Youssou self with West African Yousson N'dour coming out for an encore, and a lithe black dancer whirling across the stage. What actually goes on in Gabriel's mind is a closely guarded secret bull as a glam rock performer for the paperback Panguin brigade he can hardly be bettered. More power to his pretentions.

Pyramids opera planned again

The Egyptian Government is planning a \$6m (£3.7m) produc-tion of Verdi's Aids in front of the Pyramids — only months after the production at the Temple of Laxor organised by businessman Fawsi Mitwali which was said to have lost nearly \$1m. Placide Domingo has been

invited to sing the part of Radames again, and other singers approached are Katia Ricciarelli, Grace Bumbry and Ranata Bruson.

The open-air theatre by the Pyramids is said to provide good sound for son et lumiere performances for up to 5,500 people, in spite of the problems experienced during the previous production.

Arts Guide

mic/Monday. Opera and Ballet/Tuesday. Theatre/ idnesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

June 26-July 2 Music

Miles Davis, Royal Festival Hall (Mon) (928 3181). Chelsea Opera Group, conductor Nitendry (120 311). helses Opera Group, conductor Ni-cholas Braithweite with Richard van Allan as Boris in a concert per-formance of Boris Godunov, in En-glish. Barbican Hall (Mon), fere ason' (638 8891).

Anden Choir with the Loudon Bach
Orchestra: Julian Williamson conductor with Gillian Asher soprano

and John Nobel bass: Franck, Koda-ly, Janacek, Faure, Barbican Hall coek Trio: Royal Festival

Hall (Wed). TOKYO

Mariko Noda, piano: Debuszy, Ravel, Chopin. Tokyo Bunka Kaikan Reci-tal Hall (Mon). (828 2111). Hayko Slemens, organ, Konradin Groth, Trumpet: Bach, Handel, Schumann, Stanley, Pescotti, Mol-ter. Suntory Hall (Mon) (505 1010). ambridge Boskers: Vivaldi, Mozart, efc. Yurakucho Asabi Hall, Mollion Building, pear Ginza (Tae) (545 8348).

Tokyo Symphony Orchestra and To-kyo Academy Chorus, conducted by Kaznyoshi Akiyama: Mozart's Grand Mass in C minor, Japan's premiere of Andrew Lloyd Webber's Requiem with Sarah Brightman, Ei-rie Chin, Yuko Nishikawa, Masayu-ki Kurata, Shogo Miyabara, Makato Hayashi, The Little Singers of To-kyo. Tokyo Bunka Kaikan (Tue) (363 0101: 273 5481).

Heldi Litschauer, cello, Royko Wata-nabe, piano: Besthoven, Schubert, Schumann, Brahms, Tokyo Bunka Kalkan (Wed) (403 5871). MHK Symphony Orchestra, conducted by Jiri Belohlavek: soloists Tamara Sinyayshava

by Jiri Belohlavek: soloists Tamara Sinyavskaya and Shinobu Seto: Mahler's Symphony No 2 and "Res-urrection". NHK Hall (Wed, Thur) (485 1780). Osaka Philharma

(485 1780).

Osaka Philharamaic Orchestra conducted by Takashi Asahina with Masuko Ushida, violin. 40th anniversary concert Mozart, Bruckner, Tokyo Bunka Kaikan (Thur) (573 3588; 237 9990).

The Nash Ensemble of London Mozart, Schubert, Britten, Tokyo Bunka Kaikan Registal 1811 (Thur)

Kaikan Recital Hall (Thur)

anglewood: Elly Ameling suprano recital with Rudolf Jansen piano. All-Schubert grapmanese (Fig. 1) NEW YORK All-Schubert programme (Thur). Le-nox, Mass (413 637 1686).

*(*081 **259**0).

WASHINGTON

Mostly Mozart Festival (Concert Hall): Festival Orchestra conducted by Gerard Schwarz. All-Mozart programme (Wed); mixed programme (Thur). Kennedy Center (254 3776). Wolf Trap: Chuck Mangione Jazz concert (Thur). Vienna, (703 255 1968).

CHICAGO

Ravinia Festival: Schumann Song Cy-cles with Philip Creech tenor, Chris-topher Trakas baritone and Her-mann Prey baritone with James Le-vine, piano (Tue); Nadja Salerno-Sonnenberg violinist and James Levine piznist perform all-Mozart programme with chamber group (Thur). Highland Park (726 4842).

NETHERLANDS

Imsterdam, Nieuwe Kerk: Ros Messa Solonelle from nelle from the orchestra choir of the Teatro Communals of Bologna conducted by Ricardo Chailly and Fulvio Angius, soloists

Granada, 38th Festival: Monday: Or-questa Nacional de España conduct-ed by Jesus Lopez Cobos: Falla, Ger-hard, Usandizaga, Prieto and Franck in a special Spanish pro-gramme at Palatio de Carlos V. Tuesday: pianist Vlado Perlemuter, Tuesday: planist Vlado Perlemuter, a homage to Ravel "Sonatine". Miroirs', 'Gaspard de la Nuit' at Patio de Los Arrayanes. Wednesday. Thursday: Orquesta Sinfonica de RIVE conducted by Miguel Angel Gonez Martinez commemorating Gonez Construir and Martinez Deriver and it has long ham Gonez Martinez commemorating
George Gershwin and Maurice Ravel's anniversaries on first performances and Del Campo, Falla and
Alonso the following day. Both at
Delocio de Carlos V

he completed at least five large
paintings, and it has long been
judged one of his master works.
It was sent for sale by the
Kramarsky family, which has
owned it for more than 50 years.

the world. Tens of millions of pounds will change hands at Sotheby's and Christie's as top quality Impressionist and modern paintings, and Old Master prints, come under the duality

The excitement begins this morning when the British Rail Pension Fund offers 98 Old Master prints, one of the best collections to appear for years. The highlight will be an etching by Rembrandt, known as "The Three Crosses," which should fetch £300,000. Then tonight, at Christie's,

one of Van Gogh's most inspired owned it for more than 50 years. A price in excess of £8m is anticipated, making it the second most expensive work of Milan: Tentro alla Scala: Verdi's Re art ever sold at auction,

London's big week This is the Big One, the week same English family, which in which London justifies its paid £80 for it, for more than status as the auction capital of a century.

Sotheby's holds its important Sotheby's holds its important Impressionist and modern sale tomorrow night. The first great landscape by the Austrian artist, Gustav Klimt, to appear at auction should make the top price, in the region of £2.5m. Other paintings likely to exceed £1m, are a "Fauve" view of the Thames embankment at Blackfriars Bridge by Derain: a Matisse and an Derain; a Matisse; and an early Cubist work by Leger, A "Still Life (Oval Theme)" by Ben Nicholson, which belonged to the late Lord Clark,

William Packer writes: Tonight at 10, a major charity auction is to take place at Sotheby's under the patronage of HRH The Duchess of York and the newly expert hammer of Lord Gowrie, of works of modern art given in aid of the Hospice Movement. Funds raised will go not to any singly institution but to the further specialised training of doctors and nurses.

Leading British artists such as Frank Auerbach, Anthony Caro, Leon Kossoff, John Hoyland and David Hockney have Milant Teatro alla Scala: Verdi's Requiem with Margaret Price, Dolora Zaijc, Luciano Pavarotti and Samuel Receded only by Van Gogh's "Sunflowers," which Christie's given works to the sale, and elading dealers, including sold for £24.75m in March.

Other important paintings annong the 78 lots are a fine "Still life of flowers and fruit" annong the 78 lots are a fine "Still life of flowers and fruit" by Henri Fantin-Latour, which carries a top estimate of therefore by invitation only, (67 611).

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Monday June 29 1987

The test for Syria

when syrian troops moved into West Beirut four months ago they did so to muted applause from Western governments and Western public opinion. For a whole host of reasons, culminating in and symbolised by the Hindawi affair, Syria is not the West's favourite Arab state; and most people would not regard it as blameless in the long and tragic sequence of events that have brought Lebanon to its present sorry condition. Yet at the same time Syria was widely recognised as being better qualified than any other power, internal or external, to restore order at least in Lebanon's Moslem regions.

regions.

Restoration of order was, by the beginning of this year, clearly the overriding priority for anyone with a shred of genuine concern for Lebanon's incredibly long-suffering civilian population, or the even longer-suffering inhabitants of the Palestinian refugee camps, or for the plight of the handful of foreigners held hostage. or of foreigners held hostage, or for the possibility of maintain-ing any normal contact between Lebanon and the outside world — the prevention of which seemed at times the primary objective of the hostage-takers. Syria's President Hafez al-Assad can be a ruthless man but he is also a very cautious

one. He has always preferred to pursue his ends in Lebanon through the manipulation of Lebanese parties, rather than by the direct deployment of his own forces. Only the defeat of his closest ally, the Shiite militia Amal, in the February round of fighting in West Beirut, convinced him that this time he would have to step in directly.

Plausible argument

Having made that direct investment of prestige and authority, he knew that he could not afford to fall. The Beirut population and outside observers alike were favourably surprised by the swiftness with which the gunmen were driven off the streets and a semblance of normality restored to the cky centre. The killing of at least 20 militiamen of the pro-Iranian Hizbollah (Party of God) in a clash on February 24 Iranian Hixhollah (Party of a new and improved relation-God) in a clash on February 24 ship between Syria and the suggested that Syria meant West, desirable for an many business and was even prepared to risk ber strategic alliance We can only hope that it with Iran for the sake of an proves to be wrong.

A few days later the Syrian chief of military intelligence, Brigadier General Ghazi Kanaan, ruled out the use of force to free the foreign hostages, arguing plausibly enough that any such attempt would endanger their safety. But pressure on the kidnappers was maintained, and bore its first fruits with the release on March 18 of a Saudi embassy employee who had been held for 66 days. He was produced triumphantly at a joint press conference by General Kanaan and Mr Nabih Berri, the Amal leader, who said: "We take this opportunity to ask every embassy, every journalist, every Christian who left, to come back to west Beirut."

Pax Syriana in

Slege lifted

In April Syria went on to lift the siege of the Palestinian camps, and extended her power southwards by sending troops to police the coastal highway to Sidon. Things seemed to be getting better, and a few foreigners did begin to return. One was Mr Charles Glass, one of the best and most experienced of Western reporters on Lebanon, who came to the con-clusion that under the double protection of Syria and of his many influential Lebanese friends he could safely return to the country. Alas, on June 17, Mr Glass was kidnapped by four carloads of armed men—presumed to be pro-Iranian extremists linked to Hizboliah

on that very coastal highway between Sidon and Beirut.
The release last Wednesday of Mr Ali Osseiran, the Shiite notable with whom Mr Glass was traveling, shows that the was traveling, shows that the kidnappers are not beyond the reach of Syrian pressure. It has been suggested that it also shows the limits of Syrian power, or of Syrian willingness to allenate Iran, and that this stops abort of obtaining the release of Mr Glass or any other of the foreigners held captive. If that proves to be right these If that proves to be right, those in the West and in Lebanon who pinned their hopes on Syria will be bitterly disappointed, and the chances of

Reschedulers run out of road

DR HENRY KAUFMAN'S in some of their own heavily forbidding speech on the discounted debt in the market. International debt problem last What is required is something week will no doubt amony the which would make a market commercial banks. It is very solution far more widely availcasy, they may say, for an investment banker who has no money at risk to suggest that other people should be planning interest rate concessions and debt forgiveness.

However, they may say, for an ablo.

Market solutions require incentives, and these are lacking. The banks have no commercial incentive for concessions; they find market discounts excessive,

However, it needed an outsider to point out that it is in endless recycling at little
not only the creditors who are
at risk in the debt crisis; it is on the growth of the
a brake on the growth of the
whole world economy. That is whole world economy. That is one reason why the approaches used until now will not work. Rescheduling was designed to buy time for a world trade recovery; but the debt problem allowed to contain chapters of inchibits it. inhibits it.

Market solution

This link is perfectly clear in relation to the US, whose exports have been particularly hard hit by the problems of Latin American debtors. This is not just a bilateral matter, however; any major US problem is a world problem.

This perception is now fairly widely shared, as is becoming clear from speech after speech at the summer conferences which financiers use to prepare for the September round of international meetings, Every-

international meetings. Everybody wants a solution through
growth but there is a sad shortage of practicable ideas for
achieving it.

Dr Kaufman's proposals are
a statement of ends, not means,
Somebody has to pay for debt
forgiveness; and although the
payment might well be regarded as a highly productive
investment in growth, it would
not look like that to the institution paying the bill.

The elements of a more effec-

The elements of a more effective approach may be found in two other speeches, Mr Paul Volker's reminder that the US banks which have made in-creased provision for sovereign loan defaults have not actually provided any new capital; and the complaint from Mr Angel Gurria of Mexico that the writ-ing down of debt has not reduced the burden on debtors by

a single cent. strictly accurate, since a few answers and debtors have been able to buy than any other.

pure fiction; but even now most provisioning is unrealistically low and few banks have enough primary capital to cover adequate provision—at any rate under the London rules which Mr Volcker evidently admires.

Tolerable discount

It is time, surely, for the cen-tral banks to become more insistent. Rescheduling has now bought five years to rebuild capital out of earnings, the capital markets are awash with liquidity, and the excuses for delay have run out. If the prudential rules recognised that loans on concessional terms are likely to be serviced devotedly, and thus require little capital backing, an incentive for excessional

be in place. It would not be right, however, for the whole burden of adjustment to fall on the lenders. The follies of the 1970s were enthusiastically cheered on by governments and central banks, and some call on tax-payers would represent justice and an enlightened investment The idea of a facility to buy banks' claims at a tolerable discount, and turn them into concessional official loans, is already doing the summer

Other formulae combining discipline and some subsidy could readily be devised, but the principle should stand. Debt reconstruction is urgently needed, and the market Mr Gurria's complaint is not approach should produce more answers and fewer quarrels

HERE IS a ghastly familiarity about the agenda for the European Community summit in Brussels today. The heads of state and government must be coming with their hearts in their boots.

First there is the budget. It s "on the brink of bankruptcy," says the European Commission. Others would reckon that it has been effectively bankrupt for at least four years. Then there is the common agricultural policy, still producing chronic sur-pluses, still hopelessly over-

pluses, still hopelessly overspent, and yet the agriculture
ministers are deadlocked in
sterile negotiations on the
latest modest reform package.

A Banquo's ghost is in attendance at the banquet too. The
British budget contribution,
supposedly resolved by a deal
at the Fontainebleau summit in
1984, is an unspoken threat of
fearful discord, for the deal
must, at some time, be renewed.
Finally, there is a touch of Finally, there is a touch of very old spice (first proposed more than a decade ago), dressed up to look like new, which is called an oils and fats tax. Supposedly a way of pro-viding new cash for the budget from a sector threatening the next huge surplus, it has split the Community and caused the US to threaten a trade war.

All this is set to dominate the summit agenda, just when the Community's leaders would far rather discuss East-West relations, their fears for the grownest in the state of the state ing drift of government in Washington, and the downturn in the world economy.

Yet the next two days should

be far more than just another haggling session over feeble farm reforms, designed to save a few Ecus from the budget to a few Ecus from the budget to spend on token programmes in the outlying regions. Behind the cold figures of imminent financial crisis, the heads of government are being asked to set the agenda, and provide a stable and squabble-free form of finance, for the Community of the next decade.

This also a crucial test for

of the next decade.

It is also a crucial test for the European Commission headed by Mr Jacques Delora, two-and-a-half years through its four-year mandate and at a point which will decide its reputation. It is Mr Delors's package proposing sweeping reforms to the Community's entire financial system which is on the table. on the table.

on the table.

He is certainly looking for more cash to avoid the perennial budget crises which have dogged the EC for the past decade and more. But his plan seeks to go much further. Its key elements include:

Reform of the CAP to cut its costs from 70 per cent to 50 per cent of the budget.

 Centralised budget discipline and management, granting the Commission powers to impose spending cuts to maintain a balanced budget.

Fairer burden-sharing of budget contributions by tying them to gross national product, rather than the present value-added tax-based system.

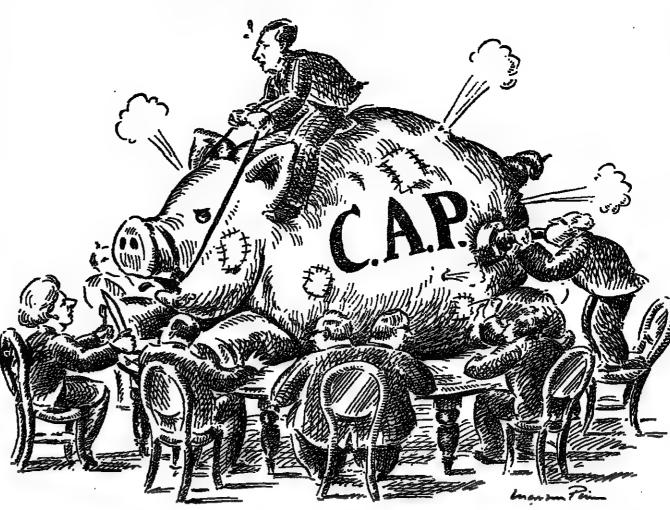
 Boosting the role of social and regional spending to share out the benefits of EC membersouthern member states as well as in the north.

as in the north.

There is no doubt that the immediate budget crisis is building up rapidly, with a yawning hole threatened by next year which can only be filled by ferocious programme cotting, or massive cash injections. If nothing is done to cut back the cost of the CAP and cording, or massive cash injections. If nothing is done to cut back the cost of the CAP and approve other reforms, then the the challenge Mr Delors inclined to deal with it so soon, budget will be almost Ecu 10bn leaders to take up is to raise on how to reform agriculture, back the cost of the CAP and approve other reforms, then the

New York, June 28

The future of the European Community



A familiar beast at the summit banquet

By Quentin Peel in Brussels

(£7bn) more than available income, according to Commission

figures.
What is happening in agriculture is worse. The deadlock between dichard West Germany, refusing to countenance any move towards market prices, and most of the rest. is threatening to unravel the entire CAP.

entire CAP.

If a farm price package, and a supplementary budget, cannot be agreed by the end of the year, then a hefty slice of farm spending will simply be repatriated to the member states: the Commission will be unable to pay for the last few months of the year, so the individual governments will be forced to provide the cash themselves. Whatever semblance actually exists of a common market in exists of a common market in food products could vanish under such pressures.

the latest Brussels summit. Nobody expects agreement to be reached, but if anything is to

be accomplished in the next 12

their eyes from present anxieties, and to take a much longer view. He sees his reform package

as the third big step of his Com-mission. The first was to set 1992 as the target for completion of a genuine single Euro-pean market, without frontiers and barriers to trade. The second was the negotia-

tion of the Single European Act, the reform package designed to streamline decisionmaking, and to add new policy goals to the founding Treaty of Rome: research co-operation, environmental policies, and more emphasis on social and regional spending. It also gives a legal base to political co-operation between member es - and comes into effect,

That is the threat underlying the financial security to put he latest Brussels summit those policies into effect, and to ensure that the beast of agricul-tural spending does not swallow

all the cash first.
The difficulty is that the EC

thanks to the West German obstacle. There is no real agreement on policy priorities elsewhere. Mr Delors has called for a doubling in social and regional spending. The richer northern states who will have to pay are virtually unanimous that it must be less.

Even an EC research policy, on which 11 member states are agreed, remains blocked by the refusal of the UK to sanction the Ecu 5.7bn framework programme on the table. There are some hopes that on that, at least, Mrs Thatcher may prove more accommodating since her election victory. Everybody: agrees that the present financial system is in

urgent need of overhaul, and few like the present system of contributions based on VAT. only six months late, on But the prospect of switching to Wednesday.

Now Mr Delors is asking for make the rich pay more and the poor pay less, raises the spectre of negotiations almost too complex to contemplate.
Such a switch would also re-

quire the renegotiation of the British budget rebate: the system of refunding two thirds of the difference between the UK share in VAT-based contributions and the UK share in EC

spending, as agreed at Fontaine-

The system is profoundly re-sented by all the other member sented by all the other member states and is blamed by many for the extremity of the present budget crisis, but it has proved very effective for Britain. As farm spending has continued to rise, thanks to the soaring cost of storage, and the decline of the dollar requiring ever-larger export subsidies, the British "rebate" has grown in line. And any change requires unanimity any change requires unanimity among the 12, giving Mrs Thatcher an effective veto on any system which is less beneficial.

The British Prime Minister Is

stamant on two issues: that no increase in the "own resources" of the Community can be con-templated without guarantees any promise of future cash to of effective argricultural re-conditions of budget discipline form, and future expenditure control; and that the British stomach. The southerners, in budget system must be as good, turn, may demand commitments if not better, than the Fontaine-bless mechanism.

Mr Andreas Papandreou, th Greek Prime Minister and enfant terrible of EC summits, has produced a new demand for more cash, on top of the Ecu 1,5bn he already receives in net transfers from Brussels. "If only he had left it to someone more respectable, like Felipe Gonzalez (the Spanish Prime Minister)," said one leading southern diplomat. There is no doubt, however, that Mr Papandreou represents a phalanx of southern states increasingly determined to gain a larger share of the budget, in exchange for their willingness to accept the removal of all internal trade barriers.

internal trade barriers.

Meanwhile the rest, including President Mitterrand and Mr Jacques Chirac, more concerned with their politics of "co-habitation" in France, stand rather helplessly by.

Some say the problem, is above all, a lack of leadership: "This is a summit of pygmies, in which no one will take the lead." according to one EC diplomat. "Mrs Thatcher is the only one who could do so, but she does not seem interested in the challenge."

Mr Delors believes the problem lies in the absence of the traditional Franco-German alliance in Community affairs and he hurried to Paris and Bonn last week to try to mediate. "The trouble is they no longer understand each other," he says.

More than that, France's interest in finding outlets for its competitive farmers conflict with West Germany's desire to protect its own uncompetitive ones. They are on opposite

with West Germany's desire to protect its own uncompetitive ones. They are on opposite sides in the farm reform debate.

It is West German incoherence rather than the intransigence of a Thatcher or a Papandreou which is now most widely blamed in Brussels for slow progress. Mr Gerhard Stoltenberg, Minister of Finance in Bonn, made it clear to his fellow finance ministers two weeks ago that he could not contemplate any drastic farm reform before the provincial elections in his home state of Schleswig-Holstein in September, where the farmers' vote is crucial.

The danger for the summit is that all the short-term problems will sour the atmosphere and preclude the strategic thinking Mr Delors is looking for. The failure to fix farm prices, the size of the immediate budget deficit, compounded by a threat to cut spending from next month, and the fear of instant US fury if an offs and fars tax is approved. an oils and fats tax is approved, may all conspire to keep atten-tion off long-term reform.

Both the Commission, and the Born me Commission, and the toiling national ambassadors in Brussels, know that they must persuade the summit to produce clear guidelines if they are to make real progress this year. The ideal is to aim for agreement on a total financial package by the Copenhagen summit in December.

Both Champillar Rohl, may

Bet Chamellor Kohl may block my limit of cutting farm prices in CAP reform. Mrs Thatcher may insist on tying to new policies too generous for the north to contemplate. Chancellor Helmut Kohl of
West Germany, appearing for
West Germany, appearing for
all the world like Dr Doolittle's
two-headed liama PushMePullYou, wants both the strictest budget discipline; and no
proceduating in aggingtures

for the north to contemplate.

It all adds up to a scenario
for deadlock which will challenge even the formidable
negotiating skills of Mr
Wilfried Martens, the Belgian
Prime Minister, who will be in

the chair.

Men and Matters

Sleeping partners

When David Herrlinger, the Cincinatti investment manager, who is now resting in the psychiatric ward of the Good Samaritan Hospital, announced last Tuesday that he was bidding 1835 Tuesday that he was obtained \$75m for Dayton Hudson, he named his partners as the Stones and Eustises—two of the city's most "prominent", "wealthy" and "well-heeled" families, according to the news reports following the bid

announcement.

With that kind of backing it is hardly surprising that Wall Street was taken in by the unknown Herrlinger's eccentric bid. After all, families like the Pritzkers of Chicago and the Reichmans of Toronto gobble up billion dollar enterprises before their Sunday brunches. So why not the Eustises and the Stones?

One reason seems to have eluded Wall Street entirely. The Stones and Eustises are actually not particularly wealthy, prominent or well-heeled. In fact they are little better known,



"No. not the brain drainsaid I'm part of the rain

Cincinatti, himself. The over bid from Rupert Murdoch Inquirer, in its at a time when Warner was Herrlinger Cincinatti attempts to follow up the story, just recovering from losing is still uncertain about who \$1bn on an ill-fated venture precisely these people are. into video games.

The name Eustis, according to Mark Braykovich, the Inquirer reporter covering the story, was "fairly familiar bebecause of an investment firm called G. Eustis and Co." This small firm closed down some years ago. As for the Stones, "we're still not sure who they're supposed to be," said Braykovich on Friday.

A search through the paper's cuttings library came up with a James Stone who once ran a small oil company, but it is not clear whether this was the Stone family Herrlinger meant. The phantom bidder was unhelpful, even before his hospital commitment. When Braykovich sked him about the Stones asked him about the Stones behind his bid, Herrlinger replied disarmingly: "Actually, all of them are dead now."

Warner's feud

Last Wednesday's annual general meeting of Warner Communications, the entertainment group, was a sellout. Over 1,500 people crammed into the Imperial Ballroom of New York's Sheraton Centre for a ringside seat at what has been described as "one of the most famous feuds in corporate history.

For weeks Wall Street has been rife with rumours of a showdown between Steven Ross. Warner's free-wheeling chief executive, and Herb Siegel, the group's biggest shareholder. Slegel, a cost-conscious businessman, came on the scene three years ago after his Chris-Craft Industries helped Ross to of the meeting, not the feud.

than | fight off an unwelcome take

But the honeymoon between the two men did not last for long. Siegel is unhappy about Ross's big spending and has been rude about Ross's new employment contract which would be worth \$140m-plus over the next decade, Meanwhile, Ross, who started in the funeral parlour business before branching out into the entertainment world, says Spiegel's penny-pinching is not conducive to running a company like Warner which lavishes money on super-

But the fireworks never went off. Siegel was surprisingly quiet, even though one of his nominees for the Warner board was defeated. One of the few lively moments came when a white-suited Steven Spielberg told shareholders that as long told shareholders that as fong as Ross "remains the skipper of this battle wagon, I will make films here." Clint Eastwood, who is pretty busy these days as mayor of a small California town, sent his apologies for missing the meeting, but Spielberg read out a letter assuring shareholders that Ross assuring shareholders that Ross could count on Clint's support if it came to a fight.

The only consolation for Warner shareholders was that as they left the meeting they picked up their traditional gifts, which this year included a video of The Music Man, three record cassettes, a copy of Sir Alex Cuippess's morning of Sir Alec Guinness's memoirs, a sweatshirt, and a nifty bag which was probably worth about \$50 or nearly 50 per cent more than the cost of a Warner

Haunting refrain

A phantom haunts Broadway.
Andrew Lloyd Webber's latest
musical, The Phantom of the
Opera, is due to open in New
York on November 12, but not a single ticket has been sold. None will be unless the producers resolve a dispute with the American actors' union over who is to sing the leading female role, the chorus girl, Christine.

Lloyd Webber says he wrote the part for his wife, Sarah Brightman, and she must sing Christine. American Actors' Equity says that under a 1982 agreement with its British counterpart, an American actress should sing the part on Broadway or the UK producers must guarantee such a star role for an American actress in London. "We have real employment problems here as well," the American union says.

The UK producers have promised the exchange, but that's not the point. The union agreement specifically excludes "stars of international standing." Michael Crawford, for example, has grudgingly been allowed to sing the Phantom's role on Broadway. Lloyd Webber is insisting that Ms Brightman be given the same recognition and threatens to bypass Broadway for Hollywood, where Steven Spielberg has offered to turn Ms Brightman into a star of intergalactic standing.

"My personal feeling is that Andrew will not back down," says one person at the produc-tion company. Actors Equity mutters, rather implausibly, about the "tremendous finan-cial loss" Lloyd Webber faces if the show does not open.

But the union's council is meeting again tomorrow to consider Ms Brightman. The Shubert Organisation, which is spending hundreds of thousands of dollars to prepare the old Majestic Theatre for the show's fabulous dramatic effects, is putting pressure on evervone.

Observer

Significant

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IF THERE was ever any doubt that the British had arrived in force on Madison Avenue, capital of the world's advertising industry, Mr Martin Sorrell's successful battle for control of Walter Thompson (JWT), world's most venerable advertising agency, should lay it to rest.

The 123-year-old JWT, which for almost 50 years was the world's biggest advertising agency, is far and away the larest acquisition in advertising history. With the WPP Group agreeing to pay \$566m (£352m) agreeing to pay \$566m (£352m) for JWT, the deal has turned upside-down the pecking order of the \$170bn a year advertising industry. Three of the top five US agencies will soon be in British hands, highlighting the dramatic rise to power of ambitious young UK companies to what most people still In what most people still see as a quintessentially American industry.

With more than 10,000 staff and more than 250 offices in 40 countries, JWT — which includes a public relations and market research business — has often been described as "one of the most valuable marketing service franchises in the world." Unilever has been a client since 1902; others on the list include IBM and Ford.

It has created some of the most memorable advertising campaigns in American history. Despite recent financial troubles and management upheavais, it was this month voted the best agency in an Advertising Age poll of advertisers.

Recurrent financial and management crises at JWT, com-bined with the threatened defection of Burger King, a key client, had badly damaged JWT's credibility on Wall Street and made it vulnerable to a hostile takeover bid. Nevertheless, the speed at which it has been gobbled up by a com-pany one twentieth its size has stunned Madison Avenue.

The privately-owned Young & Rubicam remains number one in terms of 1986 worldwide gross income. But the next three advertising agencies— Saatchi & Saatchi, Ted Bates and JWT—are, or soon will be, British-owned. In addition, Ogilvy and Mather, the fifth largest agency, was founded by British-born Mr David Ogilvy.

"If this thing goes well, Martin Sorrell will have established a really long term mark in US advertising," says Mr Eugens Beard, chief financial officer of another leading US agency, Interpublic, which employs more than 12,000 people in more than 50 countries. Unlike some in the US advertising industry, who have been critical of the highly leveraged nature of the JWT bid and the high price being paid, Mr Beard says Mr Sorrell has "done his homework very thoroughly."

WPP and J. Walter Thompson

British bulldogs on Madison **Avenue**

By William Hall in New York

sees the JWT takeover as a test the most international of the case which will determine US agencies. More than half whether the British will be able its staff and two thirds of its to consolidate their beachbead offices are located outside the in the US advertising industry or be forced to withdraw with

acquiring in quick succession marketing services industry.

Dancer Fitzgerald Sample, "The domestic US market Dancer Fitzgerald Sample, Backer and Spielvogel, and Ted

Today, Saatchi's market capitalisation of around \$1.6bn is almost as big as that of the three leading publicly quoted US firms — Interpublic Omnicon and the Ogilvy group—com-

Although Saatchi's dramatic and sometimes troubled US expansion has captured the headlines, there has been a steady stream of UK imitators (see table), WCRS, Boase Massini Polit and Lowe, Howard Spink and Bell, have been among the predators.

However, these acquisitions pale by comparison with Mr Sorrell's of JWT, the fourth largest advertising agency. With a handful of other US Sorrell's of JWT, the fourth services company specialising largest advertising agency. in "below-the-line" promowith a handful of other US tional services. Through a companies, JWT has dominated series of acquisitions—11 in the the international advertising UK and four in the US since

However, he cautions that business for decades. It opened "doing a deal is one thing, its first foreign office in Lon-managing it is another." He don in 1899 and has long been

US.
WPP's takeover of JWT thus
dramatic shift or be forced to withdraw with heavy losses.

The invasion started in 1982 with Saatchi and Saatchi's \$60m acquisition of Compton, a company roughly three times as big as itself. Mr Sorrell, as Saatchi's finance director, helped engineer that early US acquisition spree — before branching out on his own. He notes that the new UK owners were able out on his own. He notes that the new UK owners were able to double Compton's margins in less than three years.

The Saatchl brothers continued to expand their US empire by adding on market research, public relations and sales promotion companies. Then, last year, they launched another US takeover biliz, acquiring in quick succession with the notes that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He has any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He disputes any suggestion that his audatively lowly \$200m. He has any suggestion that his audatively lower suggestion that his audatively lower suggestion that his au

> accounts for about 50 per cent of worldwide advertising, and probably accounts for an even advertising expenditures bemultinationals controlled out of cities like New York, Chicago, Detroit and San Francisco," he

"If you want to be a serious player in the business you have to have a major position in America. The market is 10 to 12 times bigger than the UK." Since he took control in 1985, WPP has undergone a rapid transformation from an ob-scure supermarket trolley man-ufacturer into a UR marketing



	The British	Invasion	
UK group	Company bought	Category	Date
Boase Massimi Polling	Ammirati & Puris, New York	Advertising	May 1987
WCRS Group	Della Femina Travisano 6 Parmers	Advertising	August 1986
	HBM Creamer	Advertising	June 1986
	Romschild	Design and marketing	December 1986
	Robert A. Backer Inc.	Medical ad agency	May 1987
WPP Group	Pace Communications	Real estate communications	October 1986
	Harvard Capital Group	Financial communications	December 1986
	Skljakov, Berman, Gomez & Partners, San Francisco	Peckaging and design	Merch 1967
	Walker Group ICNT NYC and Los Angeles	Retail design	March 1987
Saatchi & Saatchi Co.	Dancer Fitzgerald Sample	Advertising	February 1986
	Becker & Spielvosel	Advertising	April 1986
	Ted Bates Worldwide	Advertising	May 1986
Lowe Howard	30% of Lowe	Advertising	November 1985
Spink & Bell	Marschalk		
Shandwick	Henry J. Kaufman & Associates	Public relations	December 1986
	Rand Public Relations Inc.	Public relations	December 1988
	Rogers & Cowan Inc.		April 1987 Source: Advertising Age

February 1988—WPP has built it up its interests in graphics and design, sales promotion and other marketing services. The takeover of JWT, which specialises in "above-the-line" advantage over US rivals when bidding for US rivals when the property of media advertising, achieves Mr Sorrell's objective of creating one of the world's biggest multi-national marketing ser-

vice companies. Several other factors have been cited for the aggressive UK expansion on Madison Avenue. A weak dollar and the sometimes dazzling ratings accorded to UK media groups on the London stock market. The treatment of goodwill and prove financial performance.

accounting rules in areas such as the treatment of goodwill of who will run JWT once the have also given UK firms an advantage over US rivals when bidding for US agencies. Another point in some British JWT's president after an abortirms' favour has been that the plan to reinstate Mr Jack Peters, who was sacked as JWT's president after an abortirms' favour has been that to unseat Mr Don Johnston, JWT's chief executive, has been in many parts of the industry.

the obvious strains on the balance sheet, and instead concentrate their attention on the combined group's cash flow. While he was not privy to the levels of debt proposed by the rival bidder for JWT, he is comfortable with his own debt load, even though he was forced to increase his offer twice from the original \$45 per share to an eventual \$55.50. This will give WPP a negative net worth of \$90m, to support \$161m of

There are no plans, he says, to sell off important parts of the group, such as the Hill and Knowlton public relations firm, to reduce the debt burden. Mr Sorrell draws support for his ambitious bid by quoting one of his heroes, Mr Warren Buffett, the canny US investors. "He was the first man to note that advertising agencies are extremely interesting from an investment point of view because they are, in essence, royalties on the growth of major multipational companies."

multinational companies." WPP has the financing in place for its bid and has enough flexbility in its medium-term loan arrangements to guard against adverse swings in interest rates and currencies. Mr Sorrell is confident that he can use his own brand of finan-cial discipline to improve JWI's pre-tax profit margins from their below-average level from their below-average level of 4 per cent to the industry average of 10 per cent over the next three years. UK brokers have estimated that if JWT's margins can be increased by this amount, WPP's earnings per share should rise by more than a third.

However, putting JWT's financial affairs in order may be the easiest part of the take-over. Despite his outward conover. Despite his autward confidence, Mr Sorrell could face problems in two other key areas. Goodyear, the US tyre giant which last year narrowly avoided being taken over by Sir James Goldsmith, the Anglo-French financier, has already threatened to take its advertising elsewhere if JWT were taken over by a British firm. Several other leading JWT clients, such as Ford and Burger clients, such as Ford and Burger King, are also reviewing their relationship. Ford alone ac-counts for one tenth of JWT's advertising business.

Lombard

US anti-trust at the crossroads

By A. H. Hermann

Atlantic US competition policy a much slower acceptance of appears sometimes deceptively radical innovations. True, in simple and monolithic. Novel recent years US courts have ideas, forcefully expressed by tended to give greater weight an assistant attorney general, in to the argument that anti-trust a judgment, or in a new book, tend to obliterate the mulitude of conventional opinions and decisions which dominate the

This may be why the "business friendly" Chicago School's interpretation of anti-trust laws, interpretation of anti-trust laws, adopted by the Reagan Administration, looms so large in the minds of many European observers. The Faculty of Laws of University College, London, deserves some gratitude for shattering this over-simplified picture by inviting Prof Eleanor Fox of New York University to talk to a group of competition experts about the theory and practice of competition enforcement in the US and the European Community, She quickly made it clear that there is a virulent academic backlash in the US against the Chicago attempt to replace law by an in-vestigation of the economic efficiency of mergers and restric-

tive practices.

When asked to explain the essence of the Chicago argument, a New York experience comes to mind. Daring to con-tradict my highly successful host I was reproved by one of the circle listening to our dis-cussion: "Look at his bank balance," he said, "and you will see that he must be right." much the same spirit, the Chicago School's economic analysis abroad leads to the conclusions that the successful corporation knows best. As long as the merger, the acquisi-tion or the restrictive practice can increase profits without raising consumer prices, it improves, so it is said, the allocation of resources for the greater happiness of all or of most. And if there is no profit in the venture, business will give it up without any need for

state intervention This way of thinking greatly influences the policy of the Department of Justice and of the Federal Trade Commission. Their anti-trust enforcement has been put on the slow burner. However, the majority of anti-trust enforcement in the US takes the form of private

actions and there the decisions

VIEWED FROM this side of the of courts show, understandably, enforcement may lessen the inventiveness of dominant companies than to the argument that it may enhance the inven-tiveness of their smaller rivals. However, on the whole, the courts are slow in accepting the Chicago School's belief in the self-sufficiency of market forces. This was made amply evident by the recent approval by the Supreme Court of the Indiana law for the protection of share-

law for the protection of shareholders against takeover bids.
The widely expected appointment of the Washington judge
Robert Bork, a Chicago School
believer, to replace Justice
Lewis Powell who resigned last
week, may tilt the balance of
the Supreme Court, now often
split on important issues of
business law business law.

The opposition to the Chicago School's point of view stresses that anti-trust laws are not concerned exclusively with economic efficiency. Indeed the main concern of the legislators was to preserve the opportunity for small businesses to compete small businesses to compete with large corporations. The anti-trust laws were designed with a wider aim of protecting freedom and the weaker members of society by preventing a dangerous accumulation of power in the hands of a few.

These arguments are also pertinent to the problems of the

UK Improvements in the standard of life for those in distressed or under-developed regions and for ethnic minorities, and the rescue of inner

ties, and the rescue of inner cities by new enterprise cannot be schieved without some support of the weak against the strong and well established.

The belief that market forces will ultimately put everything right and that those who cannot hold their own against the stronger should be left to their fate may, in the end, prove to be too costly in terms of social harmony and happiness. The harmony and happiness. The attempt to use economic efficiency as a yardstick of what is right or wrong is bound to fail. Economics deal only with one of the many concerns of law. Man does not live by bread

Judgment on

From Mr B. Leeming

has ruled that the 23 defaulting governments, including that of the UK, all members of the International Tin Council, are not liable for the FTC's obliga-

Not content with this amazing piece of legalistic logic he makes the gratuitous comment makes the gratitious comment that "Banks and traders no doubt profited handsomely in the past from the presence of the ITC headquarters in Lon-don, but the losses now suffered are formidable."

Apart from the total lack of a sense of proportion apparent in this shocking remark, has nobody informed His Lordship about the enormous price benestout the enormous price central fits enjoyed for years by ITC producer members through the council's use of the London market structure? These masmarket structure: Acese massive additions to several nations' exchequers utterly dwarf the routinely modest rewards of banks, brokers and traders who co-operated with

the ITC in good faith. No doubt Mr Justice Staugh-ton has done the best he could, drawing on near precedents in an unprecedented case. We must hope that the law in the International Court of Justice will not turn out to be such Bruce Leaming.

Solars, Chiddingfold, **Surrey**.

Views of the

From Councillor Ann Pembroke Sir,-While amused-and flat-red-by the distinction offered me in the role of cinebuff, the serious issues debated by the planning and communications committee of the Corporation of London relating to the building designed by James Stirling for the City of London's prime site, were ignored by Observer (June 24).

Planning permission for the building was refused on several grounds, primarily, in the committee's view, for not comply-ing with the Secretary of State's earlier counsel. It was con-sidered the plan was not a worthy successor to the pre-sent site, which contains eight "listed" buildings. The pro-posed building far exceeds in height and size the present block, which forms part of a conservation area. The ancient and historic thoroughfare of Bucklersbury, first a tributary of the Walbrook, flowing to the Thames, today a cloistered lane, would disappear in the bulk of the proposed building. The views from Cornhill of St Paul's and St Mary-le-Bow would be obstructed. There would be a loss of street level shops.

Letters to the Editor

is unsuitable for dealer floors. The present buildings have charm, and proportions to com-plement stately neighbours, the Mansion House and the Bank

(Conneillor) Ann M. F. Pembroke, Deputy Ward of Cheap. Members' Room, Guildhall, EC2.

Number 1 Poultry

From the Rector, St Mary-le-Bow

St Mary-le-Bow
Sir,—I am sure that your
learned and delightful architecnural correspondent, Colin
Amery, who was present as I
was at the opening of the newly
restored V & A garden will
agree that Sir Roy Strong has
shown us how Victorian architecture can have a new lease
of life. The restored terracotta facade of the V & A quadrangle, offset by incense pines. rangle, offset by incense pines, raised lawns, paving and water restores an Italianate villa to

the people of London.

Is it not, therefore, the case that Belcher's vigorous Victorian buildings at No 1 Poultry could be given the care and attention which will renew tend whill the property of the care that the property of the care that atienton which will renew their ability to please the eye and serve the needs of the City? The rejection of Mr Palumbo's scheme for No 1 Poultry by the City planning department gives this benefactor of the arts an opportunity to be characteristically senerates and to hear these ally generous and to hear those of us who say James Stirling is a great architect but is his proposal the right one in the right place? (Reverend) Victor Stock,

Manufacturing productivity From Mr P. Spencer

Sir,-Simon Ward (June 24) fails to appreciate the nature of the calculations Giles Keating and I have made (June 15). These estimate the underlying trend in labour productivity, abstracting from short-run effects. (We estimate this trend to be 4 per cent a year.) As such, they are based on an estimate of the underlying trend increase in the cost of

labour relative to capital. Temporary movements in the relative cost of labour away from this trend will cause varia-tions in the growth of capital per head and hence productivity. For example, the re-form of Corporation Tax in the

It is admitted that this site has caused a temporary dip in a unsuitable for dealer floors, the level of investment. Our signed to avoid this sort of effect, which have served to

confuse the debate.

The immediate outlook for productivity growth is excellent. We expect actual produc-tivity to grow by more than 4 per cent in manufacturing this year due to a cyclical increase in utilisation rates, Manufac-turing output will rise by at least 5 per cent, well up on the 2.2 per cent suggested by

Peter Spencer. Credit Suisse First Boston, 22 Bishopspate, EC2

Changes to

From the Managing Director, Cable London

Sir,-We are concerned that the proposed changes to tele-vision (June 24) will not be radical enough.
The current ITV monopoly with its well-documented ex-

cessive profits and associated high labour costs is built on the false premise that the air-ways are a scarce resource. The continuance of the mono

poly is "justified" by the need for high-quality programmes. It is our proposition that with two advertising-free BBC chan-nels and an independent Channel 4, it is essential that ITV be transformed. The regions should be smaller, and a second network

simultaneously be The above changes should created. will be in the interests of advertisers and viewers alike. The increased airtime will allow a diversity of control and access to independent producers as well as acting as a break on spiralling TV advertising costs. More interestingly, from our perspective, a redistribution in the balance of opportunities to enter the television industry will lead to an acceleration of development of the cable industry with related opportuni-ties for programming choice, including pay per view. Stephen Kirk. 13, Hawley Grescent, NW1.

Finding an alternative

From Mr P. O'Shen. Sir,—In "Time yet to find an alternative" (June 24) Peter Pulzer writes "The SDP made one-person-one-vote the corner-stone of its constitution. It is 1984 Budget increased the cost of that . . . that distinguishes the 14 Tensing Garde of capital. As expected, this style of the Alliance politics Billericuy, Essex.

from that of Labour."

Back in 1981 when the SDP was being formed, the draft constitution in outline claimed that one-person-one-vote would be a fundamental principle of constitution but in the final document this principle was negated by a number of provisos. Roy Jenkins was the first Leader of the SDP and he was elected to that post on a one-person-one-vote ballot but be "resigned" after the 1983 general election and David Owen succeeded him without being similarly elected. Another claim made in the draft constitution was that "it seeks to ensure that those who lead the Party will not dictate to the SDP is still very much the property of the Gang of Four. Surely a truly democratic system would have brought about some changes in that time.

The leader of the Liberal Party was elected in 1976 and there has not been another election for that post since. Is this democracy in action?

Many were attracted to the SDP in the beginning hoping that here at last was a Party offering one-person-one-vote to its members and seeking con-stitutional reform for the nation. They were expecting too much. Leaders and caucuses and activists know too well that they cannot manipulate or predict a one-person-one-vote. Regretfully, the distinction that Peter Pulzer writes of does not exist in practice.

P. J. Pace O'Shea, 13 Westchester Drive, NW4.

Forcing land into use

From Mr V. Blundell Sir,-Mr A. Hollway (June 25) does well to attribute lack of imagination to the govern-ment in its approach to the problems of the inner cities, but while condemning subsidies and hand-outs, he offers no real alternative. All subsidies and grants, whatever form they take, are ultimately capitalised in the rent or price of land. The enterprise zones have confirmed this. Land is the passive factor in

production, and labour and capital cannot operate without its "consent." What is needed is a spur to land use. Owners of idle land in the inner cities complain that they cannot rent or sell their land, but as my local estate agent assured me you can sell or let any property
—at a price. A hefty tax on the value of land would be the ideal spur to make the land earn its keep, by forcing it into use.

The prospect of government hand-outs will only induce land-owners (including the local authorities) to hold on to their land.

V. H. Blundell. 14 Tensing Gardens,



FINANCIALTIMES

Monday June 29 1987

Tiphook Trailers, Containers and Rail Wagons move around the world. Tiphook

Roderick Oram on Wall Street

Seoul gas clouds the outlook

NEWS of Seoul police tear gassing foreign investors and given a nasty knock to New York and London share prices of the two leading investment funds geared to foreign-

Fund managers and analysts argue, however, the downturn is an opportunity to buy into South Korea's spectacular economic success. They find it hard to imagine a political scenario, at least in the medium term, which could derail its fast

track growth.
"I think some foreign investors forgot the economic fundamentals which are stronger than ever," said Mr Jinho Chung, a Prudential Bache analyst who returned last week to New York from a two-week

trip to South Korea. Although trading in the Korea Fund in New York and Korea Eu-rope Fund in London, has been heavier than usual, the majority of shareholders "are suphisticated enough to know what goes on politi cally does not have much effect on the economy," said Mr Peter Irving, managing director of Korea Schroder Fund Management in London which runs the Korea Europe fund.

With direct access to South Korea's stock market reserved for domestic investors, the two closed-end funds are virtually the only way forelgners can participate in stocks like Daewoo. Twenty years ago it was small in mini skirts. Today it is big in microchips and a wide range of other high-tech goods. Shares in Korea Fund, run by

New York investment managers Scudder, Stevens & Clark, in-creased sixfold from their \$12 launch in August, 1984, to a high of

\$72% last spring.
The subsequent slippage accelerated as the intensity of demonstra-tions escalated in Seoul. The price has fallen 9 per cent since the beginning of June as daily trading volume rose from an average of 28,000 in May to a peak of 246,000 last Monday. Volume and price stabilised later last week.

The Korsa Europe Fund, which raised \$30m on its launch in April has suffered a sharper fall from around \$25-a-share to near \$20 with a drop of nearly \$2 last Friday

The volatility might reflect its thin trading since most shares have ended up in the hands of long term investors. Although the Issue had been widely placed around Europe. Japanese institutions in particular rounded up a lot of them in the first

week of trading, Mr Irving said. No doubt the Japanese see paral-lels between South Korea's nascent industry and their own 20 years or so ago. Just like Tokyo's stocks in the 1960s, Seoul's are trading today at average price of about eight times estimated current year earn-

Despite the funds' fall, their shares still command a near 100 per cent premium over the value of their Korean stocks, reflecting investors hopes for the companies' fast growth. The Korea Fund's net asset value has remained almost constant around \$31.50 a share. about \$200m in total, through the

Korea Europe's net asset value is around the \$10 a share seen at its

Mr Chung says that "Korea's stock market historically has responded very objectively to political factors. Even unsettling events in the past were taken rather surpris-

In contrast, the Government's at-tempt this spring to slow the stock market's fast rise by institutional investment curbs lopped more than 12 per cent off the composite index. But the market has begun to show political sensitivity. Although prices are little changed overall, they have bounced around with each development making the stock index something of a "sincerity index". If investors feel a government action is an earnest effort toward democracy. the index goes up. Any hint of a tac-

Mr Chung says he would only become concerned economically if the Korean currency appreciated more than 15 per cent a year, compared with a current rate of 12 per cent, or oil prices or interest rates rose

South Korean unrest 'may force' elections

SOUTH KOREA'S ruling Democratic Justice Party was yesterday drawing up a series of proposals to put to President Chun Doo Hwan as opposition leaders claimed last Friday's nationwide demonstrations as a victory in the drive for democratic

About 200,000 people demonstrated in 57 cities and towns, substantially higher than the turnout on June 10 when the wave of protests began. Although a number of police vehicles and buildings were at-tacked and set on fire, police reported no major violence and no serious

The ruling party was reported to be considering the opposition's de-mand for direct presidential elecions before the end of the year, so that a democratically elected leader could take over from President Chun when he steps down at the end of his term in February. Two ther alternatives - a referendum to decide the type of government and a dissolution of the National Assembly followed by general elections - were also being considered.

to be urging Mr Roh Tae Woo, the party chairman, to give up his presi-dential candidacy, because the President had now withdrawn his April statement suspending democratic debate. Mr Roh's candidacy started off the trouble in the country as people reacted against a fur-ther seven years of military-backed

Democratic Party, led by Mr Kim Young Sam and Mr Kim Dae Jung. yesterday decided to wait and see the new proposals before taking any further action. Mr Kim Dae ng said he remained sceptical about President Chun's intention to give up any of his power. President Chun met Mr Kim Young Sam iast Wednesday for the first time and later had a round of meetings with other political and church leaders, including Cardinal Kim Su Whan, the Catholic primate.

Detailed transcripts of the meet ings were published in the press, giving people a new insight into the personality of their leader, formerly

At the same time, the first news paper pictures were published of Mr Kim Dae Jung for seven years. Mr Kim is banned from politics un-

Meanwhile, conflicting reports of statements by US officials who have recently visited Seoul filtered back from Washington. Dr Gaston

winski, Undersecretary for Securwinski, Undersecretary for Security, was quoted by agency reports as saying that a consensus opinion was emerging that President Chun could be replaced by an interim president until after the 1988 Seoul

Analysis were sceptical yester-day about the existence of any con-

litany of **Eritrean** plagues

By Jeremy Harding, recently in Eritres

THE APPEARANCE of desert locusts in the war torn territory of Eritrea is causing widespread concern in the region as a whole. A report issued in May by the UN Emergency Prevention and Preparedness Group in Ethiopia (EPPGE) comments that "the lo-cust situation in northern Eritrea presently appears to be out of

Last month swarms were reported in norther eastern Sudan at Kassala, a short distance from the Eritrean border. Aid workers and government officials in toum are worried that more swarms may be imminent in July and August.
"We will know if things are

really serious in Eritrea, said a US aid staff member in Khar-toum, when marching bands of hoppers or swarms start coming through the mountain corridor between Tessenei and Kassala.

The hopper stage of the desert locust's life cycle lasts approxi-mately forty days, after which it enters the adult stage which may last anything between a further three to five months. The female can lay three times during the

Eritrean guerrillas seeking inde-pendence from Ethiopia, and Addis Abbaba, which annexed the territory in 1962 is a serious obstacle to tackling the infestation

effectively.

The Eritrean People's Liberation Front (EPLF), with its bases in the north, controls at least two-fifths of the territory, including a substantial coastal strip. It also fields small guerrilla units further south in inland rural areas surrounding Eritrea's principal towns, all of which are held by Ethiopian Government troops. The coast and much of the territory's western rural areas are notorious breeding

The EPPGE's report states that

In Khartoum, officials of the Eritrean Relief Association (ERA) – a pro-independence agency with strong links to the EPLF - point out that this still leaves key areas of the coastline without adequate attention between Massawa and Mersa Teklai ERA and the EPLF have launched two appeals to interna-tional agencies for comprehen-sive spraying. In the meantime, says EPLF agricultural expert Mr Heruy Asgedom, more locusts in the pre-adult stage have been sighted further west in Barke province, near the border with

With the infestation threatening sorghum harvests throughout the guerrilla held areas, the EPLF and ERA are taking initiatives of their own. Mr Asgedom says that they have carried out limited spraying from Toyotas and also distributed motorised pesticide napsacks in the northern coastal districts.

The EPLF claims to have set

Dr Abdel Moneim Karrar, who heads the locust control section of Sudan's Plant Protection Department, is taking the threat

"It's a disturbing situation" Dr Karrar reflected, scrutinising the map in his office. Without proper control in Eritrea, one worries about exactly what may be com-



Locusts join

adult stage.
The 26-year old war between

aerial spraying took place in February and March north of the Ethiopian controlled port of Massawa - though how far north the report does not specify. At the same time, officials of the Desert Locust Control Organisation/ East Africa (DLCO/EA) confirms that it has been able to spray from light aircraft along Sudan's Red Sea coastal areas, extending its operation beyond the Suda-nese frontier as far south as the Eritrean coastal town of Mersa

up 10 monitoring and control sta-tions in the territory, deploying sprayers wherever possible. Six of these stations, according to Mr Asgedom, are in southern rural areas near Ethiopian garrison towns, where a small but significant guerrilla presence restricts government activity. Here, ex-plained Mr Asgedom, the EPLF can only deploy hand pump op-erated napsacks, which are of limited use.

across the border very seriously.

THE LEX COLUMN

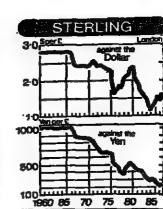
Importing hedges

The "comfort threshold" of fund managers and trustees in relation to foreign investment has been steadily shifting upwards for sever-al years. But aside from injecting foreign return projections into classical risk/return models, little serious thought has been given to whether there might be an opti-mum level of internationalisation. Paul Woolley of Baring Investment Management has been seeking to fill this gap with the intuitively ap-pealing idea that optimal diversification coincides with the degree of openness of the domestic economy, represented by imports as a percen-tage of GNP (28 per cent in the UK, 13 per cent in Japan and 10 per cent

Thinking of pension fund liabili-ties as a set of future consumption baskets, Woolley argues that a pot-ential increase in the cost of living triggered by currency depreciation should be hedged by foreign currency assets in proportion to import penetration. A fund would then be matching the currency mix of as-sets with the expenditure pattern associated with its future liabilities. In most respects this follows the ogic of a currency bedge and can hardly be rejected by conservative fund managers as speculation; in-deed, not to hedge is to speculate on the relative strength of the "home"

However, as with all currency hedges it also assumes that exchange rates do not properly reflect differential inflation rates. While this may be true over the short-run, figures compiled by Phillips & Drew suggest that over the longer run - which is after all what matters to pension fund managers purchasing power parity does prevail the average yearly UK infla-tion rate of 8.3 per cent between 1960 and 1986 is almost perfectly matched by the US dollar, which has inflated 5.2 per cent and appreciated by an average 3 per cent (relative to sterling) annually during the same period. Japan, it is true, is not so neat with a 6.2 per cent infla-tion and 4.5 per cent appreciation, but the combined figure for Ger-

many is also just over 8 per cent. theory - like any hedge - may have some merit in ironing out the fluctuations, but that is what interest



that of the average consumer?

panies make sterling profits.

ing instruments why should that expenditure be duplicated; more to the point, last year 45 per cent of UK industrial profits reme from overseas. Assuming the average UK fund has slightly less than 60 per cent of its assets in UK equities then that 28 per cent import penetration figure has been reached between inventions or penetrations are penetrations.

and premature talk of a truly inter-

gument against distributing earnings? Dividends, the argument ran, are a waste of time and taxes be cause shareholders will be enriched more efficiently by the share price rise that represents retained earn-ings. Well forget it. There is precisely no correlation kets are rigid enough to ensure that wages always rise to compensate for currency depreciation; that may be true in the UK, it is less so in the US. And, more mundanely, does the import content in the consumption

between earnings and share prices, says Mr Ben Ball in tomorrow's Harvard Business Review. Blueof pensioners really coincide with chip companies should distribute their profits because the market The difficulty with most general ovestment theories is that they will ruthlessely discount anything cannot encompass the widely varythey keep and in some cases even penalise their share prices. Hold some profitable US blue chips and ing risk: return requirements of a myriad of funds, why, for example, should a safety first fund bother about international hedging when it you will end up on welfare. Mr Ball analysed the 50 larges can stave off purchasing power ero-sion with index-linked gilts? Never-

limit compared with the standard risk diversification models (now im-

prudently recommending up to 50 per cent foreign). The Woolley fig-

ures could well provide the most realistic benchmarks over the next few years. But if Japanese fund

managers pay them too much atten-tion they will soon be hitting their limit, and then who will finance the US deficit?

Remember the old academic ar-

Vanishing earnings

mature US companies by market value from 1970 to 1984. Taking rolltheless, common benchmarks do ing five-year investment periods, he have unacknowledged influence in looked at the way the market values reinvested profits by dividing ing five-year investment periods, he ment and Woolley has at least set share-price changes by retained people thinking. The most serious earnings. The results are dramatic criticism of his work lies in the old-Schlumberger topped the list with a Schimberger topped the list with a retio of 458 per cent. In those days when oil wells were actually being dug, the market thought Schlumberger to the state of the second scheme actually being dug, the market thought Schlumberger the second scheme actually being the fashioned assumption that UK com-The UK corporate sector has, in fact, been making life easy for the fund managers by doing the hedging for them. If the companies are already buying sophisticated hedging instruments why should that berger such a smart investor that it lifted Schlumberger stock \$4.58 for every \$1 of extra capital available from retained earnings.
At the other end of the scale, the

market judged the managements of American Express, GM, Eastman Kodak and Sears Roebuck to be so inept as to penalise their stock prices for the additional capital available to them. At rock bottom, Xerox's stock fell \$2.20 for every dollar in profit it retained.

fore investing one penny directly in a foreign security. (The current prosinowed that investors actually reportion of UK private sector pen-cion finds abroad is just over 20 per retained. The solution: managements should return profits to the market in the form of dividends where a dollar is a dollar. If a marate differentials in bond markets national equity market - "openness ture company requires capital for matching" does at least point to a appears to assume that labour mar-sensibly low internationalisation market by issuing new shares.



BY MAGGIE FORD IN SECUL AND STEWART FLEMING IN WASHINGTON

The opposition Remification

der a suspended 20-year jail sen-tence for sedition widely thought to have been imposed on the basis of a trumped up charge.

Sigur, the Undersecretary of State for East Asia, was reported again to be urging President Chun towards genuine democracy. Another official, Mr Edward Der

sensus on such a formula, which they thought would be quite unactable to the opposition and prob-

Italian and French publishers link through cross holdings

BY JOHN WYLES IN ROME

once better known as Rizzoli - and the French groups, Hachette and

Res, which is Italy's leading publishing group and controls the top daily newspaper, Corriere delia Se-ra, is to take a 12.5 per cent stake in Fep, Hachette's publishing subsid-iary, and 5 per cent in Publications Filipacchi. The Italian company's value is expected to be between L180bn and L180bn (\$121m-\$136m).

A NEW international publishing alspective countries, the Italian and liance is in the making following an French companies say that they are agreement to exchange sharehold-aiming at an alliance capable of ings between Italy's Res Editori - joint publishing ventures, as well as common efforts in audiovision and

> They have already set out along this road with the agreement under which Res will publish an Italian version of the Hachette woman's magazine, Elle, in September.

One significant effect of the Hacapital will be increased, mean-while, to accommodate a 10 per cent duce the holding of Gemina, the Fi-Hachette shareholding. These cross holdings should be established by per cent to 55.84 per cent. Gemina's the end of the year, and their total control of Res, and through it of the Corriere della Sera, has been widely criticised as an example of exces-As market leaders in their re- sive Flat power since the company years.

also owns the Fiat daily newspape Gemina gave the go-ahead on Friday for Res to seek a quotation on the Milan stock exchange. Mr Gior-

gio Fattori, the Res managing direc

or, was reported at the weekens

saying that the Hachette bolding

coupled with the planned public of-fer would take Gemina's stake

down below 50 per cent.

The deal with Hachette marks a further stage in the rehabilitation of the former Rizzoli after a che-quered decade which saw it fall un-der the coatol of Mr Robert Calvi's Banco Ambrosiano. Links with the P2 masonic group badly discredited the Corriere, which has only really begun to demonstrate a revival of self-confidence in the last couple of

David Owen set to reject call for merger of two UK parties

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT, IN LONDON

ance parties. In a crucial meeting of the SDP's national committee, called to for-mulate the wording of a ballot paper on the future constitutional framework of the Alliance, Dr Ow-

Today's session will centre on a of the SDP. The party leader

The proposal has enraged the pro-merger faction within the SDP leadership, which claims it is heavi-

DR DAVID OWEN, the British So-clal Democratic Party leader, is to-Shirley Williams, the SDP presiday expected decisively to reject dent, will put forward an alternamounting pressure from within his tive motion which she and her sup-own party and from the Liberals to support a full merger of the Alli-more balanced choice between

merger or closer links.
Last night, efforts were still being made by Mrs Williams and Mr Des Wilson, the Liberal party president to see whether there is scope for the two parties to jointly agree on the wording and the timetable of balen will reinforce the "anti-merger" wording and the timetable of bal-message he gave to party members lots planned for their respective

The move is designed to strengthmotion put forward by two Members of Parliament supporting Dr.

Owen, calling for closer links with the Liberals but rejecting any formula which involves the "abolition" and the SDP The party leader.

versations". It seems unlikely that Owenite motion.

the initiative will prove capable of staying off a decision to back the

Bill Rodgers, a founding member of the SDP who is in favour of a mereer. He said the party leader up peared to be "putting a pistol to the bead of party members" and saying 'either choose union or choose me."

on the issue.

Further pressure from within the SDP came last night from a group of 80 party candidates who wrote to Mrs Williams, describing the suggested wording of the Owen-backer motion as "highly inapropriate"

merged party. His stand is certain to spark off a fresh bout of internal

The SDP leader last night re ceived important eve-of-meeting

support when his party's Scottish Council voted to reject a merger and gave their backing to a ballot

But Dr Owen's latest comments

drew immediate criticism from Mr

fighting within the SDP

Dr Owen made clear at the week-Background, Page 8

Iran renews attacks on Gulf shipping Continued from Page 1

the Fao peninsula. It is also increasing its naval presence within the Gulf from seven to 10 ships and is sending the World War Two battle-ship Missouri to patrol off the Iranian coast just outside the waterway.

A senior Iranian Revolutionary Guards officer said at the weekend

Reagan Administration repeatedly against intervening in the Gulf.
The full-scale resumption of the
so-called tanker war follows a

break of several weeks after Iraq's apparently mistaken missile attack on the US frigate Stark in mid-May, in which 37 American suitors died. that these moves amounted to a Baghdad resumed its attacks on "declaration of war" on Iran. The ships trading with Iran on June 20. Tehran leadership has warned the Iran, which depends on sea

routes to export the bulk of its oil has said it will stop attacking ships if Iraq will do the same. To retaliate for Iraqi strikes, it has singled out vessels trading with Kuwait, one of Baghdad's two main financial backers, since last summer. It has also apparently laid mines in the sea lanes off the northern Gulf state. Kuwait is being belped by US of ficials to search for mines,

World Weather

oil prices or interest rates rose sharply. Trade friction with the US is unlikely to curb exports.

"If tanks begin rolling down the streets and there's real violence," said Mr Myrick Hatch, vice president of the Korea Fund, "then perhaps the Koreans' confidence and optimism would begin to wane and long-term planning falter. But even then you'd only be talking of 6 percent annual economic growth instead of 12 per cent now."

Martial law or a military coup appear remote possibilities for now and the government is said to be developing wide ranging initiatives to hasten democracy. Should these happen, the stock exchange's sincerity index could become a euphoria index.

Martial law could become a euphoria index.

Belgian plan for EC summit

Continued from Page 1

In spite of French support, that approach is opposed by Belgium, which sees a danger of the transitional arrangement becoming permanent, and the UK, which is opposed to any suggestion of two consecutive increases in national

The southern member states Italy, Greece, Spain and Poringal, backed by Ireland – all want a clear commitment to at least the doubling of spending on the so-called structural funds for social and regional projects. That is a demand the northerners are not willing to



SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday June 29 1987



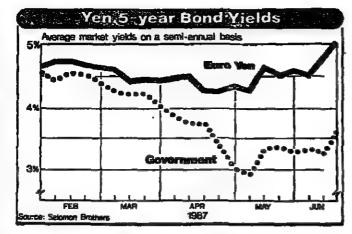
Australian dollar and Euroyen sectors under strain Swiss executives

THE Euroyen and Australian dollar markets, two of the most favoured in the Eurobond arena earlier this year, came under severe strain last week. In both cases, it was partly the old, old Eurobond market story; a problem of oversupply, writes Claire Pearson in London.

In the Euroyen market the prob-lem went rather deeper, however, as the sharp rise in Japanese government bond yields for the second week running began to smack of fundamental correction in the yen

Last week, the government bond market was shaken badly by higher short-term interest rates and the prospect of further hefty government funding to finance expansion plans for the domestic economy. And dealers said they foresaw yields going yet higher.

This is a serious setback for the Euroyen market, which has proved one of the most reliable alternatives for borrowers this year. During the first four months the ranks of European investors were swelled by Japenese buyers, who moved in to pickup the attractive yield differentials over Japanese government bonds



available in the Euroyen sector, as speculative buying drove yields on omestic bonds ever lower.

Meanwhile the Japanese houses which dominate the Euroyen market were able to encourage a host of borrowers, many of whom achieved take advantage of these conditions.

According to a research document by Credit Suisse First Boston, new ket was not, however, as bleak as hot the general wanted to, what with the general in dollar interest and long term Australian dollar interest. highly attractive swap-rates out of

issues have totalled Y2,000ba so far

But last week, the primary Euroyen market virtually ground to a halt, apart from specialty deals designed to suit the cash flow needs of particular investors, and syndicate managers were expecting to put the

been steady buying interest at the lem to the onset of the holiday sea-cheaper levels, from banks able to son. It was simply that the thoughts buy up bonds trading at significant of the Continental retail investors, discounts and swap them into float-who still form the bulk of buyers of ing rate funds, and from fixed rate. Australian bonds, were turning

were already beginning to narrow. next few months on the scale seen. The trend was expected to accelere earlier in the year. ate, especially if supply from the new issues market dried up.

By comparison with the Euroyen market, the troubles of the Australian dollar market last week appeared surprisingly simple.

might have been thought. After a election in Australia on July 11 highly volatile week, prices ended looming. But dealers felt that this up about one point higher than the was not the reason for their suspenclose on Monday, when the market sion of buying activity, given widehad dropped substantially following a spread confidence that the Labor a sharp fall overnight in Tokyo.

And dealers say that there has Most dealers ascribed the probstors simply attracted by the away from the market and towards

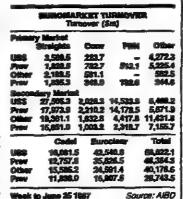
But the massive yield gap between government and Euroyen have been beginning to play in the
honds was beginning to look under Austratian sector this year, were
threat by the end of the week. As failing to take up the slack, possibly
the Euroyen market lagged falls in
the domestic market, yield margins
pect of a fall in interest rates in the

The flow of bonds in the primary market continued unabated, however. Syndicate managers, keen for the profit on the swap which atted most of the bonds, probably judged that they could afford to

The problem was that co-managers, mindful of the huge supply already washing around into the market, felt little incentive to support the new issues. Many of them were in any case for names which were unlikely to catch the imagination of the few remaining investors com-

mitting new money to the market.

Most of last week's bonds are believed to have ended up on the leadmanager's books, after having slipped to considerable discounts in grey market trading.



resign from US bank after head is sacked

BY STEPHEN FIDLER IN LONDON

subsidiary of the US money centre bank, is moving to replace five trad-ers who resigned following last

The bank has week's sacking of the head of the

hear of the firing of a senior bank-

Mr Birschler, who joined Chemiunderstood to be establishing his kesman said. own company which was expected

Chemical gave no reason for his Bank (Suisse).

CHEMICAL New York Capital Mar- dismissal. An official in New York kets Corporation, the Geneva-based said that the subsidiary had been profitable and there was no ques-

The bank has appointed Mr Han-harm Musters, 39, chief operating officer of Chemical's London mer The dismissal of Mr Jean-Claude chant banking arm, as general Birschler, 38, surprised bankers in manager and managing director of Switzerland, where it is unusual to the operation on an interim basis. Chemical remained committed to

the Swiss capital markets and would replace the traders who quit cal in Geneva in August 1984 from to bring the dealing room back to Banque Scandinave en Suisse, is its full strength of about 15, the spo-

Chemical employs around 75 peoto employ the five traders who re- ple in Geneva, from where it also runs its private bank, Chemical

Sanwa Bank lays stepping stone to corporate Euroyen paper

THE market in short-term yen-de- years but with fairly small volume. step forward with the announcement of a Y50bn Euro-certificate of deposit programme for the London branch of Sanwa Bank, writes Alex- tostrade, the Italian motorway conander Nicoli in London.

Shearson Lehman Brothers International is arranging the pro-pramme and other dealers will be could confirm this. Salomon Brothers International and Sanwa International. It is designed as a stepping stone to corpo- rity of about 10 years and a margins rate Euroyen commercial paper, of 7.5 to 10 basis points. Last year, keenly awaited but still to be permitted by the Ministry of Finance. The programme and others expected to be launched soon could

give a boost to the Euroyen CD

arket which has existed for some

cern. Bankers Trust and Mitsubishi Bank were strongly rumoured to Terms were expected to be tight,

with speculation centred on a matu-Autostrade arranged an Ecu 200m 11-year deal with split margins ranging from 5.25 up to 18.75. The new deal is also expected to involve

a strong response despite its tight terms, has been increased from National Westminister Bank to aris arranging the programme as well Meanwhile, the Eurocredit market was buzzing last week with \$200m to \$320m, and was oversubspeculation about an imminent scribed at that level.

mandate for a sizeable loan for Au-There was some uncertainty, however, about the fate of a \$250m loan for Portugal's Companhia Nacional de Petroquimica being arranged by Bank of America and Manufacturers Hanover. They said the deal would go into general syndication very shortly.

A couple of responses were still awaited before the lead manage ment group could be finalised. Market expectations were that the group, when formed, would have a was done for relationship reasons, heavily Japanese flavour.

Czechoslovakia's loan, which met Powell Duffryn, the UK industri- duced within six months.

range a \$100m multi-option facility, including a sterling option, of which credit has a margin of 15 basis points over Libor for five years and 20 basis points for the remaining two. The facility see is 10 basis points and utilisation fee 5 basis

points if the credit is over half used. Storebrand, a Norwegian insurance and financial services concern, has made history of a kind in the and the number is due to be re-

\$65m is committed. The seven year maximum of five years. This carsion fee, and advances are at 10 basis points over Libor.

Integrated Resources, a New York financial services company, has mandated Orion Royal bank for a \$100m five-year revolving credit with a margin of 15 basis points over Libor, a facility fee of 15 basis points, utilisation fees ranging up to 15 basis points and front-end fees of

Hot on the heels of the recent my, is being expanded to \$300m.

Salomon Brothers International \$400m loan for Greece, the Bank of is arranging the programme as went as a \$50m revolving credit, extendible annually by Storebrand up to a years including five year's grace. A fixed rate portion carries a fixed interest rate of Japanese long-term terest rate of Japanese long-term Greece is tapping Japanese banks for a Y20hn two-tranche loan for 10 ries a 5 basis point commitment fee terest rate of Japanese long-term as well as a 2.5 basis point extenprime rate plus 10 basis points with he base refixable after five years. The floating rate portion is at prime

Two increases were announced: Bristol and West Building Society's facility was expanded from £200m to £250m, with the committed portion going up from £80m to £100m. An existing £185m multi-option facility for Capital Holdings Corpora-tion, a US financial services compa-

Bahrain bank in talks with Kuwaiti investment company

BY OUR FINANCIAL STAFF

UNITED GULF BANK, an offshore company, according to UGB's gen-eral manager, Mohsen Khaled.

He said talks on a "friendly acqui-

Projects Co. 51 per cent owned by the Kuwaiti Government. Shares in both groups were suspended on the Kuwaiti Stock Exchange last week. UGB made heavy losses of \$10m in 1985, but returned to the black

with a net profit of \$6m last year.

UGB had been one of five smaller banking unit based in Bahrain, has Bahrain-based banks involved in begun talks that could lead to its acquisition by a Kuwaiti investment fell through. The bank had end-1988

Kaled said the acquisition, dis-He said talks on a mendry acquisition" were underway with Kuwait holders meeting, would be made projects Co. 51 per cent owned by through a share swap, with the roughly 20,000 shareholders in UGB being offered new stock in Kuwait

> He did not expect the deal to go through until early next year.

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Hambros Bank Limited

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Dresdner Bank Aktiengesellschaft

Goldman Sachs International Corp.

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Union Bank of Switzerland (Securities)

Limited S.G. Warburg Securities

Westpac Banking Corporation

Wood Gundy Inc.

June, 1987

INTERNATIONAL CAPITAL MARKETS and COMPANIES

France's leading television station goes public today. George Graham reports

Political ploys behind the TF-1 rhetoric

MR FRANCIS BOUYGUES has Balladur at the Finance spent the last week telling Ministry have been relentless.

There will, they say, be not seen to be a seen to be

the next year or two.

TF-1, France's leading television channel, goes on sale today, with 7.636m shares on offer to the public for a two-week period at a price of FFr 165, valuing the entire television station at FFr 3.465bn (\$570m).

It is a strange tone to adopt

It is a strange tone to adopt for someone who is trying to sell sharrs in a company, but Mr Bouygues, France's leading construction magnate, has a

deep political game to play.

His aim is to force the Government to re-draft the rules of the television game by barring the two stations which remain in state hands, Antenne 2 and FR-3, from competing for advertising, and Antenne 2 and FR-3, from competing for advertising, and instead funding them through the licence fee.

"It is extremely urgent that the state which wanted, quite rightly, to liberalise French television, should restore order the hypoderasting seems by

on the broadcasting scene by reserving state money to the state chains and private money to the private chains," Mr Bouygues said.

Mr Jacques Chirac, the Prime Minister, seems to sympathise with the construction king turned television tycoon, but his Culture Minister, Mr Francois Leotard, and Mr Edouard

There will, they say, be no revision of the terms on which everyone who would usten how much money his television revision of the terms on which chain was going to lose over two.

TF-1, which already envisage a and antenna 2's and

> do not seem to be enthusiastic. Only one Frenchman in 100 is keen to buy TF-1 shares, according to a Louis Harris poll.
> Mr Bouygues, nevertheless,
> claims to expect 2m share-

> holders once the offer is over. Three months ago, the cement king " semed to have little chance of ending up as chairman of a broadcasting chain. To almost universal surprise, he won in April a fierce battle against the publishing company Hachette-close to the ruling right-wing coalition—for a 50 per cent-controlled state in TF-1.

> The consortium headed by Mr Bouygues, which includes the Maxwell press group as well as Mr Bernard Taple, owner of the Olympique Marseilles Foot-ball Club, paid a heavy price for control: FFr 3bn, com-pared with the FFr 1.73bn



Mr Francis Bouygues king turned television tycoon

partner the Hachette bid, dropped out because it thought the price too high. Cholet Dupont, stockbrokers to the TF-1 issue, estimate the value of the chain at a little under FFr 3bn, or FFr 140 a share, and note that if it were to

share options trading, while Sweden introduced share

options in 1985 and the Stock holm market has since boomed

move as a chance to introduce

Brokers welcomed Norway's

station and dropped it back audience and nearly 40 per cent abruptly into the private sector. of advertising receipts, The short-term result has revenues of around FFr 4.1bn been market warfare, as TF-1 by 1990.

and the rival channels —

specially I.A-5, now headed by

also expected to rise steeply, outbid each other for star pre-senters, film rights and sound

Star journalists like Ms because of the spiralling module of france's under-tens, have been signed up for large fees.

turnover to original French productions and in part also because of the spiralling royalties paid for major sporting events and programmes.

Bids for next year's French open tennic charmings.

Competition for TF-1's dominant share of the tele-vision advertising market, the loss of its licence fee income, and the threat of rival satellite and cable broadcasting net-works, all mean that potential investors have little to go on in judging the channel's financial

"Last year's accounts have absolutely no significance for the privatised station," Mr different now than they were should understand that they are taking part in a risk operation."

TELIC odvicers Resoure Indo.

TF-1's advisers, Banque Indo-suez, forecast in the channel's last managing director?

the right wing newspaper owner partly as a result of its promise to the Broadcasting Commission

open tennis championships are now 10 times the price paid for the 1987 rights, TF-1 officials say, while the price of an episode of "Dallas" has doubled. Mr Bouygues' sparring part-ners in the ministries are un-concerned at claims that they have sold the building mag-nate, and now the public, an

extremely expensive pup. Are TF-I's medium-term earnings prospects really so different now than they were

be sold on the same price earnings ratio as British television on television advertising in stations it would be valued at only FFr 2.3bn.

The sale of TF-1 is the first in 1990. price tag set yesterday on the remaining 50 per cent.

The advertising group Havas, which had been expected to has taken a state television years to reach FFr 16.49bn by Mr Bouygues, plus Mr Maxwell, plus Mr Taple, then we are which had been expected to has taken a state television 33 per cent of the television managed to do so."

NEW INTERNATIONAL BOND ISSUES Book filmes US DOLLARS Yamaicki kat. (Eur.) Yamaicki kat. (Eur.) Toyana Chamical ¶‡ Yamuura Glass Co. ¶‡ 1.62 Manura int. Schroder Wegg/Cosmo Yeanichi Int. (Eur.) Bankera Trust Int. 1.82 1.37 1.37 Passes Corp. 91 Casses Sec. 91 Hippen Oil and Fats 91 Tops Saries V (a) 11 Obsoyashi Reed & Core. 9 Kajian Carp. 9 Coca-Cola Est. 1 100 109.1 Daiwa Europa Deives Europe CSFB Katter Peabody Selomen Brothers Hikke Sucs (Europe) Yestsichi Int. (Eur) Beives Europe Yestsichi Int. (Eur) Hikke Sucs (Europe) Osiwe Europe Neutone Int. 200 100 75 280 190 50 100 200 100 490 200 490 30 50 18174 Coca-Con tex. I Class Corp. Fr. 5 Bund France tot. 5 Michiel Corp. 9 Michiel Corp. 9 Michiel Corp. 9 Shinogawa Fuel 9 Yamanouchi Pharm ital 9 Hopen Shinosa 9 Toyota Motor Corp. 9 Holis Or 9 5.75 199 106 100 166 Morgan Generally Klainwort Benson Nikko Sets (Europe) Goldman Sachs Cives 2 (a) †† World Beak (f) † Sebru 3 (g) †† Mientor Corp. 9 Embert Ecop. 5 Yanaishi lat. (Eur.) J. H. Schreder Wags CANADIAN DOLLARS 16,646 9,254 9,955 9,273 FIT : Prov. of Saskatchaven : AUSTRALIAN DOLLARS 1814; 1814; 1814; 1814; 1814; 1814; 1814; 1814; ASLK-CISER Finance ‡ Indospez Australia ‡ CSFB Hambrat Bank Wathung Secs. EBC Auro Bank 13.530 13.491 1991 1991 1992 1992 1992 1992 1998 Credit Lyomanis ‡ GTE Festuce ‡ Westland-Utracht H*hk ‡ Royal Trustee ‡ B-MARKS World Bard: ‡ Cason Europa ‡ Stars B (sl)†‡ Bustacht Benk Dustache Bank Morgan Guarre SWISS FRANCS Chympic Co. ¶‡ Tirolor Wasserin Morgan Stanle Credit Seisse Credit Seisse Bangun Indosen, Warburg Soottin Credit Suisse 160 160 160 25 win 160 160 158 BB1. int. ¶; St. Geneviere Beer ThT Ltd. Seibu Greekt **§ Micsatisté (% **§ (186) STERLING Bood Finance Int. 11; 10 ECUs Salvey Planner 41. 9.847 BB İ 4.633

"Hot yet priced. I first teres. "" Private placement. "I With eapily warrants. 9 Committie. 2 Floriting rate note. Il Correccy(a) 15th over the Liber. (b) Japanese long-term price rate minus 50ths. (a) Coupan; years 1 and 2 19tr; years 3-5 74c. (d) 30ths or
Liber. (a) 17th over the Liber. (f) Laurented on US desertic market. (g) 74e over the Liber. Hoter Yields are based on AUSO basis.

Kvaerner expects better **1987** result

By Karen Fossii in Oslo

KVAERNER, Norway's engineering and industrial group, reported first four month pre-tax earnings of NKr 52m (87.8m), down from NKr 57m a year earlier. Total turnover. January through April, reached

The figures for the first four months of this year's operations, however, do not reflect what is expected for the total year, says Kvaerner, the four months figures it says reflect as month figures, it says, reflect a loss incurred from the delivery of a shuttle tanker.

For 1987 as a whole Kvaerner expects better results,

due primarily to a significant number of orders on the books. For 1987 total sales are estimated by Kvaerner at some NKr 5bn.

Indian motor group plans to slice dividend

performance.
Gross profits fell by nearly
14 per cent to £960.1m last
year. The year's net profit was
struck after reduced depredfrom £162.9m previously. TurnHowever, the stock markets struck after reduced depreciprices to uneconomic levels. He over during the year showed have not reacted too bearishly ation. The provision for expects vehicle sales this year limited growth, rising by just and Telco shares lost only 25 depreciation was reduced by a to be more profitable.

TELCO, the car arm of India's

Telco, the car arm of India's

As a result, the dividend has

Exchange on Friday. The market for heavy and medium commercial

back in profits for last year.

Net profits plunged to £29.3m

in the year ended March 1987

from £162.9m previously, Turn
Telco's

Exchange on Friday. The market for heavy and medium commercial

Gross profits fell by nearly vehicles has not expanded and

being paid out of previous

year's carnings.

However, the stock markets struck after reduced depreciation. The provision for expects vehicles has not expanded and

however, the stock markets struck after reduced depreciation. The provision for expects vehicle sales this year.

Norway to issue options

BY OUR FINANCIAL STAFF

NORWAY is to introduce share has some Hmited unofficial options trading by the end of this year following a request from the Oslo bourse, the Finance Ministry said.

The Ministry said it will work on rules for the options, but more market-making instru-gave no details. Norway already ments.

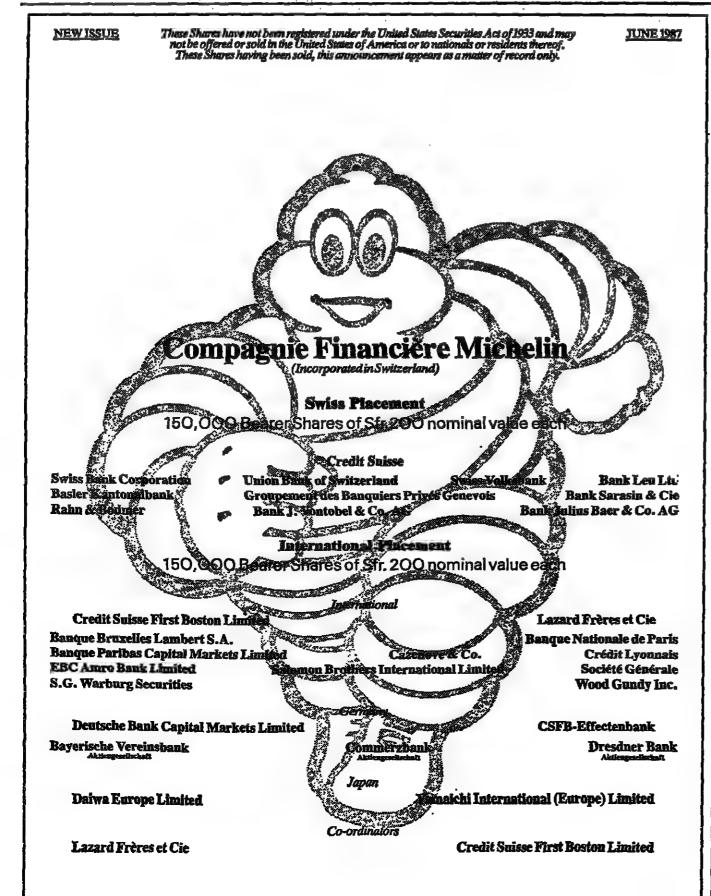
Hoesch turnover slips

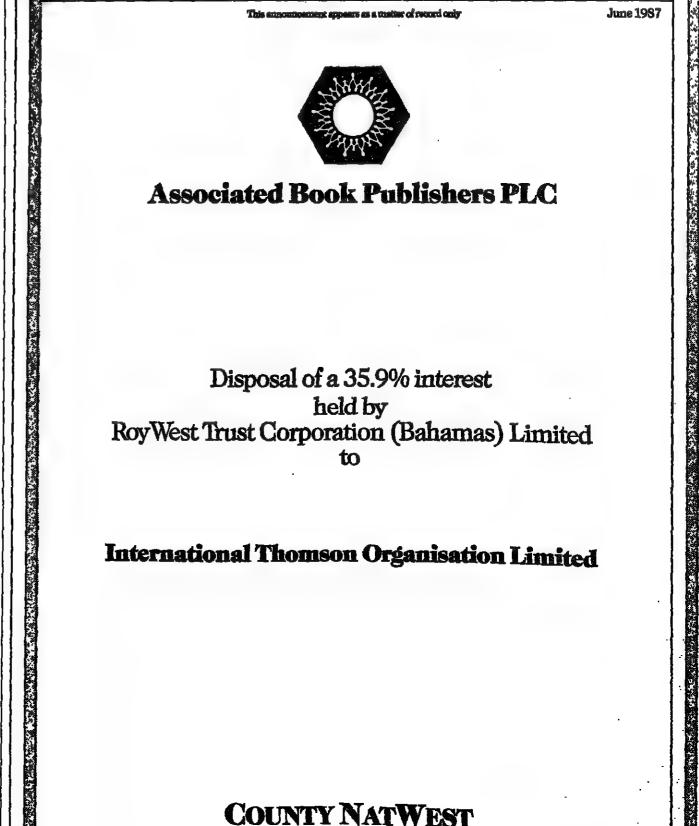
BY OUR FINANCIAL STAFF

HOESCH, the West German He gave no figures. For 1986 steel group, has achieved sati-group net profit fell to DM \$270.5m (\$148.1m) from DM factory results in the first five months of 1987 despite falls in turnover and incoming orders, DM 5 a share. Mr Detley Rohwedder, management board chairman, said at the annual meeting.

395.4m the previous year and the dividend was maintained at

Mr Rohwedder said difficult conditions in the steel sector required further rationalisation.





acted as adviser to RoyWest Trust Corporation (Bahamas) Limited

& The NatWest Investment Bank Group Limited

INTERNATIONAL CAPITAL MARKETS

US MONEY MARKET RATES (%) Fed Funds (weekly average) Three-month Treasury bills . US BOND PRICES AND YIELDS (%) Money Supply: In the week ended June 15 htt fell by \$15p to \$744.8tm NRI TOKYO BOND INDEX ・ 手を吹ぎれた日 ムはこど とはりにき December 1993 - 100 4.12 140.77 138.54 131.90

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FT/AIBD INTERNATIONAL BOND SERVICE

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Pro Rhy Sect 0 99 | 345 | 33 % |
Quamat Ahrways & 96 | 97 | 95 % |
Queber Prow 13 90 | 150 | 110 % |
Queber Prow 13 90 | 150 | 100 | 105 % |
Raiston Purna 11 % 95 | 150 | 108 % |
Reynolds R. J. 10 % 93 | 100 | 105 % |
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US MONEY AND CREDIT

A severe bout of indigestion after quarterly mini-refunding

AFTER A listless week US credit markets suffered a

round wiped out some small gains from earlier in the week and the Treasury long bond ended the week more or less unchanged, to yield 8.48 per

The Treasury auction was of

\$24.5bn in two, four and seven-year notes. The problem is that these maturities are too short to entice the speculators, who prefer the much greater volatility of longer-dated issues. Meanwhile, retail interest has been decidedly cautious even as the marekts have recovered from their collapse in April and May.

Nikko Securities.

"The main technical reason to buy is gone." There was little new on the economic front to encourage buyers into front to encourage buyers into the auction. The only economic news of substance was good news: consumer prices rose by 0.3 per cent in May, which implied an annual rate of in-flation comfortably over 5 per cent but no worse than cent but no worse than expected. But this was out of the way (or, rather, in bond prices) on Tuesday before the

refunding got going. The Wall Street firms are

Cusenagen Tei 84, 89 ...
Eiß 1012 94
Eurofilma 10 94
Eur Coal, Sti 1072 94

the year-end have thinned out. But the markets were still un-settled by rumours of central bank selling early in the week Though there are people says themselves chary of holding ing long yields will fall under too much inventory. The 8 per cent again, they are not Street's losses from being left severe bout of indigestion on 8 per cent again, they are not Friday with the market stuffed betting money on it. "There with new paper from the has been a 50 per cent retraced and May have been put as high refunding.

The pressure on prices all Brusca, chief economist at recular of a number of unfortund wined out some small."

The pressure on prices all Brusca, chief economist at recular of a number of unfortunate performances. and by contradictory signals about future dollar values from tunate performances.

the Bank of Japan.

The market scarcely needed

announced a new offering tied

value only if the do improves above DM 1.912.

THE FOLLOWING statistics

are due for release this week,

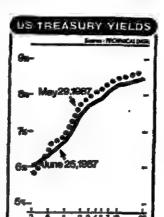
along with estimates of market expectations as surveyed on Friday by Money Market Ser-vices, of Redwood City, Cali-

The result was that prices were being marked down for quick sale for most of the second half of the week. The 57bn of seven-year notes ended up down about 1 point from their issue price on Thursday, to yield 8.21 per cent as against 8.10 per cent. The two-year and four-year notes, priced to yield 7.46 per cent and 7.89 per cent, were down about the same

Otherwise, the US fixedinterest markets spent an unproductive week reacting to the smallest movements in the foreign exchange markets. From the response of US honds last week, you might have thought that a yen one way or the other in value of the US dollar actually made a differdollar actually made a differ-ence to inflationary expecta-tions.

Until the end-of-week in-digestion set in, the bond markets moved wholly in line with the yen/dollar parity: the yield on the long bond ranged between 8.40 per cent and 8.48 per cent as the dollar moved between just over Y146 and just under Y145.

The bond markets can rejoice that the heavy speculation against the dollar has stopped, but it has given way to jumpy, thin trading. The forecasts of Y180 or Y120 to the dollar by



fornia:

The May leading economic indicators are due tomorrow. The index is expected to rebound from the 0.6 per cent decline in April, with a consensus estimate of a rise of the same percentage. The 33 estimates surveyed ranged from an increase of 0.3 per cent to an increase of 0.9 per cent. increase of 0.9 per cent. Unemployment rate for June is due on Thursday. The total unemployment rate is expected to have moved up a little. The of 6.8 per cent as against a preliminary 6.2 per cent in May. The 36 estimates surveyed ran from 6.2 per cent to

6.4 per cent.

Total non-farm employment is expected to move up about 200,000 although the range of 38 estimates goes from 100,000 to 280,000.

James Buchan

UK GILTS

Focus on sterling and inflation

IT WAS another disappointing week in the UK Government bond market with prices ending as much as 21 points lower overall. Striking civil servants deprived the market of the atest trade figures to break up the monotony and primary dealers were left focusing almost exclusively on sterling and vague worries about inflationary pressures, the current account and the supply burden.

last Tuesday's figures from the Commerce Department that the US was some \$263.6bn in debt to overseas sources (above all Japan) at the end of 1966. A. Mr Brusca points out, the US Treasury market has been delicated by the statement of the treasury market has been delicated by the archeology between The Bank of England's obvious market management of the tapstock was generally interpreted rather pessimistically although one is hard put to see why a piece of classic pragmatism from the Government Broker should have any longer-run implications for gilts. driven by the exchange rate and Japanese bond prices all year. For those wishing to speculate on a rise in the dollar, last week saw the latest in a wave of so-called currency-exchange warrants. On Wednesday, Bear

Nevertheless, the pessimists argued that the Bank was ac-Stearns and Kidder Peabody knowledging that yields above 9 per cent were appropriate and the rapidity with which the not to the yen but to the D-mark. The offering for the General Electric Credit Cor-poration, consists of \$100m in authorities jumped in to cut the tap price on the first sign of an upward blip in the market signalled a real desperation about funding. 8 per cent, three-year notes with attached currency-exchange warrants priced at \$4.75 each.
The warrants can be exchanged at any time until July 1992 but will have a cash value only if the dollar

about funding.

The intervention against sterling has certainly led to a substantially underfunded position but the authorities have never claimed they want to sterilise this on a current basis. sterilise this on a current oasis. Without the intervention, they would have virtually exactly funded the Public Sector Borrowing Requirement. In addition, as Goldman Sachs points out, the heaviest period of gilt redemptions is now over—after July, there are no more redemptions until November—and PSRR trends continue to and PSBR trends continue to

look excellent. Friday's announcement of three tranches totalling £500m across the maturities spectrum bit a market which was already feeling disconsolate and prices ended a points lower on the day. Suggestions that several market-makers were short of these issues, which are in relatively short supply, suggests, however, that there should be some ready demand. In general, last week saw very little retail interest either

at home or abroad.

There is some small consolation for depressed gilt-edged dealers and salesmen in the fact that fixed interest the world over (apart from in the

Mr George Magnus, international bonds economist at Warburg Securities, believes the outlook for world bond markets is pretty bleak. "For bond investors, the only game in town is the prospect of currency plays to the extent that there are further movements in the structure of rela-tive exchange rates." At best, he expects the trend of yields

All markets are having to cope with one or more of four major depressing factors—a forecast upturn in economic activity in the summer months after a more buoyant second quarter, a sense of rising infla-tion, a rapid pick-up in monetary growth (except in the US) and rising public sector

deficits. The Japanese market has been worst hit. The yield on its benchmark 5.1 per cent 1996 issue has risen from around 2.6 per cent in mid-May to around 4.06 per cent on Friday. At the root of this market's problems is the perception that Japanese interest rates cannot be cut further because of a pick-up in growth which will be given a further boost from the recently announced reflation package, rapid growth in money supply, and the return of in-

beset the West German and British markets both of which British markets both of which are concerned about inflationary pressures, the level of wage settlements and above-target money supply growth. One advantage for gilts over German bonds is that while Germany's control of its budget deficit seems to have slipped somewhat, Britain's public finances are in a very healthy state.

Dr Brendan Brown, chief international sconomist at County NatWest, said the key to the fortunes of these mar-

to the fortunes of these mar-kets is the dollar which the US bond market is tracking so closely. Switching back into Treasury bonds from non-dollar fixed-interest markets has been the key to rising yields outside the US in the past two weeks, he says.

There is a widespread be-lief the dollar's current recovery won't last and some money may return to non-dollar bond markets. However, if US, at least at the moment) all the above worries then seems to have been given a argue against the switch-back large thumbs-down by the there are always equities.

Janet Bush

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New Issue



VILLE DE MONTREAL

Can. \$60,000,000

10% Notes Due June 25, 1992

Bank of Montreal Capital Markets Limited

McLeod Young Weir International Limited

Société Générale

Algemene Bank Nederland N.V.

Bank of Tokyo International Limited

Banque Bruxelles Lambert S.A.

Banque Générale du Luxembourg Société Anonyme

County NatWest Limited

Daiwa Europe Limited

Crédit Lyonnais

Goldman Sachs International Corp.

Dominion Securities Inc.

Lévesque, Beaubien Inc.

Merrill Lynch Capital Markets

Richardson Greenshields of Canada (U.K.) Limited

Westdeutsche Landesbank

Wood Gundy Inc.

Yamaichi International (Europe) Limited

June, 1987

Chy on week -0%; +3%; +7%; 8 +2%; +1%; +3%; -0%; -0%; -1%;

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus *) have been officially notified. Dividends to be declared thus *) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

GROWING OLD

year ASDA-MF1 ...July 21 Final 1.9

THE HARD WAY

Final demands...lonely days

pension is no longer sufficient

for single living. All through

others. Yet now, through no

sick... and badly in need of

fault of her own she is worried

and fearful nights ... friends

out of touch. What should

have been a comfortable

her life she gave to help

*NatWestJuly 28 Interim 7.0

Rank
Organisation....uly 17
Organisation....uly 28
Interim 1.75
Routersuly 28
Rothschild 1 Final 12.8

*Rothschild (J.)...July 1 Final 12.8

*Scot and Newcstl
Breweries...July 6 Final 2.82
Thom EMI ...July 10 Final 12.5

* Board meeting intimated. † Rights lesse since made. † Tax free. § Scrip lesse since made. ¶ Forecast.

THE DGAA WAY

Despite her many problems,

she stays in the home she's

known and loved for years...

in rooms filled with familiar

things and happy memories.

Freed of financial worry and

assured of help and guidance

when needed (and residential

deteriorate), she can grow old

help herself. with dignity and in comfort.

The difference the DGAA makes to the quality of

hundreds of unlucky lives is worth so much more than

it costs. Please help to maintain the service we provide

(without direct State aid) in our 13 residential and nursing

homes and in private dwellings throughout the land.

THE DISTRESSED GENTLEFOLK'S

Dept 7, Vicarage Gate House, Vicarage Gate,

AID ASSOCIATION

Founded 1897. Patron H.M. Queen Elizabeth, the One

care should her health seriously

IIK COMPANY NEWS

Graham motors to the USM with 30% share placing

BY ALICE RAWSTHORN

THE USM will gain a rare the parallel problems of over-recuit from the motor industry capacity and fierce discounting, when the Graham Motor Group Graham has succeeded in which is involved with car retailing, fleet sales and con-tract hire—goes public in

Graham operates franchises for several motor manufacturers
-including Jaguar Daimler,
Ford, Austin Rover, and
Peugeot Talbot—in the north
west of England. It is going
public in order to accelerate its expansion through both organic growth and by acquisition.

growth and by acquisition.

The company was formed in the 1920s by Mr. Arthur Graham, together with his brother, Armstrong. It began by servicing cars and later diversified into sales. Graham survived the motor industry recession of the 1970s and has expanded in the 1980s to offer a

improving profitability. The company attributes this to its strategy of operating a multi-franchise network and thereby offering a choice to its fleet sales and contract contract hire sales and customers.

In its last financial year, to March 31, Graham produced pre-tax profits of £1.73m on turnover of £52m, increases of 50 per cent and 25 per cent respectively on the previous

For the placing the company will issue 30 Per cent of its equity on an historic p/s of around 10. Barclays de Zoete Wedd will sponsor the issue. Half of the proceeds of the

recession of the 1970s and nas expanded in the 1980s to offer a comprehensive motor dealing, fleet sales and contract hire service.

Although in recent years the motor trade has been hit by

Marston Thompson rises 12% to £11.43m

Marston, Thompson & Ever-shed, the regional brewer well known for its "Pedigree" beer, has announced pre-tax profits ahead 12 per cent to £11.45m on sales up £2.6m to £72.2m for the year to March 28

The brewer's directors are The Brewer's directors are recommending a final dividend of 1.77p (1.54p), making a total of 2.55p (2.24p) for the year on earnings per share of 8.32p

(7.34p). Trading profits were £14.25m (£12.85m) out of which depre-ciation took £2.97m (£2.69m)

struck after gains from property disposals of £332,000 (2205,000),

In a statement. Marston said that retail sales through its 850 tied houses and many free trade outlets in the North West, North Wales, Midlands and Southern areas had advanced significantly, Sales of lager rose only marginally while ale generally fell slightly. However, sales of draught Pedigree showed strong growth.

clation took 22.97m (£2.69m)

and the company's share ownership scheme £226,000 eroded by "abysmal weather
(£201,000). Pre-tax profits were during June."

Tuskar buying Ardmore

Tuskar Resources has agreed deal, Tuskar will have 155m in to buy for about 158.2m cash.

(27.45m) Ardmore Petroleum, a fellow Irish oil exploration comage is onshore Turkey and offpany, in a deal that will nearly double the company's size
The all-share offer comes less

than two months after Ardmore joined the Third Market with a value of 1£6.6m, and it is likely to be the first takeover that the new junior market has seen.

shore Ireland, whereas Tuskar's interests are in Ireland, the UK and the US. Ardmore is also involved in Irish gold explora-

As a part of the deal, Silver-mines, which owns 29.8 per cent of Ardmore and 5.9 per cent of Tuskar, has given Tuskar the option to buy its 24.7 per cent grow in to a "substantial oil royalty interest in the produc company," and that the current ing Kinsale Head gas field, and state of the oil market provided its 12.35 per cent stake in the opportunities for growth for Marathon Royalty in the Celtic sound companies. Following the Sea.

BOARD MEETINGS

TODAY Interime: Blue Arrow, Clyde Blowers,	
Hawthorn Leslie, Thoma Holdings, Wilding Office Equipment.	
Finals: Bogod-Palegraph, Campbell, and Ametrong, A. Cohen, Dowty, J. England, Illingworth Morris, Lipter,	
Lynton Property and Reversionary Retaprint, VSEL Consortium.	1

BARCLAYS BANK PLC

MIDLAND BANK pic

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THE SUMITOMO BANK, LIMITED

THE FUJI BANK, LIMITED

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Agenti Blank

INTERNATIONAL WESTMINISTER BANK PLC

David Thomas on the launch of Amstrad's latest model

Sugar programmed more carefully

MR ALAN SUGAR, the high profile chairman of Amstrae, onsumer electronics group, is unlikely to repeat a mistake he nade last September when he launches his new personal computer range tomorrow.

Back in September, when Mr Sugar unveiled his first business personal computer—the low-cost PC1512—be was drawn by the hype surrounding the launch into extremely ambitious sales forecasts: Amstrad's initial production run of 70,000 a month would rise to more than 100,000 if sales in the US MEDE Sell

Those figures have been an albatross round Mr Sugar's neck ever since. For, although UK demand for the machines was strong, sales fell far short of the publicly announced tar-gets, according to market re-

gets, according to market re-search groups.
Romtec, one of these groups, said Amstrad accounted for 39 per cent of personal computers sold in the UK in the first quarter of the year—comfort-ably above International Busi-ness Machines, the US com-puter sight, in second place puter giant, in second place with 20.4 per cent. But when translated into units, Amstrad had sold "only"

48,000 machines in the first quarter, according to Romtee: Amstrad was way below its own

What might have been considered a triumph—jumping to the top of the UK personal computer league within three months of launch — suddenly seemed a disappointment. The story was similar on the Continent. Amstrad has been selling about 15,000 machines a

month there, mainly in France, West Germany and Spain, according to Intelligent Elec-tronics, a Paris-based market search group.
"This is good in terms of the

personal computer business, but bad in terms of Amstrad's ambitious plans," the group

When these figures started circulating in the City last month, Amstrad's share price went into a nose-dive from which it has only recently Stung by this experience, Mr

AMSTRAD Share Price 220

nappy with the machine's recep-tion both in Britain and on the Continent and that his plans had anticipated the recent decline in sales which always hits personal computers in the

Yet Mr Sugar admits to one disappointment: the failure of the PC1512 to penetrate the computer departments of large companies. Most of the machines have been bought by small businessmen and profes-

Amstrad believes the new range, to be announced tomorrow, will fill that gap: called the PC1640, it will have higher quality graphics, better resolution screen and more memory than the existing range for an extra cost ranging from about 12-29 per cent, depending on the model. "We've now overcome the

final criticisms voiced of our machine by the corporate market—especially the need for enhanced graphics," Mr Sugar

An exclusive preview of the PC1640 by Mr Alan Fraser, a senior data processing manager at Ciba-Geigy, to be published in next month's PC User magasine, comparing the Amstrad machine to the latest IBM personal computer, concludes: "I would have no hesitation in recommending the machine in favour of the IBM PS/2 Model for corporate pure Although Amstrad's two ranges will overlap in their tar-Sugar will not talk about unit ranges will overlap in their tar-sales now at all. He says he is get customers, particularly at

Sugar argues they will also have distinctive niches.

The new range will sell into large companies; the older range will increasingly be viewed as a machine for home use by professionals and busi-

Computer analysis are divided about Amstrad's new personal computer strategy. There are two distinct markets and it's entirely valid to aim different products at them. Amstrad's two ranges seem sufficiently different for the two sectors," says Mr Michael Birch, a London analyst with International Data Corporation, a US-hased market research

Mr Marek Vaygelt at Romtec is less sure. He believes Amstrad will still struggle to get the new range into com-puter departments and that the PC1512 may be too expensive to sell in large volumes into the home.

Whichever view turns out Whichever view turns out correct will have a crucial bearity on Amstrad's figures in 1987-88. Analysts are now forecasting pre-tax profits in the range £150-£180m for next year. These are up from their forecasts of about £185m for this financial year, which in Amstrad's case ends tomorrow—but not the dramatic increase registered by Amstrad in

registered by Amstrad in recent years.

The bout of nervousness in product company, run by one man and a man who does not bothr to observe the niceties

have printing of typewriter quality, Mr Sugar says.

puter companies, caution may set up other subsidiaries in some European countries in a bid to increase its sales.

his previous notion of moving into the white goods area. He is even considering doing more manufacturing in Europe, now that manufacturing in the Far East is less attractive, thanks

expected in the City. Mr Sugar stresses that

Amstrad is more than a per-sonal computer company by talking about the other products he has up his sleeve. A new version of the Amstrad word processor, one of the com-pany's runaway successes when it was launched in 1985, will be unveiled in September. It will

He wants to boost his sales abroad, which accounted for 57 per cent of turnover last year, though he stresses he is approaching the US, a notorious trip-wire for UK com-Except in France and Hong Kong, where Amstrad has sub-sidiaries, the company has operated abroad through armslength distributors, thereby minimising its exposure. But it

It has started selling video recorders in Spain and France, and intends to follow suit in Italy, Scandinavia and Greece. It hopes to sell 25,000 videos a month on the Continent, more than it sells in Britain.

Next year, Mr Sugar says, he will be making a hig push in combined TV-videos, which explains his dramatic, though fleeting attempt to intervene in the sale of Thorn EMI's Ferguson television subsidiary Thomson of France, earlier this month.

The restless Mr Sugar is likely to have other surprises in store, though he has dropped

But whether Mr Sugar likes it or not, Amstrad will be judged primarily on the success of his new personal computer. That is why reaction to the The bout of nervousness in the City does not depend solely un revised views about sales of the PC1512. Old doubts about the phenomena of the 1980s.

BA hires Royal Albert Hall for meeting I£62m for first half

IN ANTICIPATION of a large about the airline. number of shareholders turning up for the first annual meeting privatisation earlier this year, the airline has hired the Royal Albert Hall in London for the occasion, and is deploying 150

The airline's report and accounts have already been published, showing pre-tax profits of £162m in the year to March 31 last, against £195m in the previous year, with a dividend declared of 4.116p per share, payable on July 31.

Apart from the board of BA, headed by Lord King, chairman, and Sir Colin Marshall, chief executive, the sirline says that a team of managers will be on hand to answer any levels, and propose overles from shareholders ment programmes.

THE CHASE MANHATTAN BANK N.A.

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THE SANWA BANK, LIMITED

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THE TOKAI BANK, LIMITED

MORGAN GRENFELL & CO. LIMITED

DEUTSCHE BANK AKTIENGESELLSCHAFT

Even more, a reservations facility will be available for flight booking at the meeting.

Many BA staff who are shareholders, as well as many who are not employed by the airline, are expected to attend, and BA is making a video of the occasion for those whose duties prevent them attending.

The meeting will provide a unique occasion for BA staff to quiz the top management on a wide range of issues to which they cannot gain direct answers through their trades unions or other working relationships. Such issues are likely to in-

clude the current state of the UK and world air transport business, future employment levels, and proposed re-equip-

Jefferson Smurfit sees

Dublin paper and packaging concern, were likely to be about 1862m (£56.4m) or slightly in excess of the 1860m achieved for the whole of 1998 the obtain for the whole of 1986, the chair-The company

strong recovery in both pricing extended into 1988.

Stonehill suspended

Shares in Stenehill Heldings, the furniture company, were suspended at 87p on Friday, after the company said that talks which may have led to an offer for the company have been

ciple to proposals involving a recapitalisation and changes in

First-half pre-tax profits of and volume since the start of efferson Smarfit Group, the year in most mainstream

Group, the year in most mainstream activities. Prices in both liner-board and newsprint would be materially higher during the second half. The chairman said the group

was going to have an outstand-

Instead, it has agreed in prin-

FT Share Information Airship Inds. (Section: Engineering) Allegheny (Americans)

Market Bond Media (Leisure) Chemoxy Intl. (Chemicals) Croesus Mining (Mines, Aus-Heywood Williams Com. Conv. Red. Prf. (Buildings) Rolls-Royce (Engineering)

£250,000,000

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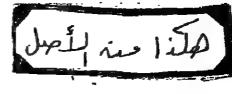
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INTRODUCTION TO THE OFFICIAL LIST

SHARE CAPITAL

GILBERT HOUSE

The present sufficient and issued share capital of Gilbert House Investments Pic ('Gilbert House') and the maximum share capital which may be issued assuming full acceptance of the Office for Controvucial Estates P.L.C. is at follows:

berzei Ordinary and fully paid fully paid 118,000,000 78,534,702 of 10p each 88,632,192

Gilbert House has historically been involved in the acquisition. and development of properties to be held for investment. Application has been made to the Council of The Stock Exchange for the admission to the Official List of 89,632,192 ordinary shares of 10p each in Gilbert House. The shares have formerly been dealt in on the Unlisted Securities Market. Details relating to Gilbert House and the above shares are available in the statistical services of Extel Financial Limited. The sponsoring member firm is de Zoete & Bevan Limited. Copies of the listing particulars may be obtained during usual business bours on any weekday (Saturdays and public holidays excepted) up to and including 13th July, 1987 from:

Investments Pic Melrose House

New Court St Swithin's Lane London EC4P 4DU

and on 29th and 30th June, 1987 from The Stock Exchange

	SP	ONSORED SE	C	UR	TT	E	2
	Capitalisat	19.					
	ED00.P	Company	Price o	Change o week	Gross	Yield	
	5,848	Acs. Brit. Ind. Ord.	176	יי שפפ וג -+10			PZE
	_	Ass. Brit. Ind. CULS	170	+ 4	7.3	4.2	10.7
	960	Armitege and Rhodes	38	T.	10.0	5.9	_
	6,293	BBB Design Group (USM)	76	_	4.2	11.1	5.3
	90,011	Berdon Hill **********************************	280	+ 8	1.4	1.8	18.1
	9,376	Bray Technologies	170	+ 5	5.3	1.9	23.9
	655	CCL Group Ordinary	187xd		4.7	2.0	13.6
	1,538	CCL Group 11pe Conv. Pref	123		11,5	6.1	4.8
	18,597	Carborundum Ord.	146	_	15.7	12.8	-
	644	Carborundum 7.5oc Pref	92xd	_	5.4	3.7	12.7
	1966	George Blair	106	_	10.7	11.6	_
	9,558	Isla Group	120	_	3.7	3.5	27
	7,082	Jackson Group	136xd			_	-
	54,492	James Burrough ,			6.B	5.0	7.3
	3,387	James Burrough Spc Pref	389xd 97	+ 7	18.2	4.7	8.8
	39,768	Multihouse NV (AmstSE)			12.9	13.3	KA
	9,936	Record Ridgway Ordinary	510xd	_	_		20.2
	2,214	Record Ridgway 10pc Pref.	432	+ 5	1,4	_	. 8.7
	816	Robert Jenkins	82xd	_	14.1	17.2	-
	4.950		83		-	Name of Street	3.5
	5.114	Torday and Carlisle	110	+ 3	_	_	=
	1.888	Travian Helding	780kd	+ 4	6.6	3,7	8.7
	21,600	Trevian Holdings	410	+ 10	7.9	1.9	8.5
	42.777	Unilock Holdings (SE)	108	-14	2.8	2.6	
	4.551	Walter Alexander	165	-	5.0		19.9
	4,240	W. S. Yeston	195xd	_	17.4	3.0	.15.8
	4,200	West Yorks Ind. Hosp. (USM)	105			8.8	19,5
_					5.5	5.2	11.1

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UK COMPANY NEWS

WA Tyzack urges rejection of 'back door' bid attempt

BY STEVEN BUTLER

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engineering group, has like Tyzack, and had not re-launched an appeal to share-bolders to reject what it describes as a back-door take-

describes as a back-door takeover attempt by a group of
shareholders who hold 28.5 per
cent of the company.

The shareholders, comprising
Quail Investment, Eastwood
Anglo European Investments,
the trustees of Sir John Eastwood, Quarius Investments, are
attempting to elect three representatives to the Tyzack board
and unseat the current chairman, Mr William Dacombe.

further defended its own record
of returning Tyzack to profitability and outlined a strategy
based on recent acquisitions.

"Our concern is underlined
by the complete lack of knowledge as to the course of action
which would be followed if
Quail and its associates gained
control." said the letter.

Tyzack has offered Mr Ewan
Launder of Quail aposition as
non-executive director, but the the trustees of Sir John East-wood, Quarius Investments, are attempting to elect three repre-sentatives to the Tyzack board and unseat the current chair-man, Mr William Dacombe.

In a letter to shareholders on Saturday, Tyzack described proposals put forth by the group as "completely irrelevant" to rejection at an extraordinary general meeting
The Tyzack board said that
Quall had no track record of

W. A. Tyzack, the Sheffield success in running 2 company ngineering group, has like Tyzack, and had not resunched an appeal to share vealed any specific proposals for olders to reject what it the management of Tyzack. It

Tyzack says the proposals constitute an attempt to obtain control of the company without making a bid, "thus avoiding

B & C buys stake in Export Network

The Republic of Italy

In accordance with the provisions of the Notes, notice is hereby given that the interest Amounts payable on the next interest Payment Date 28th July, 1987 will be US\$ 353.22 for each US\$ 10,000 Note and US\$ 8,830,72-for each US\$ 250,000 Note.

Bank of America International Limited

US \$300,000,000

Floating Rate Notes due 1997

26th June, 1987.

financial services group, has bought a 40 per cent stake in Export Network, a computer-ised database which supplies information about export opportunities. The cost of the stake was £500,000.

The investment marks a return by the group to online databases: it previously owned Telerate and Finsbury Data

non-executive director, but the offer was not accepted, and Mr

Bill Eastwood has been proposed as chairman.

BY DAYID LASCELLES IN HAMBURG

British & Commonwealth, the . major data and trading net-nancial services group, has work for the UK export

industry.

Export Network was founded by Mr Roy Assersohn, its managing director. The chairman is Mr Jim Wilks, former chief executive of the British Overseas Trade Board.

The company claims to be the first comprehensive and com-puterised information and trad-

Mr John Gunn, B&C chairman, ing network designed specific-said he believed Export Net-work would rapidly become a exporters.

Westwood Dawes

Shares of Westwood Dawes the mechanical handling en-gineer, have been relisted. The shares were suspended on April 6, pending completion of the acquisition of Hugh J. O'Neili, the Canadian engineering parts supplier that is a subsidiary of Mining and Allied Investment.

Beniox

Benlox has acceptances amounting to 46 per cent of the issued shares of Nolton, for which it has made a genera offer. This was incorrectly stated as 86 per cent in Satur day's paper.

NOTICE OF REDEMPTION



Petroleos Mexicanos

U.S.\$125,000,000

11½ per cent. Bonds due 1988

Notice is hereby given, pursuant to the conditions of the Bonds, that U.S.\$43,750,000 - nominal amount of Bonds is due for the first redemption instalment on 1st July, 1987. The serial numbers of the Bonds drawn for redemption representing U.S.\$43,750,000 - principal

13,001 to 18,000 28,001 to 33,000 43,001 to 48,000 53,001 to 58,000 63,001 to 68,000 73,001 to 78,000 83,001 to 88,000 93,001 to 98,000

98,001 to 101,750 The Bonds drawn for redemption on 1st July, 1987 will become due and payable on that date, together with accrued interest to 1st July, 1987. On and after 1st July, 1987, interest on the Bonds to be

Payment of the Bonds to be redeemed will be made on and after 1st July, 1987 upon presentation and surrender of the said Bonds at the offices of the following Paying Agents. PRINCIPAL PAYING AGENT

Société de Banque Suisse Luxembourg S.A. 26 Route d'Arlon L-2010 Luxembourg

PAYING AGENTS Société Générale de Banque S.A. Montagne du Parc 3 B-1000 Brussels

Wastdeutsche Landesbank Girozentrale D-4000 Dússeldorf Citibank N.A. 7 Hanover Square New York City, N.Y. 10004

Crédit Lyonneis

Swiss Bank Corporation GB-London EC2P2BR Swiss Bank Corporation Paradeplatz 6 CH-8022 Zuerich

By: Société de Banque Suisse Luxembourg S.A. for and on behalf of Petroleos Mexicanos

FINANCIAL TIMES STOCK INDICES

	june 26	June 25	June 24	June 23	June 22	June 19	19 High	Low	Since Co High	Low
			91.07	90.55	90.59	91.26	93.32	84.49	127.4	49.18
Government Secs				97.91	98.03	98.50	99.12	90.23	150.4	50.53
Fixed Interest	1790.7	1772.5		1751.6	1737.0	1758.0	1901.7	1320.2	1801.7	49.4
Ordinary	276.2	375.9	373.6			390.1	485.0		734.7	43.5
Gold Mines	370.2	1143.83	1145.57	1136.17	1127.96	1137.25	1158.35	835.48	1158.35	61.92
FT-Act All Share	2201 3	2277.2	2294.0	2265.5	2244.6	2256.1	2320.4	1674.5	2320.4	986.9
ST-SE 100	2291.5									

Explaura poised for Newfoundland venture

Laying a foundation with limestone

to meet an immovable object next month—when the public's enthusiasm for new issues runs up against an offer for sale from a corfor that has a dismally a sector that has a dismally uninspiring record — USM greenfield ventures.

Not that greenfield is a particularly control of the control of t

ticularly apt term to describe Explaura Holdings, which has literally, if not metaphorically. rock-solid prospects—an esti-mated 1.2 billion tons of limestone to be precise, waiting to be quarried off the west coast of Newfoundland.

Explaura has undergone a series of incarnations over the last 15 years, including that of a tea producer in Sri Lanka and

a tea producer in Sri Lanka and a Spanish gold explorer, but its recent history dates back to when Newfoundland Resources & Mining reversed into the company in December 1985.

NRM which, as Newfoundland Colonisation and Mining, was incorporated nearly 100 years ago, had a long-standing interest in the quarry at Lower Cove Bay. But it was only in May this year that it received permission from the Canadian government to exploit the site.

Under the offer, the company plans to raise around £5m to

plans to raise around £5m to fund the cost of constructing an open pit quarry, together with a processing plant and a shiploading facility. The rest of the funding will be provided by a C\$13m (£6m) secured loan from the Canadian government. Explaura believes that because the limestone, which is cause the limestone, which is widely used in construction projects, will be transported via sea rather than land, it will be

see rather than land, it will be able to supply a whole range of customers on the eastern American seaboard and offer very competitive prices. As a business project, it all seems very plausible, but as a stock market flotation, it is a much more tricky proposition. How does one put a price on the shares? The company has no track record, or at least no record relating to the Newfoundland project. Those figures that it has produced, which re-

could be as much as C\$124m

One plus factor is that the directors, led by Mr David Finch, the chairman, and including Mr Pat Rhatigan, of the USM shell company Pro-

but Hesketh Motorcycles and IO Technology were two startups with high hopes which
ended in liquidation.

Given past disappointments,
the pricing of Explaura will
need to be conservative, and
indications are it will be given
a market value of between
£25-£30m (below Robertson's
lower estimates) with a share
price set at 25-30p, compared
with the 43p at which the
shares have been trading under
Rule 535(5), the Stock
Exchange's forum for exploration stocks.

Exchange's forum for explora-tion stocks.

The USM's upper limit for placings is £5m, but the com-pany could have adjusted the figures to take it below the limit. The fact that it did not, and chose instead an offer for sale indicates a hope that the public will be as enthusiastic as they were about the USM's only other offer this year, Sock Shop.

plaura is a more than usually speculative investment and as

an overseas company, it could also be subject to the "cookie factor" which provoked a dis-mal response to the offer for Mrs Fields, the US biscuit com-

pany, last year. Mrs Fields suffered partly be-

cause its reasons for coming to London seemed unconvincing,

and Explaura can only offer the UK's broader market as its rationale. But in these post-Big

AN IRRESISTIBLE force is due late to its old interests, are required its second refinancing unimpressive—the pre-tax loss package. They, at least, have survived but Hesketh Motorcycles and

for 1986 was £339,000. Nor can the company make a forecast about future earnings profits will not flow from Newfoundland till 1989. So the share price cannot be tied to a price/earnings ratio, historic or prospective.

Placing an asset value on the company is just as difficult. What value can one put on 1.2bn tons of limestone, which will be mined at a rate of 4m tons a year starting in two years'

By estimating future cash flows and discounting them back at 12 per cent per annum, Robertson and Associates, part

'As a business project, it all seems very plausible, but as a stock market flotation, it is a more tricky proposition'

of the Coopers and Lybrand group, puts a value on the project of C364m (£30m). But changing the assumptions to 8m tons a year and an 8 per cent discount rate and the value

The problems of Henry Ansbacher and CGS Securities who are bringing Explaura to the market are exacerbated by the generally unhappy record of USM greenfield companies. Nimslo International, the 3-D camera company which joined the market in 1981, only struggled into profit for the first time last year and that was with the help of an exceptional liter. Bang, international equity days, the idea of a Canadian com-pany joining the London mar-ket may not seem so bizarre.

first time last year and that was with the help of an exceptional lem.

Bio-Isolates, the company which produces protein from cheese whey, has made repeated losses since it came to the market in 1982, and only recently the USM shell company Property Trust, are not selling However, the issue defies conventional analysis and although the upside potential could be substantial, it will probably attract only hardened punters with nerves of lime-

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Securities Market.

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Hambro Linsandro Limited

Chase Investment



3,284,101

Statement of Income	gar the period April 1, 1986 to March 31, 1987 in Millions of Yel
Net sales	
	2,428,520
Income before taxes an	d minority
	78,010
Income taxes	44,947
Net income	
	11.86 (in Yen

2,500 2,000

Balance Sheet ...372,417 Cash and time deposits...... Notes and accounts receivable. .536,583 Inventories... .388,892 Other current sasets Property, plant and equipment. .744,410 .569,945 Shareholders' equity.....

March 31, 1987) in Millions of Yen Liabilities and Shareholders' Equity Bank loans and current portion of long-term debt... Notes and accounts payable, trade... Other current liabilities. .553.811 Long-term liabilities .. Minority interest.... .127.650

shereholders' equity......3,284,101 TOSHIBA

Total liabilities and

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a high degree of risk.

FINANCIAL TIMES

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29 June 1987 THE CHASE MANHATTAN BANK, N.A. LONDON, AGENT BANK

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FINANCIAL TIMES



The policy of consensus that President Mubarak has adopted in treading a careful path between competing elements in

society is now being criticised as lacking in assertiveness. He needs to confront some of the sacred cows bedevilling the administration, such as an entrenched bureaucracy, says

Tony Walker

Breathing space for Mubarak

"WE HAVE been given," said rebounded and earnings from the Egyptian official, "a sub- the Suez Canal were up. stantial breathing space." While Egypt concluded a crucial some may dispute the extent to agreement with the IMF in May which pressures on Egypt have after several years of often diffi-

 $\gamma_{i_0} \gamma_{k_0,\frac{n-1}{n-2}}$

 $V = V^{-1/2} \sigma_{\rm eff}^{-1/2}$

which pressures on Egypt have been eased after its recent agreement with the International Monetary Fund (IMF) ramme was modest, its real and subsequent rescheduling of value lay in the encouragement part of its foreign debt, there is no doubt that economic circumstances are a little better.

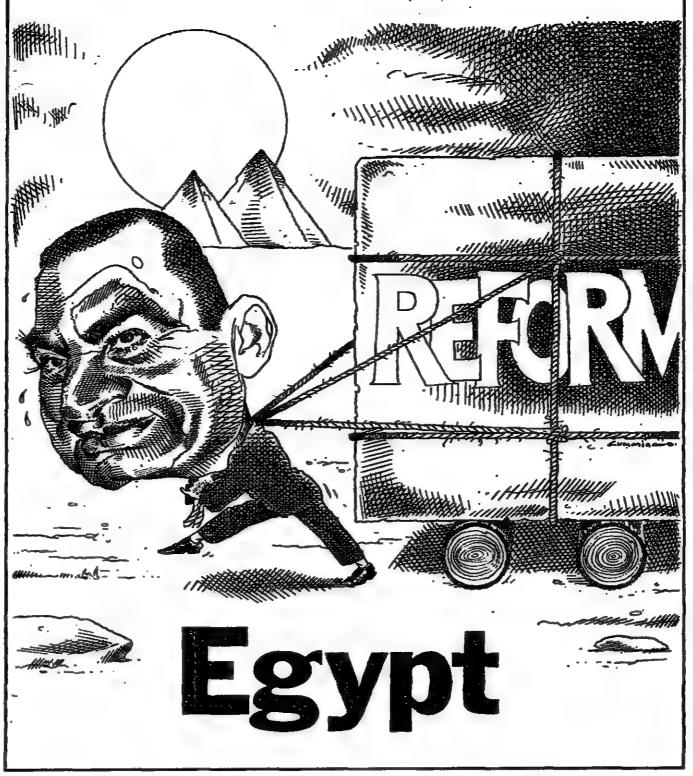
Last year was a calamitous one. Oil revenues collapsed, tourism was down, and so, too, were earnings from the Suez Canal. Egypt, which was having difficulty in any case paying instalments on its foreign debt subsidies which cost the Govof about US\$40bn, was close to of about US\$40bn, was close to

default.

ernment about US\$6bn a year.
The successful conclusion to the IMF negotiation appears to the IMF negotiation appears to pounded by ineffectual political have injected more sense of management; the Government purpose into the Administrations, almost came to a halt.

The appointment in November of a new Prime Minister coincided with an apparent improvement in the functioning of the Government and a slight in Egypt's economic for whether shock-treatment may tunes. Oil prices firmed in the

tunes. Oil prices firmed in the not be more in order given the first quarter of 1987, tourism dimension of the many prob-



lems facing the country, not least of these being the population explosion. President Hosni Mubarak

himself is, by nature, a gradual-ist. Since assuming the pres-idency on the assassination of the late Anwar Sadat in 1981, hehas steered a careful course between competing elements in society, embracing where possible a policy of consensus. Influential Egyptians argue that as Mr Mubarak approaches

the beginning of his second term (there is little doubt he will be re-elected to a second six-year term this year) that he should be more assertive: that a plodding approach is no longer appropriate.

itself is an institutional bareaucracy and that this sets the tone for the rest of the Admi-nistration

People would like Mr Mubarak, a former air force commander with a reputation for caution, to be more innova-Pressures seem certain to for caution, to be more innovaincrease on the President to tive, but question whether this confront some of the sacred is possible given the constraints of background, temperament and the circumstances under unresponsive bureaucracy. Critics suggest that the Presidency idency spattered with Mr

Sadat's blood and lying on the floor of a military reviewing stand.

Recent violent incidents in Cairo in which gunmen attempted to assassinate a former interior minister, the head of US security, and a prominent less-wing newspaper editor are worrying the authorities and may well reinforce the tendency towards caution in the Admihood, strengthened their representation.

Moslem fundamentalists are sentation. nistration.

CONTENTS

nt: \$1bn joint venture deal with General Motors of the US still Economy: Breathing space to draw back, from the brink of bankruptcy

Energy: Hopes pinned on gas finds to release more oil for export industry: Pressure to increase privatisa-3 years

Banking & finance: Strains start to show as austerity programme begins ucracy: As difficult to change as the course of the Nile Agriculture: Hopes of higher output through incentives to farmers

Tourism: Widening the horizons for Water: Fears of possible drought.

believed to be responsible for two of the incidents: the attacks' strategy of drawing various on the former interior minister political groups into the on the former interior minister political and on the newspaper editor.

arrests, in an effort to find the culprits, but this scattergun approach merely gave the impression that the police had little idea who was responsible.

Mass arrests may be part of young Egyptians are at a pretraditional security practice in Egypt, but such an approach runs the risk of further redicalising a specific group in society.

continuing dilemma of what to do about fundamentalism, appears to be inflation and numployment. Both pose a threat to stability. Jobs for young Egyptians are at a pretradictional security practice in Egypt, but such an approach may be part of young Egyptians are at a pretradictional security practice in Egypt, but such an approach may be part of young Egyptians are at a pretradictional security practice in Egypt, but such an approach may be part of young Egyptians are at a pretradictional security practice in Egypt, but such an approach may be pears to be inflation and numployment. Both pose a threat to stability. Jobs for young Egyptians are at a pretradictional security practice in Egypt, but such an approach may be part of young Egyptians are at a pretradictional security practice in Egypt, but such an approach may be part of young Egyptians are at a pretradiction and young society.

A continuing debate within ruling circles in Egypt is over the correct response to the challenge of fundamentalism. The Government has opted for a carrot and stick approach. It encourages on the one hand the mainstream Moslem Brotherhood to participate in the system and on the other confronts religious extremists.

The dilemma for the authorities is how to distinguish between the Islamic mainstream and fringe elements. If o 25 per cent in the past year are causing unhappiness. Officials claim that the surge in the trace will start to drop. This remains to be seen. Egyptians, especially the 30 per cent at or near the poverty line, would be sceptical about such claims.

A new trend in Egyptian foreign policy has become apparent in the first half of this year. Egypt has, since the meeting of the Islamic conference organization in Kuwait in Janu-

The dilemma for the authorities is how to distinguish between the Islamic main-stream and fringe elements. If there is a continuing pattern of violent incidents such as those we have witnessed recently, the Government will find itself under greater pressure to crack down on the Islamic tendency with possible pegative conse-quences for Egypt's democratic experiment

A noticeable trend in the past two years has been the nagging incidence of violence in Cairo and in the cities and towns of Upper Egypt where the religious right is entrenched. These persistent incidents seem to indicate a wider malaise, Mr Mubarak has pinned his hopes of containing a restless

population, including a large number of unemployed gradu-ates, on encouraging a wider participation in the political process and on a free press. It is a credit to him that newspapers in Egypt operate under fewer restrictions than those in any other Arab country with the possible exception of Lebanon where special circumstances prevail. Egypt's human rights record, while not blameless, compares favourably with those

of surrounding states.
Elections held in April for the People's Assembly resulted in a predictable overwhelming victory for Mr Mubarak's National Democratic Party, but at the same time opposition groups, including the Moslem Brother-

This completed government political groups national debate.

The authorities made hundreds, perhaps thousands of ate problems, apart from the arrests, in an effort to find the continuing dilemma of what to Mr Mubarak's main immedi-

to 25 per cent in the past year

the Islamic conference organisation in Kuwait in January, appeared more assertive.
This was seen in recent criti-

cism of Syria over various regio-nal issues such as its support of Iran in the Gulf war, and in the swift decision to close Palestine Liberation Organisation offices in Egypt after a resolution of the PLO's Algerian summit criticising the peace treaty with Israel.
The past year has marked
Egypt's further move back
towards the Arab mainstream.

Nervousness among Gulf states about Iran has encouraged them to draw closer to Egypt, the predominant Arab military power.

This has had economic
benefits. Kuwait and Saudi Arabia have provided funds at critical moments in the past 12
months halping to these Egypt

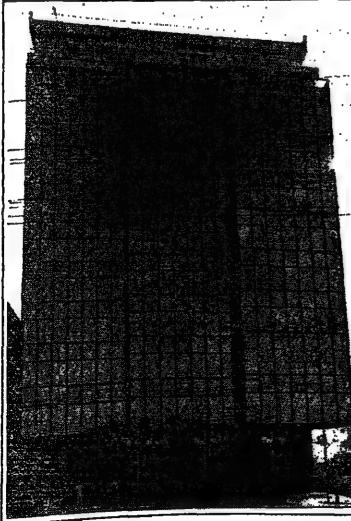
months, helping to keep Egypt affoat pending a rescheduling of its foreign debt.

Egypt has been active in the search for a formula that would shift the Middle East peace process from its present stalemate, but has not met with success. Prospects for the next 12 months are for a further period of economic consolidation and little chappe in the external environchange in the external environ-ment. Egypt has been awarded a breathing space by its friends in the West, but this is no more than a temporary reprieve.

Further reforms of Egypt's economic structure are necessary if it is to capitalise on recent good fortune. The long haul has only just begun.



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Foreign investment

US leads in joint venture commitments

general-manager of EDBE, com-ments somewhat cryptically.

One of the economic problems would relate to the weakening

of the dollar against the D-Mark

and another the depreciation of

the Egyptian pound against the dollar. GM already has experi-ence of these particular prob-

Intend project Industrial Financial

Seb total

Grand total

Construction Service sector

TWO YEARS after the Egyptian Government chose from a number of suitors General Motors of the US, as its prospective partner for a major motor assembly joint venture, finalisation of the deal still seems far away.

West Germany which will rise to the next of deal still seems far away.
With the associated satellite

components plants envisaged, involving possibly over a dozen other companies total investment could reach, it was calculated, as much as \$1bn. That would make it not only the most significant economic benefit gained by the country since Law No: 43 of 1974 aimed at stimulat-No: 43 of 1974 aimed at stimulating foreign investment was passed but also the biggest single industrial project following the completion of the Soviet-built Helwan Steel and Iron complex in the late 1960s.

Until March 31 1987 a total investment of ££7.35bn (\$5.4bn) at the old commercial bank rate which applied to investment

which applied to investment inflows) had been approved, according to statistics recently released by the General Authority for Investment and Free Zones. No figures were available for money actually committed and disburbed.

Some 65 per cent of projects approved were said to be in operation and 53 per cent of inland industrial projects (as injand industrial projects (as opposed to free zones where investment has been largely in storage facilities). The bulk of capital—69 per cent—relating to approvals was Egyption with 14 per cent from other Arab countries and 17 per cent from elsewhere. Foreign capital and especially associated Western especially associated Western technology has proved an important catalyst in mobilising

Important catalyst in mobilising domestic savings.
Approval for the General Misr Car Company as the GM project is known was given a year ago. It provides for the establishment of an enterprise owned 30 per cent by GM, 30 per cent by the Nasr Automotive Manufacturing Company and 40 per cent by ing Company, and 40 per cent by other local investors including the Misr Development Bank and the Export Development Bank of Egypt

A certain reticence surrounds the status of the negotiations. They are understood to be conInvested capital participation Up to March 31, 1967 <u>69% Egypt 30%</u>

West Germany which will rise to 91,000 in the middle of the next decade.

Part of the overall objective is that the feeder industries would eventually feed GM's loss-making European operations. GM and the control of light and medium in the control of light and medium. has recently realfirmed its commitment to the project and the
US Government would clearly of Isuzu kits the company had to raise prices by 60 per cent.

like to see it proceed as part of its general strategy of helping to consolidate a liberal, prosperous economy in Egypt conducive to stability. As a result, despite a pro-tected market, it sold only 6,000 of the vehicles, little more than two-thirds of projected sales. "The project has economic parameters but also political parameters which could influence decision-making." Mr Abou Backr Zeitroub, deputy Nevertheless, the operation is believed to have broken even in the last quarter of 1986.

The company is planning to import bodies from Itarus of Hungary to fit onto the Isuzu chassis to manufacture small

Notwithstanding the foreign exchange problem talks between Suzuki of Japan and the Modern Motor Company of Cairo on the assembly of pick-up trucks and vans are con-tinuing but have not been final-

6,381 1,966 768 1,382 2,735

522 481 110

68

1.181

Projects approved -----

2,404 1,746 351 649 1,275

492 291

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In Egypt.

To March 31, 1987, £E(million)

267

1,624

Source: General Authority for Investment and Free Zones.

t	ised B. F. Goodfich, meanwhile,
1	is in contention with Pirelli to
7	partner the state-owned Trans-
l	port and Engineering Company
9	in the construction of a tyre
_	plant with a capacity of 350,000
	annually.
	<u>.</u>
ľ	Joint venture commitments by
_	TIS composited autout when there

from other industrialised coun tries — collectively. The num-ber rose from 26 to 30 over the last year and accounted for an investment of \$210m. Although the rate of investment has been declining, several American joint ventures have recently increased their capital and

Everesdy admits to having reconsidered its investment decision taken in 1980 a couple of times during the early years which has already seen its but since then has twice purchasing power badly eroded increased its capacity and is over the past year. Chances are now exporting So are American that the 5.8 per cent growth Standard Company (bathroom larget projected in the 1987/8-ceramics fittings) and Xerox has 1991-2 five-year development also expanded.

Initially Chloride of the UK Optronics, a joint venture with the Ministry of Defence manufacturing gun site and related equipment, a project with definite potential.

Over the past year the Government has shown a new, if belated, sense of realism in its approach to foreign investors and a determination to cut the entanglement of red tape.

Economy

A long and hard haul fraught with tension

FINAL AGREEMENT Monetary Fund on a stand-by credit and an economic stabilisation programme after protracted, tortuous talks has given Egypt essential breathing space to recover from the verge of bankruptcy. The terms of the deal are probably as soft and generous as any ever conceded by the Fund.

Egypt has much to thank the persuasions of Western crediturs—not the least the US—in their anxiety to see political stability maintained and a peace treaty with Israel fortified, the diplomacy of President Hosni Mubarak, and the patient negotiating skills of Mr Atef Sidki's Government.

In the face of a potentially explosive political situation Egypt's sympathisers presum-ably reminded the Fund of a previous austerity package pre-scribed in an era of greater economic buoyancy which resulted in the bread riots in January 1977 and a subsequent reneging on commitments to the IMF. As it is, achievement of the objectives set will involve painful belt-tightening by a people which has already seen its

Reform and recovery alon (car batteries) is understood to have faced formidable problems, largely caused by a flood of cheap imports from South Korea, during the early days of its partnership but now seems to have settled the problems. The only other British company to have entered into a point. to have settled the problems.

The only other British company to have entered into a point manufacturing investment of manufacturing investment of foreign exchange President Mubarak had little choice but to the problems.

> vernacular.
> Egypt missed a golden opportunity to put its house in order in the late 1970s and the first years of this decade when healthy balance of payments surpluses were recorded. Fortunes struck rock bottom last year as net proceeds from oil fell from US\$2.63bn in 1985 to \$656m, tourism sagged as a result of terrorism in the region

> and expatriate remittance declined. Only earnings from the other vitel service sector; the Suez Canal, held up well increasing to over \$1bn. As it sets about the tors are much more izrourable to Egypt. Indications are that the trade balance has improved

the trade balance has improved as imports—wheat, sugar, tea and cooking oil—have become cheaper while the value of the long-staple crop has improved. The need for a gradualist approach is accepted by the IMF providing that progress—subject to quarterly review—is made with due precision on two basic objectives relating to deficit financing and monetary growth. It has not, for instance, insisted on any strict schedule insisted on any strict schedule for reducing the massive sub-sidy bill which over the years has eaten up an ever larger proportion of the budget and increasingly distorted the

For their part President Mubarak and his key ministers appear to be convinced of the appear to be convinced of the necessity for profound structural changes of the kind insisted upon by the IMF and World Bank if in the long term there is to be any solution of the country's daunting economic problems, especially the fundamental one posed by explosive population growth and Egypt's limited cultivatable

with the programme have been applied on a piece-meal basis



Last year prices of electricity.

Another benefit accruing petrol, kerosene and public from the lkiF accord should be a transport fares were raised substantial increase in funds while subsidies on some essen-available from the World Bank.

the kind of balance of payments the European investment Bank support required. But it has at subsidized interest rates. Cleared the way for the rapidly concluded accord with the Club of Paris on rescheduling of government guaranteed debt.

One of Egypt's binding commitments to the IMF is to reduce its fiscal deficit from the 15 per cent projected in the 19867

secret (probably very much less than the figure of \$10bn quoted the coming year will considerably ease the debt burden.

The agreement—to be finalised in bilateral negotiations—
consolidates outstanding principle and interest, including closely guarded secret. The IMF
delay incraments, at end-1986, gave way, however, on its
plus what would have fallen in demand for a unification of
due in the 18-month period until, exchange rates within a year spread over 10 years and a five year grace period has seen

Moreover, it is understood inflation. that on conclusion of bilateral talks \$700m of new finance will talks \$700m of new finance with become available for 1987. At the same time, Egypt's \$4.60n military debt to the US is being rescheduled at market intere rates giving effective relief of about \$900m in payments.

Egypt's arms debt to the Soviet Union estimated at \$2bn, on which President Sadat suspended payments in 1977, has also been rescheduled on generous terms with obligations to be settled over 25 years with a six-year grace period and, according to press reports, interest waived. That should open the way for the supply of spare parts for Russian military equipment still in service and the refurbishment of industrial plants built in the 1960s with Moscow's aid.

Despite the relief sained.

Moscow's aid.

Despite the relief gained,
Egypt's overall debt still looks
horrendous. Its medium, and
long-term debt, including government-guaranteed loans, had
reached about \$34bn at the end
of the fiscal year 1985-86 ending

made when public sector military debts. Suppliers entities fortunate enough to credits outstanding amounted secure dollars were required to pay a premium over and above the now largely defunct "commercial bank" rate.

Last recommendation of them.

while subsidies on some essential goods and ration entitlements were reduced. The decisions were phased in line with the hobs hade approach but their combined effect has been a painful increase in the cost of living at a time of rising inflation.

Agreement with the IMF made available a standby credit goods.

Agreement with the IMF basically at a commercial rate. Egypt is blessed with offers of concessionary finance. For the compares with the \$10n originally sought and is, of course, the last one, 45 per cent in grant megligible in itself in relation to form and the rest in loans from the world Bank.

support required. But it has cleared the way for the rapidly concluded accord with the Club of Paris on rescheduling of government guaranteed debt.

The actual amount remains secret (probably very much less than the figure of \$10bn quoted by Egyptian officials) but over the coming year will considerably ease the debt burden.

The agreement—to be final-

mid-1988. Repayments are to be and conceded an 18-month nal insistance on raising interest rates to the level of

> In the year up to April it ran at 26 per cent, according to the out-dated and inadequate urban consumer price index. But in practice, the rate is reckned to be no less than 30 per cent for all but the poorest people sub-sisting largely on subsidized

goods.

The exchange rate reform announced on May 11 is aimed at capturing for the banking system the maximum possible of expatriates' remittances driving the old unofficial market now unequivocally pronounced black—out of business or deep nace—out of ourness of deep nader pround. The markst rain initially set by a committee of bankers at US\$1 = £f2.165-2.170—will apply to all approved private sector imports and probably about half of pub-lic sector enterprises' require-

ments.

The old commercial rate will be used for the rest of the latter as well as for calculating customs duties. It remains to be seen how effective it will be. The omission of any allowance June 30). Short-term obligations for hard currency needed for then amounted to \$4.7bm.

Arrears amounted to \$4.3bm. legitimate business travel or education bills abroad may well

More urgently the Govern-ment faces the formidable task ment faces the formidable task of cutting the fiscal deficit financed by borrowing from the banking system. For 1986-7 it was projected at E£ 780m, less than 4 per cent of expenditure. In the past no final accounts showing their extent had been published.

published.
In recent years, however, sctual deficits are believed to have been two to three times have been two to three times. nave osen two to three times higher than those budgeted. They would more or less have been accounted for by direct expenditure on subsidies on essential items which amounted to ES 28hr in 1924.5 the last to E£ 28bn in 1984-5, the last year for which an official figure is available.

Deficit financing, together with the depreciation of the pound on the free market during the past two years, have been the basic cause of inflation and a major contributor to money traphy. In 1986, money money supply. In 1986, money supply (M2) increased by 20 per cent following an 18 per cent

ries in 1985. The outline of the budget for 1967-8 recently presented to the National Assembly envisages per cent increase on the level projected for 1986-7. The allocation for salaries of state employees has been raised by E£ 700m, or 18 per cent, to E£ 45bn to compensate for

price increas Total investment appropriations have been cut by nearly 22 sentation Dr Atef Sidki, the Prime Minister, suggested that more efficient tax could yield an extra E£6.4bn-7.5bn. The Government is taking care that remedial action does not hurt the 30-40 per cent of the population close to the poverty line. But the middle classes look as though they will be further

Austerity involved in the stabilisation programme seems bound to affect implementation of the 1987/8-1991-2 development plan—which has yet to be published—and the provision of job opportunities for around 400,000 people each year seeking to join a labour force of 12m, many of whom are grossly under employed.

The Government is looking to the private sector for E£ 18m, 38 per cent of total investment projected at E£ 46.5bn and nearly twice as much as the amount expected from it in the previous five years. Certainly, the private sector has the resources to fulfil sector has the resources to fulfil such a role and much has been done to improve the environment for it

But the Government may be over-optimistic in its expecta-tion that savings can be mobilised on the scale required. But the Government may be



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EGYPT 3

Energy

Important oil province found in **Western Desert**

RECENTLY REVISED esti-development of gas fields. An mates of Egypt's proven oil important step was the initiall-reserves and its rate of domestic consumption indicate that it agreement with Shell Winning will remain a net exporter until the late 1990s. This is a slightly more promising forecast than those being made two years ago when the rate of increase in domestic consumption exceeded 10 per cent annually.

But realisation that in about 10 years Egypt, on the hasis of

4.2bn barrels and expectedmodest additions to that figure
annually, will have little surplus for export is putting a premodel for other gas contracted.

The EGPC-Shell Winning agreement is regarded as a model for other gas contracted. The World Bank, in a recent study of the Egyptian economy, urged that a "major effort" be undertaken to capitalise on Egypt's "considerable and

highly valuable natural gas "To the extent of its availability to the extent of its availability in ity, natural gas can substitute in domestic consumption for other Nile delta. forms of energy, particularly the Shell fuel oil, kerosene and LPG," the took about

report said. The more natural gas is used for domestic needs the more Egypt's petroleum—in the form of crude and refined products— can be used to earn or save

foreign exchange."

Indeed, all concession agree—
Egypt's gas reserves are estimated at about 10 trillion cubic
standard article 27 that if gas drilling for oil." he wrote. "...if feet (TCF). A study compiled by by the Word Bank estimated that an additional 20 TCF could be found over the next 20 years, giving an ultimate reserve of 30 TCF.

Egypt's daily production of gas is small: 575m standard eubic feet mainly from its Abu Madi, Abu Qir and Abu Gharadiq fields, and from the Guif of gathering scheme. It equals 97,868 barrels of oil per

roleum Corporation (EGPC) is

U\$\$250m, constructing a 270 able of transferring production now actively encouraging foreign companies to explore for gas and to participate in the foreign companies to the construction of the construction of transferring production kilometres 20-inch gas pipeline from surplus to deficit areas. Egypt's new five-year plan for gas and to participate in the first plan area of (1987-88—1991-92) commits

10 years Egypt, on the basis of for fuel oil with a 15 per cen-

mium on the speedy development of Egypt's gas resources as a domestic substitute for oil.

model for other gas contracts.

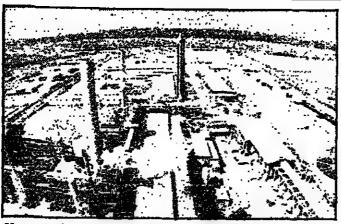
EGPC is also negotiating gas agreements with Amoco for the development of its West Qarun development of its West Qarun field in the Western Desert, 180 kilometres west of Cairo.

Another gas agreement penheaded by Egyptian oil com-pany (IEOC), a subsidiary of ENI of Italy which has a concession with British Petroleum and Marathon Oil of the US in the

The Shell Winning agreement took about two years to com-plete. Shell had to overcome a major barrier which was the official Egyptian view that gas was a resource that should be developed by national organisa-

was discovered and not oil companies have with regard exported, it became totally the Government's property. This sent incentive in exploring for provided no incentive for oil, increasing Egypt's gas proforeign companies either to duction by 400 per cent or 500 or explore for gas or to develop gas found coincidentally while undoubtedly a very valid assumption.

exploring for oil. In 1980, the first "gas clause" was drawn up which provided a that Egypt commit necessary legal framework for compensative resources to extending its ing exploration companies for national pipeline grid. It cur-expenditures related to natural rently has about 2,000 gas discoveries, but it provided kilometres for gas. EGPC esti-



s for oll but rising do

('000) me Natural Gas	tric tons) 1986	1985
Abu Madi	1,655	1,267
Abu al-Gharadiq/ Badr al-Din	843	921
Abu Qir	1,211	979
Gulf of Suez	564	558
Sinal	33	8
Total	4,306	3,733

Alexandria. It expects to be sup-plying gas late in 1990 at the rate of 80m cubic feet rising in two years to 150m cf. Mr Salah Hafez, a vice chair-

man of EGPC in charge of agree-ments and exploration, said it was hoped that oil companies would regard the Shell agree-ment as a suitable model. He said that a gos sales agreement still required some "fine

Mr Tarek Heggy, deputy general manager of Shell Winning, noted in an article in EGPC's house magazine that quite substantial gas discoveries have been made in spite of there being little incentive for com-panies to explore for gas.

assumption The World Bank study urged day worth annually about U\$\$600m at today's oil prices.

The Egyptian General Petroleum Corporation (EGPC) is now actively encouraging foreign companies to explore from its bed-3 gas field to Elform annually about the fine set of the fine

additional resources to extending the national grid, but this investment falls short of requirements and a truly national grid is not in prospect

Egypt's oil export revenues slumped in 1986 to a net figure of about US\$700m compared with US\$2.6bn the year before. This was attributable to the collapse of the oil market and to a sluggish marketing effort by EGPC. The state oil company was invariably behind the market in posting competitive

The picture has improved considerably this year. Net oil export receipts will exceed US\$1bn.

Egyptian Oil Minister Abdel Hady Qandil said recently that the oil sector planned produc tion this coming fiscal year (July 1987-June 1988) of 44m tons, Egypt's share would be 28m tons and that of foreign partners 16m

An important new development this year was EGPC's approval of new oil production-sharing concession agreements covering onshore and offshore acreage in the Gulf of Suez. British Petroleum, Royal Dutch Shell, Amoco and IEOC signed agreements for the new Gulf of Suez concessions. Attention is now turning to the Western Desert where EGPC will announce soon production shar-

ing agreements for seven blocs. The Western Desert is shaping up as a fairly important new province with production year expected to reach 60,000 barrels a day.
The Western Desert is still under-explored. "We believe

many small discoveries will be made," Mr Hafez said, "and with the existence of the pipe-Mersa Matruh to Hamra 160 kilometres away on the Mediterranean coast), and low cost of developing onshore, these factors will be equivalent to making a big discovery in the

industry

Challenge to private sector

family-owned company with a increased from 4 per cent of the turnover of a few million total to 24 per cent in 1982 and pounds producing high quality its share of value added from 17 stainless steel tableware at a per cent to 32 per cent.
plant on the road from central The private sector now established by Mr Mohammed Nasserite nationalisation programme.

It could be seen as an indomitable example of Egyptian entrepreneurial spirit which was largely stifled or forced into exile by heavy-handed social-ism and the domination of the industrial sector by the state. The plant is now run by his son, Mr Osama Awad, a graduate in economics from Cairo University and in marketing from Illinois State.

The founder runs an old facil-ity in the same line of business ity in the same line of business once owned by Prestige and purchased in 1981 from Orida of the US after it had taken over the UK company.

Having started with a workforce of 25, Helcometals now employs 150 people and exports 20 per cent of its output. It had secured contracts to supply the

secured contracts to supply the big hotel chains established in Egypt-for their requirements in the region as well as the country itself—before its produce became one of 210 items prohibited for export when the tariff system was reformed and rationalised in August.

The Awads do not enjoy a monopoly because they face competition from a plant run by the military industries organisation, a significant business empire which is far more efficient than the rest of public

sector industry.

Helcometals may be fairly exceptional in having started in the early days of Nasserite socialism and survived it. But since the liberalisation of policy in 1974 the response of the private sector to the challenge of satisfying what was until three years ago a rapidly expanding market has not been unimpressive even after taking given. Now the private sector has

been set the challenge of under-taking main responsibility for achieving an annual growth rate for the sector of 7.2 per cent targeted for the 1987-8/1991-2 five-year plan with the emphasis on small and medium-

Recent and reliable data on the sector is scant Last year the sector industry built up in the World Bank estimated that pri-

Cairo and Heliopolis. Not the accounts for about one-third of least interesting aspect of the output compared with rather enterprise is the fact that it was less than a quarter in 1974, according to other authoritative Awad, an engineer in 1961, estimates. But the public sector during the darkest days of the under the control of the General Organisation for Industrialisation still predominates heavily in the main processing activi-ties of spinning and weaving, engineering and metallurgy to the extent of more than 75 per

> In the first three years of the five year plan just ending, industry grew by nearly 10 per cent annually with a compara-ble increase in value added. Food processing expanded especially fast — by nearly a third. Performance was stimu-lated by domestic demand, which steadily out-stripped growth in gross domestic pro-duct and a considerable degree of import protection — at the expense of industrial expense and distortions, particularly in agro-business development.

Over the past few years there has been a progressive marked slowdown primarily because of shortage of foreign exchange. Enterprises generating exports and foreign exchange, which they can use to finance imports of in-puts and raw materials, have fared better.

They include the two large state-owned metallurgical plants — Helwab Iron and Steel and Misr Aluminium - as well as textile companies.

El Nast Automotive Company, one of the biggest public sector concerns, has suffered its right to its limited supplies on the local market for hard currency. As it is, capacity of many public sector companies is said to be in the 30 to 50 per cent range.

Egypt's heavily over-manned high-cost state industries made a net profit of only E£126m on a turn-over of E£6.42bn in 1984-5, a rate of less than 2 per cent, the latest year for which statistics are available. Of a total of 117 companies with manpower of just over 600,000 83 made combined profits of Ef268m while the rest recorded a loss of E£142m.

The performance was an improvement on the two previous years when there were net losses of E£96m and E£35m. A large proportion of the public

HELCOMETALS IS a small, vate industrial investment comparative advantage such as project finance, says: "Egypt is family-owned company with a increased from 4 per cent of the chemicals, metals and transport in a situation whereby the pri-

will be politically and socially investment opportunities impossible to shed surplus

He is not alone in stre labour except through natural wastage. Nevertheless the Govensure that maximum capacity is achieved, a task bedevilled by poor middle management, low saleries and lack of incentives.

The debt rescheduling agree ment reached with Moscow in March clears the way for refurbishment of heavy industrial plants built with Soviet aid

The Government appears to have accepted the view that future development should con-Egypt has a comparative advantage, in particular textiles and food processing which have the greatest potential. The Arab Investment Bank, a state-conpotential of ready-made gar-

Dr Nawal el-Tatawi, its invest-ment director, points in particular to the success of one joint venture involving Vesta of France making men's suits and prospects for a quality sports clothes project.

The Development Industry Bank is giving priority to food industry, The Export Develop-ment Bank of Egypt (EDBE), which is owned by the National Investment Bank and the four public sector banks, started operations in 1985 under a dynamic management and by the end of the month should have approved its participation in the financing of up to 16 projects. So far it has disbursed that TSC in the state of the about E£2m in investment while financing an increasing propor-tion of Egypt's non-traditional exports in a drive to capitalise on Egypt's cheap capable iabour and geographical posi-

In the private sector, invest-ment banks like Banque Caire Barclays International bave been very active in financing industry, Mr Alex Jablonowski, a joint managing director, says that it has financed over 80 projects and points to a number of successes involving food, cosmetics, packaging, ice cream and dairy products, and oil ser-

Mr Abou Backr Zeitoun,

equipment vate sector has an excess of For the foreseeable future it liquidity and a shortage of

He is not alone in stressing the need for better project iden-tification and the very rudimentary nature of Egypt's capital market. Before 1939 the Cairo Stock Exchange was the sixth largest in the world. Having virtually expired, some life was breathed into it in the late

Bonds in Egyptian pounds and dollars and stocks in the local trading is still small-shares in Egyptian pounds worth only EC26m changed hands in 1985-

Most enterprises established since 1974 are closed companies whose shares are exchanged privately. Owners of successful concerns have no reason to trolled institution, is directing place shares on the market. A its project identification lenreal revival of the stock market ding policy and equity stakes to would require fundamental projects based as much as possible on locally available raw law, as well as removal of the?

materials and emphasises the per cent maximum ceiling on non-bank debt.

More essentially, despite the mobilisation of private capital for industry the long shadow of Nasserism and uncertainties about the political future are still inhibitive.

For this reason investors have looked for large, quick returns of 25-30 per cent annually. With tight credit, a shortage of foreign exchange and falling purchasing power in prospect. over the next few years it is difficult to see profits on this scale in the medium-term future even if optimum incentives and protection is provided.

The present plight of some under-capitalised companies saddled with large dollar debts incurred before the pound's depreciation can hardly act as a stimulant to risktaking at a time of economic stagnation.

Many observers believe that

the Government could give would be to embark on a policy of privatisation, a radical departure which is only ging-erly being considered and would meet political as well as bureaucratic opposition.

In the medium-term, however even such a radical confidence building move would hardly be enough in itself to mobilise the private saving required for industrial development on the

Richard Johns

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per cent share in Misr American International Bank.

In terms of assets the scene is-

still dominated by the big four

public sector banks—National Bank of Egypt, Banque du Caire,

Banque Misr and Eank of Alexandria—which currently share

as much as three quarters of the market and handle most of the

business of the public sector entities. No one, however, sug-gests that Egypt is over-banked.

the "open door" policy to have made a particular mark are Chase National Bank, Delta Bank, Nile Bank and Suez Canal

Bank. There is some confusion about the extent of bad debt, a

performing loans.

tion in respect of them.

Dr Ali Negm, who was gov-ernor of the central bank until

late last year and now heads the

Arab International Bank, esti-

mates bad debt at 5 per cent. Commercial banks have been

Among the new creations of

EGYPTS VARIEGATED and somewhat fragmented banking sector has continued to show remarkable stability in the face of the country's economic stagnation over the past critical

The system underwent an extraordinary expansion in the boom days from 1974 to 1982 and now 41 commercial banks are licensed to take deposits where there were only four large stateowned institutions in the field a decade and a half ago. So far they have weathered the recession in the region and the fall in oil prices with rather greater aplomb and profitability than many in the Gulf which have ed far more serious problems of bad debt.

But the sector has come under increasing strains and these are likely to become more acute in the short-term as the austerity programme agreed with the international Monetary Fund (IMF) starts to bite harder.

Despite the economic stagna-. tion the sector enjoyed remarkable increase deposits last year of 41 per cent to total E£21.69bn at end 1986. That rise far exceeded the real rate of inflation.

The growth of outstanding credit was more or less in line with it with credit up 27 per cent to E£12.88bu. Most banks, however, announced reduced profits and had made more provision for bad debt.

Results for the current fiscal year (ending June 30) are likely to reflect a further squeeze. In principle, bankers have wel-comed the reform of the exchange rate system, the con-trolled flotation of the pound and the crackdown on the black market simed at channelling as big a proportion as possible of worker's remittances and tourist spending into the banking They paid tribute to the

BUREAUCRACY in Egypt, perhaps more than most places, is a synonym for waste, inefficiency and obduracy. Everyone complains about it from the President down.

Until recently, little was done to reform the bureaucracy itself and, allied to it, public sector industry in spite of volumes of critical reports by international agencies and by the Egyptian authorities.

A cumbersome administrative A cumpersome administrative structure weighs heavily on attempts at even minimal changes to the Egyptian system of government. Reforming the bureaucracy was assumed to be as difficult as changing the course of the Nile.

The Government has now emberted on a reform pros-

embarked on a reform prog-ramme that appears better funded and more specifically directed than past efforts. Its aim is twofold: to improve the quality of service to the public and to produce better trained and motivated managers in both the bureaucracy and public sec-

ried out under the auspices of mise friction." Dr Atef Ebeld, Minister of Cabinet Affairs, is probably just as important to Egypt's develop-ment as are attempts to reduce able obstacles in the way of both

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Banking and finance

Austerity causes strains

realistic buy-sell rate of E52.165-E52.170 to the dollar set by the committee made up of representatives of eight banks which meets daily. Subsequently it has been adjusted to take into account what has been a very thin black market after the detention of 200 small money changers and the admonition given to half a dozen or so " fat cat " operators.

The banks can now freely trade foreign exchange and lend to finance a range of permitted imports of goods and services. What was technically a black market but a tolerated one has for the time being been outlawed. But so far there has been little sign of a surge of dollars into the banking system.

It seems that Egyptians abroad and residents at home with foreign currency in cash are waiting to see whether a black market offering a better rate of return will re-emerge,
" It looks as if it will be a war of nerves lasting perhaps several months," comments one general manager recalling a more limited, less realistic and unsuccessful attempt early in 1985 to attract sufficient dollars in the commercial banks' pool to cover approved letters of credit.

In the banking community the fear is voiced that the measures, unless revised, will stimulate a significant resumption of un-authorised dealings—whatever the risks—because they do not make provision for some important requirements-notably the

above all the Haji pilgrimage to gratifying the widespread addiction to hashish.

There is also a clear danger that a more substantial portion of Egyptians' earnings overseas will be diverted elswhere by the controversial Islamic invest-

controversial Islamic invest-ment companies through their agents in the Gulf to finance speculative dealings abroad. Immediately, however, the most serious criticism of the reform is the lack of any allow-ance for borrowers struggling to repay and service old dollar loans amounting to an estito repay and service old dollar loans amounting to an estimated \$2bn. They have been severely hit by the depreciation of the Egyptian pound and constitute the major headache for the banks, especially the foreign branches licensed only to deal in foreign currencies. to deal in foreign currencies. Under the regulations, credit in foreign currency can only be made available for new loans. At the same time, the banks were faced in April with the instruction that the increase in

instruction that the increase in lending should be limited to only 2.5 per cent over the end-1884 level — an increment many of them had already exceeded.

The squeeze on lending has been considerably tightened by the requirement that letters of credit now must be 100 per cent credit now must be 100 per cent covered, 35 per cent on application and with the balance on opening them.

In a related move banks were required to swap 3 per cent of their foreign currency in exchange for pounds from the

costs of education abroad and central banks thus increasing is trying to divest itself of its 40 its pool of dollars which Mecca. Very much less legiti-mately there is the question of commodities. As it is, bankers commodities. As it is, bankers express reservations about advancing any hard currency loans to clients whose revenue is in pounds.

Foreign exchange deposits of the private sector totalling about \$10bn remain largely unexploited in Egypt itself for this reason. Banks are required to deposit 15 per cent of their foreign exchange deposits with the central bank and earn Libor rates of interest from them. But they received nothing from the 25 per cent of non-term pound deposits which they have to

place with the monetary authority. Meanwhile, the instruction dating back to 1981 not to lend more than 65 per cent of deposits remains in force. For foreign branches trade financing has long ceased to be a lucrative business and project lending is generally a much too risky activity to contemplate.

Pressure on the central bank to permit them to deal in Egyptian pounds for a unification of the system has been of no avail. system has been of no avail.
Their difficulties were highlighted earlier this year by
Lloyds' decision to close its
Alexandria office and Cairo
retail branch. At the same time
Credit Suisse has been flustrated in its effort to form a joint

cushioned by a comfortable margin between interest rates venture.
This month, Chase Manhattan reached agreement on the sale of its 49 per cent joint venture with the National Bank of Egypt paid for deposits and those charged for credit. With savings with the National Bank of Egypt in a range of 5 to 13 per cent to its partner Bank of America (££100,000 over 10 years) Dr

Negm calculates the average at 11 per cent, though some foreign bankers reckon it is much

Islamic banking has taken root to the extent that some ordinary commercial houses like Banque Misr have opened branches operating according to its principles.

The most successful has been the Feisal Islamic Bank of Egypt. In addition the Islamic International Bank has emerged as a significant force. The authorities have not discouraged their development but they have received no concessions in terms of reserve requirements and tax.

Islamic investment panies are a different and disturbing phenomenon operating outside the control of the cen-tral bank. Higher dividends paid by them of 20 per cent or more generated partly or largely by speculation in gold, foreign exchange and commodities may have attracted 15-20 per cent of total deposits. But the savers—for the most part people of relatively low income—receive no protection. Commercial bankers are

definition in Egypt which does not include, once they are rol-led over or rescheduled, what would elsewhere be called nonsceptical whether the Islamic investment companies can sus-tain such higher earnings, even suggesting that some of the results have been achieved by "pyramiding." It is illegal for these institutions to take The central bank says that provisions made by various banks in respect of bad debt are in the 1 to 3 per cent range. In deposits and participants "equity" could be regarded as practice, though, Egyptian banks do not make provisions until they have obtained a court order giving them tax exemp-

the equity round be regarded as the equity round be regarded as the equity round be regarded as the equity round be regarded as the equity round be regarded as the equity round be regarded as the equity round be regarded as the equity round be regarded as the equity round be regarded as the equity round be regarded as the equity round be regarded as the equity round be regarded as far has been diffident about reg-ulating the existing ones. Two of them, the Al Helal and Sherif groups, have been active

in investment money in produc-tive sectors in Egypt. But the others are clearly not benefiting may be exposing savings to great risk. the economic development and

Richard Johns

Self-sufficiency Ratios of Key Foods Production Consumption Production (000 metric tons) 22 6,857 1,929 66 5,928 2,028 3,900 100 1,330 1,330 100 282 282 48 29 15 14 52 1,755 850 905 34 635 161 63 110 65 396

Agriculture

Farmers given extra incentives

PERHAPS NO other sector of food production such as the Egyptian economy has performed quite as disappointingly as agriculture in the past decade. Short-sighted pricing and quota policies have contributed to poor results.

That may be changing with the introduction last year of a new While agriculture remains the

introduction last year of a new three-year World Bank sponsored reform plan that aims to both in its contribution to GDP

de-controlled.

Between 1986 and 1988, Dr Ketr said, the Government would move towards deregulation in agriculture. In this period prices for governmentprocured export commodities such as rice and cotton will be brought into line with those available on the world market. At the same time, the Government was introducing a parallel policy of reducing subsidies on inputs such as fertilisers and machinery.

The Government's immediate aim, he said, is to stop the " food gap" widening Egypt imports more than 50 per cent of food-stuffs. Its wheat imports total about 75 per cent of require-

According to Dr Keir, Egypt's agricultural production regisagricultural production regis-tered a 2.9 per cent growth rate last year compared with a population increase of about 2.7 per cent. He attributed the improved performance in 1986 (average agricultural growth rates value added in the past-five years have been about 2.5 per cent) to better utilisation of per cent) to better utilisation of existing resources and the

development of new forms of

While agriculture remains the sored reform plan that aims to increase incentives to farmers and to remove gradually quota restrictions.

Dr Hassan Ketr, an undersecretary in the agricuiture trade balance moving from a ministry, said that quotas had been abolished except for cotton, sugar and 50 per cent of trice. Prices are gradually being de-controlled.

both in its contribution to GDP and in employment, its sluggish and in employment, its sluggish are in employment. Its sluggish are in employment, its sluggish are in employment, its sluggish are in employment. Its sluggish are in employment, its sluggish are in employment, its sluggish are in employment. Its sluggish are in employment, its sluggish are in employment, its sluggish are in employment. Its sluggish are in employment, its sluggish are in employment, its sluggish are in employment. Its sluggish are in employment, its sluggish are in employment, its sluggish are in employment, its sluggish are in employment. Its sluggish are in employment, its sluggish are in employment, its sluggish are in employment. Its sluggish are in employment, its sluggish are in employment, its sluggish are in employment. Its sluggish are in employment, its sluggish are in employed in the face of a rapidly increasing population are in employed
Dr Ketr said that the Government was giving particular attention to increasing sugar production to reduce Egypt's dependence on imports. In 1986 it imported about half its requirements of 1.75m tonnes. Egypt's average production was 40 tons per feddan (one feddan equals 1.04 acres or 0.43 hectare), but had fallen to 33 tons a feddan due to crop diseases. It was reasonable, Dr Ketr said, to expect a rise in pro-

said, to expect a rise in productivity.

In the five year plan 1987-88—
1991-92, the Government, Dr
Ketre said, Intended to interfere less in agriculture, give more emphasis to private sector investment which was expected to triple that of the previous plan, and enhance opportuni-ties for people to buy and develop new land.

Land reclamation is a priority

of the new plan. The Govern-ment hopes that disappointing results in developing new desert land for agriculture will be reversed, utilizing experi-ence gained. About 1m feddans has been reclaimed in the past 20 years, but only about half has

Continued on page 5

Bureaucracy is as difficult to change as the course of the Nile

Red tape blunts the scissors

Dr Ebeid has formed new units to give a push to bureaucratic reform and to pro-vide training for managers of public sector industry which was identified by a recent report of an outside consultant to his department as being in urgent need of improving productivity, freeing itself as much as possible from bureaucracy and inherited structures, from constant government interven-tion, and from being an instru-

secretary in Dr Ebeid's department, said that a primary task of bureaucratic reforms was to mprove relations between the Government and public. There was a need, he said, to "mini-

His group, known as the Cen-tre of Administrative and Man-agement Development (CAMD), is establishing pilot program-mes to reform offices dealing directly with the public such as

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managed a rapid increase in crude oil throughput to full capacity. It has maintained high levels of utilisation since 1978, a sure testimony to the competitive tariff structure

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Oil has been shipped via SUMED from all major sources in the Arabian Guif, although

Saudi Arabia has been the main country of origin.

The advantages of using SUMED to transport oil to ports in the Mediterranean have been evident right from its inauguration. However, users have quickly realised that SUMED is also cost-effective over longer routes to markets in Northern Europe and the US. An increasing proportion of SUMED traffic is ultimately destined for these areas.

Moving crude oil along a pipeline is not a straightforward excercise. Since 1977, SUMED has dealt successfully with 22 different types of crude oil, each with a distinct viscosity and capillary ranging from very heavy to very light oils. Despite the large number of crude oils at any one time within the system, commingling and contamination are

The terminal facilities at Ain Sukhna and Sidi Kerir have proved sufficiently flexible to accommodate all vessel sizes from the smallest (37,000 DWT in 1978) to an ultra large crude oil tanker of 424,000 DWT which moored at Ain Sukhna in 1982. Even tankers of up to 500,000 DWT can be accommodated.

and the post office.

Dr Sherif has made a modest start. His section has established a model post office and is in the process of streamlining car registration procedures. For Egyptian motorists, registering a car is something of a night-mare. One of the problems, apart from the many seemingly unnecessary procedures, is that information is kept in dusty files that often prove difficult to

ment for implementing non-commercial goals."

Dr Khaled Sherif, an under-Dr Sherif expects that within two years traffic offices will be computerised and that cumber some procedures will be a thing of the past. He explained that the reason reforms were not being introduced more quickly was because " people here don't believe in outbursts of going out and fixing something. A second major target of

bureaucratic reform is the mugamma, meaning "the complex." Egypt's bureaucratic headquarters on Cairo's central Tahrir Square where thousands those issuing driving licences of officials deal with passports.

birth certificates and other prevents them running their documents in a slow-moving enterprises according to commanner that appears guaranteed to create maximum friction ernment." Dr. Sherif said,

with the public.

One of Dr Sherif's projects is to create a new civil service college to help train managers and to create the necessary skills for the introduction of automatics.

The Government has a submatical description of automatics in the control of the control of automatics.

The Government has a submatical description of automatics. skills for the introduction of automation in the bureaucracy. The Government is providing Effm US\$2.76m to help establ-ish the college. US aid has allo-

cated US\$11m for the task.
It will offer residential progof Cairo, and is expected to open in early 1988.

a "management development programme" which will offer courses for top managers in such skills as marketing, finance and accounting. US aid has aldready contributed US\$4m and is proposing to con-tribute a further US\$16m.

Apart from improving ser-vices to the public, the Government is also anxious to intro-duce greater efficiencies in public sector industry which made an E£230m loss last year. One reason for the losses, according to Dr Sherif, is inertia.

Managers are trapped in a

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the food processing sector as the first candidate for a pilot programme to improve manage-ment techniques. This is considered a vital sector because it cated US\$11m for the task.

It will offer residential programmes at an establishment at enterprises have been losing lamalia on the Suez Canal, east out to an aggressive private

Three public sector food pro-Another measure towards cessing companies have been improving the quality of the selected for pilot decentralisabureaucracy is the setting up of tion programmes where Individual management will be given more flexibility, more capital and where necessary. existing management will be replaced.

Companies selected for this pilot programme include Bisco Misr which manufactures snack foods and is regarded as a successful public sector enter-prise, Misrdairy which is falling badly in the face of private sector competition and the El Nasr bottling company (bottlers of Coca Cola) which is encounter-

ing difficulties.
The United Nations is also ureacratic straitjacket which weighing in with assistance to

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improve the functioning of Egypt's bureaucracy. It is con-tributing US\$6m to help provide minister's offices with up to date information retrieval

Dr Sherif said one of the bureaucracy's main problems, the basis on which promotions were granted. These were judged almost exclusively on seniority.

While Egypt's government departments have a rating system of individual performan assessments are virtually meaningless because of a tendency of superiors to give those under them the highest rating whatever their level of

Thus in 1986, the central agency for organisation and administration, which has the task of helping to administer the whole bureaucracy, rated 92 per cent of its staff in the 'excellent' category.

Dr Atef Ebeid wants to intro-

duce new criteria for promotion to push forward younger manapetitive environment

An enemy of bureaucratic reform is the huge numbers of ment under a government com-mitment that it will provide jobs for all those graduating from university.

But increasingly Egyptians inside and outside the bureaucracy are questioning whether the country can afford the burden of a bloated civil and is certainly a drain on

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Tourism

Currency fall brings surge of visitors

"I DO believe that tourism is one of the few industries where Egypt enjoys a comparative advantage. It has not been properly tested in the past."

Dr Fouad Sultan, Minister of

Tourism and Civil Aviation, presides over one of the bright spots of the Egyptian economy. It has shown impressive growth this year and prospects are

Dr Sultan, a former investment banker, took over as Minis-ter about 18 months ago at a time when tourism was in the doldrums after a spate of Mid-dle East terrorism frightened visitors away from countries in the eastern Mediterranean. In 1986, his first year as Minis-ter, numbers of visitors dropped

by about 14 per cent compared with the year before. There was a 62 per cent reduction in the numbers of Americans visiting Egypt, a catastrophe for hotels and tour operators.

But in the first five months of this year tourism

this year, tourism has rebounded. Numbers of new arrivals are up 35 per cent on the corresponding period last year. Visitors are also staying reversing a trend

Dr Sultan said that the average stay of visitors had increased from six to 11 nights, leading to an overall increase of tourist nights between January and April of about 125 per cent compared with the same period last year. He said that this reflected the

success of a marketing cam-paign to persuade people that Egypt has more to offer than simply archaeological sites such as the Pyramids: it also has a good climate and some of the finest beaches and coral reefs in the world. Hotel occupancy rates have shot up this year after a bleak 1986. Rates are now running on average about

The surge in tourism to Egypt is partly the result of a depreciation in the value of the Egyptian pound. The pound has slid about 30 per cent in the past year against the US dollar which itself has depreciated sharply against other major

currencies Dr Sultan's other main objeclive, apart from selling Egypt as a holiday destination. is to encourage new investment in the tourism sector. In this, he is

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Five centres to be developed

EGYPT IS planning new tourist developments in what the tourism ministry decribes as five a maximum of 49 per cent holding.

3-NEW VALLEY (Western Desert Oases): The Government plans to start surveying tourists in Upper Egypt and near Cairo, These are North and South Sinai, the north-west coast near Mersa Matrub, the Red Sea coast near Hurghada and the New Valley in the Western Desert where there are a string of cases. This fits in with Egypt's plans to diversify its tourist attractions from traditional archaeological sites to those offering broader

recreational possibilities.

1—SOUTH SINAI: The Government is developing two areas. One stretches from Taba on the border with Israel to Nuweiba on the Gulf of Agaba. The other centres on Sharm el Sheikh at the southern tip of the Sinai. Four holiday villages are planned on the Gulf of Aqaba between Taba and Nuweiba. A number of new projects are under way at Sharm el Sheikh, including the construction of a Hilton holiday village at Naama Bay. 2—NORTH SINAI: The Government is sindy-

ing new tourist development on the Mediterra-nean coast east and west of El Arish. Poreign investors are being urged to put money into

ist prospects in the Western Desert in the middle of this year.

4—RED SEA COAST: The Government has set aside two locations south of Hurghada and is selling land there. No restrictions on the level of foreign ownership.
5-NORTH-WEST COAST: New hotel and

In addition, Egypt is planning to encourage tourist development near Minya in Upper Egypt site of the tomb of Akhnaton, husband of Nelertiti. Other locations are Sobag, also in Upper Egypt, and Rosetta, on the Mediterra-nean east of Alexandria.

The Hinistry of Tourism is also engaged in a replanning scheme for the Pyramids area which is being encroached on by new settlements spreading out towards the desert. The Government plans "more positive" restric-tions on new construction in the area.

Tony Walker

wrath of the left in Egypt, Dr Sultan has promoted privatisation policies that have more than once got him into difficulties with entrenched public sec-tor interests. He has, for example, encouraged a process of privatisation in the hotel

This has involved banding over the management of some of Egypt's grand historic hotels to international chains in exchange for undertakings that

these groups will invest in upgrading the hotels. The response has been good.
Egypt Hotels Company (EHC), which is under the Ministry of Tourism, has signed agreements with a number of management groups to take over hotels such as Shepheard's in Cairo. The Palestine in Alexandria and the Cateract at Aswan.

Mr Bahieddin Nasr, chairman

of ETC said that losses on 18 public sector hotels under his control totalled Ef6.3m (US \$2.9m) in 1966. He hopes that these hotels will be in profit by 1988 under new international

Dr Sultan, as a pilot scheme, is selling one public sector hotel to the private sector; the Sheraton Hurghada on the Red Sea, 500 kilometres south-east of Cairo is being sold to a group of Egyptian and Arab investors brought together by the Misr Iran Development Bank (MIDB). The book value of the hotel is E£15m. As a condition of the sale the purchasers are obliged ment eff to double the hotel's capacity from 120 to 250 rooms.

Proceeds from the sale, Dr a good to sultan said, would be used to tourism.

about 900,000 additional feddans which seems overly ambi-tious, judging by past efforts. With available water resources

Egypt, according to latest esti-mates, is in a position to reclaim about 3m feddans of desert

land, or about 40 per cent of the total land now under cultivation

of a little more than 6m feddans, or about 4 per cent of Egypt's

land area.
Egypt is reviewing legislation

to encourage foreign investment in agriculture. It is planning to offer leases of 50 years to inves-tors in the hope of opening a window for technology transfer

and to encourage export-oriented agricultural produc-

removing ownership ceilings on new desert land and providing

virgin territory at prices ran-ging between E£100 to E£400

depending on distance from population centres and water

one area the Government plans to tackle head on is that of huge areas (about one-third of

arable land) given over to stock feed such as the growing of

Government is also

At the risk of incurring the help develop new tourist sites. He noted that because of secretary in the ministry, said Egypt's budgetary problems, his that a campaign of "stressing

> ators were now flying tourists into the main tourist sites such as Hurghada and Luxor in

Upper Egypt.
Fears on the part of Egyptair that its share of the market would be squeezed have not been realised, the minister said.
On the contrary, Egyptair's average lead Carton in 1986 had age load factor in 1986 had increased to about 60 per cent. Another battle fought and won by Dr Sultan was to award

the contract in a competitive tender for the duty free shops at Cairo's new international terminal to a British company against strong opposition from Egyptair, which runs the duty free shops at the old terminal.

He also has plans to engage an international caterer to service foreign airlines. His department has prepared a feasibility study on a new catering service and he expected that within a few weeks an announcement would be made.

"We cannot accept the continuation of the monopolistic situation on account of the national carrier." he said.

Dr Sultan and senior officials

in his ministry said that govern-ment efforts in recent years to improve Egypt's infrastructure such as new roads had provided this year. improve Egypt's infrastructure such as new roads had provided a good basis for the growth of

Foreign agricultural ex

say that Egypt appears in the past year or so to have arrested the decline in its agricultural

fortunes. The area under cotton.

for example, has been stabilised at about one million fed-

dans after dropping below that figure in 1985 for the first time. In the 10 years between 1974/ 75 and 1984/85 there was a direct correlation between low gov-

erament prices for cotton, wheat and rice and movement

away from growing these crops. In the decade, the area planted for cotton fell by more than 250,000 feddans (20 per

cent), while that under wheat fell by more than 200,000 fed-dans (15 per cent) and rice declined by 130,000 feddans (12

Meanwhile, the area devoted to maize rose by 85,000 feddans (5 per cent) and the area under truit and vegetables increased by 257,000 feddans (23 per cent). A US agricultural official said that Veget enjoyed a compare-

that Egypt enjoyed a compara-tive advantage in the produc-tion of export crops such as fruit and vegetables and specialist

products such as perfume ess-ence. It was important for the

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per cent).

Mr Sayed Moussa, first under-Egypt's budgetary problems, his ministry was obliged where possible to generate its own revenues

Dr Sultan said his decision "to open the skies" to charter flights had contributed to increased numbers of visitors to Egypt. Foreign airline opersoners were now flying tourists.

to encourage a trend towards promoting Egypt as a recrea-tional destination and as a suitable place for conferences.

Mr Moussa said there was a slowdown in investment in tourism in the past two years, partly because many projects begun in the late 1970s and early 1980s had been completed.

He expected that in the next few years there would be a fresh surge of investment to take advantage of an expected steady increase in tourists. It is hoped that there will be about 1.6m visitors to Egypt this year.

The Government believes that tourists will top 2.5m in the next five years, generating some US\$2.5bn in income.

Tourism revenues through the banking system totalled just EC309.5m in 1986 compared with EC338.3m the year before. This amounts to only about one-third of tourist receipts as the bulk of funds was traded on the black market That situation has changed with the introduction of new

A continuing serious problem for Egyptian agriculture is the

amount of prime agricultural land that continues to be lost to

new settlement. Government decrees bauning the use of soil

along the Nile for use in brickmaking appear ineffec-

Another problem for agricul-

ture is availability of water

Waters in Lake Nasser are at their lowest level since the dam filled in 1978 and unless there

are good rains in the main Ethiopian catchment area of the

Blue Nile, water rationing may

be introduced in 1988.
Egypt faces the allied problem of having less water flowing through the sluices of the Aswan high dam, reducing conversions canacity. The

power generating capacity. The Egyptian Government appears belatedly to be recognising the

potential serious threat of continued drought in Ethiopia,

Agricultural experts say that Nile water can be used to much

greater effect. Efficiency usage is only about 55 per cent which is low by any standards.

Tony Walker

foreign-exchange regulations, including a more realistic offi-

Water

Fears over lean years

EIGHT YEARS of low flows in the river Nile have reduced the amount of water in Lake Nasser-Egypt's buffer against drought-from 130 cu km to 50 cu km, prompting fears for future supply if the drought per-

The 200km long lake which 30 stretches from Aswan to just beyond the Egypt/Sudan border. is the country's only source of water. Formed by the Aswan High dam which was built between 1963 and 1970 to impound and control the uncertain flows of the river Nile, the

and population.

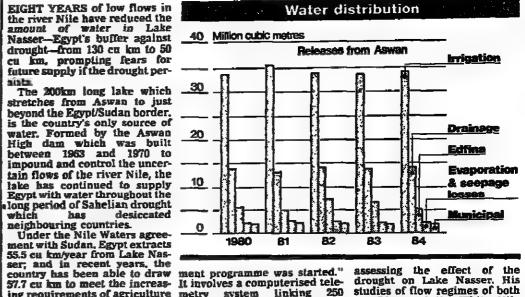
The Aswan High dam may not however, be able to guarantee Egypt protection much longer. At present only 20 km³ of "live storage" (water held above the minimum operating level) and automatic outlets for the fremains in the lake and a few more dry years could eliminate this altogether.

International scientific opin-

International scientific opinion tends to the view that the drought will continue. The available evidence appears to indicate that a permanent change in the region's climate may have been caused by higher may have b sea temperatures in the south-ern hemisphere and north Indian Ocean, resulting from increased carbon dioxide in the

If this proves correct, Egypt will need to put contingency plans into effect. Even if it is wrong planned development projects and a rapidly-increas-ing population will lead inevit-ably to increased demand for

Sixty-six per cent of the water taken from Lake Nasser is con-



ing requirements of agriculture metry system linking 250 and population.

shortage. "Parallel projects to recycle programmes will continue throughout the new five year plan period and beyond."
Rehabilitation of the Esna barrage on the Nile which is

currently out to tender, and improvement of locks will also

taken from Lake Nasser is consulting engineer, Sir M. Macsumed by irrigated crops and a reduction in irrigation loss is obviously of key importance in maintaining the balance between supply and demand. Any water saved through increased efficiency would be available to open up new land for cropping, or to increase water supply to the rapidly-growing towns and cities.

Dr Sanwat Fahmi of the Nile waters Joint Commission described measures which are being taken to conserve water and to limit waste. "Last year, a national irrigation improve-

national irrigation improve- ing to the Sahellan drought, and

assessing the effect of the drought on Lake Nasser, His studies of flow regimes of both the Blue and the White Nile during the past two decades have led him to the conclusion have led him to the conclusion that unusually high flows in the White Nile have helped to cushion Egypt from the worst effects of the Sahelian drought; but that this safeguard is unlikely to continue.

The White Nile originates in Lake Victoris in Uganda and the Blue Nile in Lake Tana in the Ethiopian highlands. Both

water sharing agreement.

In a normal year, the Blue
Nile and the river Sobat and
Atbara, combine to contribute 84 per cent of the inflow into Lake Nasser at Aswan; while improvement of locks will also help to reduce losses through the system. Fears for the System Fears for the System Fears for the Situatival safety of the Esna an average in winter dictate that an average of 5.75m cu Km is withdrawn from Aswan during the period between October and the following March.

Hydrologist Terry Evans of Composition of consulting engineer, Sir M. Mactonald & Partners of Cambridge, UK, has been working with the consultants team in the Cairo which is investigating the efficiency of irrigation supplies the White Nile contributes only the White Rile contributes only 16 per cent. However, White How between 1962 and 1985 increased by 32 per cent above their 1912-61 average following very heavy rales in the Lake Victoria catchment between 1961-63 and above average rainfall since; while the Blue Nile decreased by 32 per cent between 1961-63 and above average rainfall since; while the White Nile contributed 44 per cent of the main Nile flows at Khartoum—almost three times its usual output. the White Nile contributes only

1986

clover for red meat production. Dr Ketr said legislation was planned that would confine livestock production to new lands and at the same time Government, he said, to ease Farming restrictions on exports so that Ecypt can capitalise on its advantages. He said that a number of US incentives companies were interested in investing in agriculture, but were concerned about complex. restrictions under which they increase opportunities for the private sector to import red meat to compete with domestic Continued from page 4 proved productive.

THE NILE BANK S.A.E.

In Egypt where the Nile River is the source of life, you will find the Nile Bank to help and advise you whenever you do business. The Nile Bank offers you all perfect banking services.

Authorised and paid up capital: US\$40,000,000 fully subscribed by Egyptian individuals. The bank deals in foreign currencies as well as Egyptian pounds.

> **BALANCE SHEET AS AT DECEMBER 31, 1986** (in million dollars)

	(US\$1 =1.33 LE)	(US\$1
Total assets and liabilities	290.4	=1.35 L.E.) 290.2
ASSETS		
Cash and deposit with banks	156.8	162.9
Loans and advances	116.2	105.8
Investment at cost	5.7	9.3
Bank premises net	6.6	6.2
LIABILITIES		
Deposits and current accounts for clients	168.2	160.9
Deposits and accounts due to banks	56.7	63.3
Total shareholders' equity	42.4	43.2

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED **DECEMBER 31, 1986** (in million dollars)

1985 1986 (US\$1 (US\$1 =1.33 LE.=1.35 LE) Total income 23.4 23.9 Total expenses 17.1 17.6 Total profit for distribution 5.6

aeim Riyad Sq.)

35 Rumses St., Cairo (Abdel Moneim Telex: 20825-20785-22344 BANIL UN HEAD OFFICE: Cable: NILBANGYPT
Tel: 741417-751105-752547-748187-742592

P.O. Box 2741 Cairo 20 Ibrahim St., off Al Ahram St. Tel: 2580859-2581598-2582241 ileliopolis Branch: El Hejaz Branck:

87, Str. 9, El Mahatta Square Tel:3504480-3505740-3505940

32(a) Mourad Street, Giza

94(a) Shoubra Street

Kaadi Branch

OFFICES: Alexandria Branch:

Souhag Branch: Dawitta Branch: Helwan Branch:

Alexandria ansoura Branch:

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Tel: 321198-3285 23, Gomhouria Street Tel: 24243 El Lonzi Street 15 May City-Block 8 34, El Guish Street Tel: 28614-2868 Tunta Islamic Branch:

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P.O. Box 112, Gezirah, Cairo. Tet: 34 81 691-71 60 69 Telex: 23069 & 21672 GAIC UN Telefax: 34 89 809

WORLD MARKETS

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	Friday June 26 1967					13101	SDAY JUNE	DOLLAR MINEX			
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Correspy Index	1987 High	1987 Low	Year ago (approx)
Australia (94) Austria (16) Belgium (47) Canada (127) Denmark (39) France (122) West Germany (90) Hong Kong (45) Ireland (14) Italy (76) Japan (456) Mexico (14) Netheriand (38) New Zealand (27) Norway (24) Singapore (27) South Africa (61)	147.21 171.30 250.85 121.88 98.47 137.53 145.88	+01 +03 +03 +04 +04 +04 +04 +04 +04 +04 +04 +04 +04	121.85 79.99 111.71 117.67 198.86 89.46 110.32 120.04 91.46 1157.65 123.08 112.17 90.62 126.57 114.59	12245 81.43 113.45 123.37 110.84 100.16 125.21 96.20 136.09 136.50 114.20 124.84 124.84 124.84 124.84	3.23 2.36 2.56 2.57 2.02 2.02 2.02 2.03 2.04 3.57 2.03 2.04 3.67 2.00 3.67 2.00 3.67 2.00 3.67 2.00 3.67 3.67 3.67 3.67 3.67 3.67 3.67 3.67	152.29 85.29 120.97 127.44 118.95 109.77 99.52 147.54 17.11 249.26 121.14 98.63 137.26 145.60	12.63 79.00 111.23 117.17 109.36 88.01 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.30 119.3	122.17 81.50 113.21 122.73 1110.35 91.80 119.98 124.76 98.26 136.44 166.25 363.71 113.84 89.19 124.78 84.29 116.21	140.95 101.56 1123.62 136.17 124.10 121.92 100.33 121.30 112.11 161.29 172.55 268.91 121.98 140.05 145.58 145.58	99.92 85.11 96.19 100.00 98.18 98.39 84.00 94.76 100.00 99.72 99.72 99.72 99.72 99.72 99.72	83.84 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55 78.55
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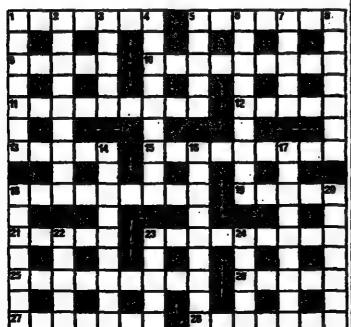
Base values: Dec 31, 1986 > 100 Copyright, The Financial Times, Goldman, Sacks & Co., Wood Maci CONSTITUENT CHANGE: Ryan Homes has been deleted UUS

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FT CROSSWORD PUZZLE NO. 6,364

PROTEILS



TOTAL VOLUME IN CONTRACTS: 63,706

ACROSS

1 Booked as promised (7)
5 Put out to sea when stage was clear? (4.3)
9 Peers arrayed in dark blue (5)
16 Staff embracing mind-blowing game (9)
11 Naval engagement for sailor in American town (3.6)
12 Undertake a selfless part in support (5)
13 Managed to include journalist in defence work (5)
14 It is inspiring to be alive (9)
15 It is inspiring to be alive (9)
16 Simple expressions in HP

The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

- 15 It is inspiring to be alive (9)
 18 Way guides see foreigners (9)
 19 Lecherous person who was a tyrant to some extent (5)
 21 Run scored by one in the crowd? (5)
 22 Run scored by one in the crowd? (5)
 23 Shout man's (2.3,4)
 24 Type that is suppressions in contract perhaps (4.5)
 25 Run scored by one in the crowd? (5)
 26 Run scored by one in the contract perhaps (4.5)
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- best friend being outgoing
 (9)

 25 He may well march on behalf
 of inspector (9)

 26 Instruction

 27 to a specific stress of the second
- 26 Instruction to keep extremely quiet about girloupposer (5)

 27 He comes up with cash for pioneer (7)

 28 Cloth of state in preparation (7)

 28 Everybody in France claiming right to fish (5)

 29 Record transaction in forbidden territory (5)

 20 In a position to act in violent attack? (5)
- 1 One who reveals secrets of former model (7)

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EQUITIES Poid Corner 1987

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Jan. MayPantons (68) 127:13:5 45 11 49255 Components	Jan Jarykysten Prep. 6. Rec	Jan. Jan Electra law, Yu. 218-215.6 44 0 28	- Furgition (3) 10p	Eastern Rand May	based on "Managimum" distribution; this compares gross dividend costs to profit after taxaston, excluding exceptional profits/losses but including estimated extent of offsessable ACT. Yields are based on middle prion; pre-gross, enjusted to ACT of 27 per cont. and allow for when all declared distribution; and rights.
Sapt Fabilities Panels	Jan : Bedektoyfair City Props 200 P.2 - 01.1 + 8.7 + .	April Exercy Res Pop Mr P1 500 23.3 020c 11 25 April Exp & Dote him (PrCs) 5025-11 40774 0.9 3.3 Dec. July Boy & French Tot. 2560-03.6 4.25 6 2.3	101/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 100/10 10	Dec. FRGD RD SD 47 8033 10850 7.6 18.2	distribution and rights. • *Timp Steet." • High and Love, marked thus have been adjusted to allow for rights.
	Dec Abs/McClay Secs 20a 179 26.1 3.65 21 2.927.2 18by Dec Merivale Monré 5p 385 9.3 13.0 43 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.5 1.127.	Do. Warrends	October (MCcs Oriental SO.18. 440 112.9) 028ct 2.7 2.813.3	Aug. Feb. Groutel 25g	Inners for cash.
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	Oct. May Shough Eds 10 10 10 10 10 10 10 1	June Dec Copies 196 2111 62-61 13 17 18 18 18 18 18 18 18	Des Paraste Mp. 91 27.4 63.9 1.6 1.441.7 45.6 8 672 45.6 8 672 45.6 1.519.7 25.6 8 672 45.6 1.519.7	0.F.S.	assumi carnings. & Forecast, or estimated annualised dividend gate, cover based on previous year's earnings. v Subject to lucal tax.
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July Jackstore O'Ferr. 10p 233 127.51					



Mixed batch for Miller

MILLER CONSTRUCTION has been awarded six civil engineering projects worth more than fill. These include: Royal Docks drainage scheme, phase four, for London Docklands Development Corporation; a sewer replacement scheme for the City of Manchester; Mablethorpe sea defence programme for Anglian Water; Vines Cross sewage treatment works project for Anglian Water; Vines Cross sewage treatment works project in Sussex for Southern Water Authority; Egremont-Braystones trunk sewer for North West Water Authority; and site decontamination project in Widnes for Haiton Borough Council.

HENRY BOOT is to undertake a £3m road improvement scheme on the A34 at Hanford near on the A32 at painted near Stoke on Trent. A level grade roundabout on the busy road is to be replaced with a grade separated junction involving construction of a four-span fly-over. The 74 week contract is due to start next month.

Bank project in Peterborough

A contract from Lloyds Bank is for the design-and-construction of a second phase of the bank's building at Peterborough. Based on an outline design by the bank's regional architect, the contract is due for completion in Santambar park warr and tion in September next year and is for a steel-frame building. linked to the existing centre, with metal cladding on a reinforced concrete foundation and a mansard roof.

a mansard root.

Four retail warehouse units, to be occupied by Allied Carpets, Wigfalls, Halfords and Payless, are being built for Laybrook Properties at Kingsbury Road, Birmingham, and the contract, worth £1.7m is due for completion in September. The buildings will be constructed in

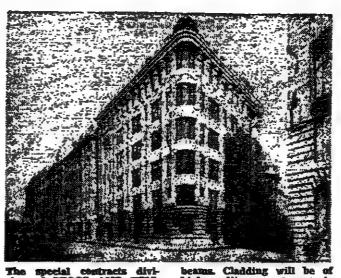
C. H. PEARCE AND SONS (CONTRACTORS) has won three contracts worth a total of £5m. Twenty-three high-tech factory units with offices worth over £2m, are to be built at Whittle Parkway, in Bath Road, Slough, Nine industrial units at the Meadow Brook industrial estate in Maxwell Way, Crawley, ranging from 500 to 3,500 square metres, will each include offices, and are worth over £2.5m.. The

A single-storey warehouse with an attached office huilding is under construction for Batley's. In Sandwell, West Bromwich work on the £3.75m contract has started, for completion by February. External works include car parking of 9,045 square metres, hardstandings, flag paying and landscaping, and internal installations include refrigeration, display shelves, kitchen equipment and computerised tills.

The National Exhibition

The National Exhibition Centre has awarded Wimpey a site preparation sub-contract package at NEC Birmingham, valued at \$880,862. Work has started to be completed in 14 weeks, and covers demolition of two-storey seminar-mites ready for reconstruction.

company is to design and build company is to design and build new homes for elderly people at Nailses in Avon. This contract, awarded by Woodspring District Council, is worth just over film and will involve construction of 43 facts of traditional design. Other contracts, worth a further film, include a supermarket for Argyll Stores at Ross on Wye, and refurbishment of a property into 12 facts for the Bristol Churches Housing Association.



The special contracts division of HIGGS AND HILL BUILDING is to undertake a design and construct contract for JLW Development Services, on behalf of the Midland Bank Pension Trust, to create a high quality office building at 30-34 Mourgate, London ECL. It will have a steel frame with metal deck and lightweight concrete shoars and concrete sheased perimeter columns and

McLAUGHLIN & HARVEY has been awarded contracts worth a total of £6.8m. Included are a £3.1m office development at 13 Charles II Street, SW1, for Land Securities; a £1.6m shops/offices/ ment at 29.35 Great Portlar residential development at 46.54 Street, W1, for Collin Estates.

beams. Cladding will be of high quality precast concrete panels with a cast-on Portland stone weneer and politiced granite. The building will also have a sloping mansard roof with aluminium sheet cladding and dormer windows, while fint roof areas are of upsidedown asphalt construction. Internally, offices will generally be open plan with raised floors

Battersea Bridge Road, SW1, for Westgate Land and Property Investments; and a £1.5m retail/ offices/light industrial development at 29-35 Great Portland

Expanding Stanmore research complex

SHEPHERD CONSTRUCTION be in May 1988.
has won three design and build contracts in the industrial sector arear of 15,600 et

project comprises the design and construction to two buildings to bouse electrical laboratories and offices on the Stammore research

Refurbishing the Tube

contracts in the industrial sector approaching £15m. They are for Marconi Defence Systems, at Stanmore, Middlesex; The Sharp Manufacturing Company of UK, at Wrexham, Clwyd; and Schering Agrochemicals at Hauxton, Cambridge.

Worth £5m plus, the Marconi project comprises the design and construction of the subject of fast moving 36 weeks, £5m plus design and build contract for Sharp of Wrexham.

Shepherd is undertaking this I project comprises the design and construction of the industrial sector approaching £15m. They are for manufacture of consumer electrical goods is the subject of fast moving 36 weeks, £5m plus design and build contract for Sharp of Wrexham.

Shepherd is undertaking this I project comprises the design and construction of the manufacture of consumer electrical goods is the subject of fast moving 36 weeks, £5m plus design and build contract for Sharp of Wrexham. A factory building with a floor

Shepherd is building a ware-house complex at Hauxton, Cambridge for Schering Agro-chemicals under a #4.2m contract for completion in June 1988. This new facility incorporates storage offices on the Stanmore research and development complex. One chemicals under a \$4.2m contract of two brick-clad blocks is of for completion in June 1988. This four-storeys and will provide new facility incorporates storage areas for flammable goods, raw while the other is of three-storeys to provide 5,250 sq metres to provide 5,250 sq metres together with amenities and load of floor area. Completion will log docks.

FAIRCLOUGH BUILDING, part of the AMEC group, has won three contracts with a combined value of over £5m. The largest is a £2.5m management fee contract for Loudon Underground for modernising Gloucester Road tube station. This is Fairclough's necessary structure will contain a surgical unit, medical suite, physiotherapy department, gymnecest years and works include some demolition, refurbishment of the entrance, platforms and shops, plus a new combined ticket hall which will feature a new ticketing system.

For AMI Health Care Group, Fairclough is to build a £2m wing for the Alexandra Hospital wing fo

Taylor Woodrow busy in Brunei

TAYLOR WOODROW INTER-NATIONAL has won two further contracts in Brunei after opening up the territory for the first time earlier this year. The latest orders, worth a total

The larger project valued at \$1.6m, is for construction of a Government staff recreation complex, including social, indoor bowling, squash, gymnasium, swimming and tennis facilities, in Bandar Seri Begawan, the state capital. Work has started and is due for completion in July, 1988. The other contract, valued at £600,000, is for first phase infrastructure works on a proposed water treatment plant at Jalan Barun — 45 miles from the capital. Work is underway and is scheduled for completion in Ap.il, 1988. The works include estate roads, a steel river bridge, re-routing a water pipeline and earthworks to prepare part of the site for housing for plant workers. Teamwork Comporation is also

DIARY DATES

BUSINESSMAN'S DIARY

Trade fairs and exhibitions: UK

June 30-July 2
Electronic Publishing Exhibition and Conference (01-868
4466)

July 19-23

Gift Trade Fair (0282 867153)

Harrogate Exhibition Centre

July 23-26

Royal Agricultural Show (0203 555100) Kenilworth

555100) July 10-19 World Wine Fair (01-729 0677) Bristol

Electronic Design Automation Show (01-242 3621) Wembley Conference Centre Cash and Carry Fashion Fair (01-727 1929) Kensington

June 30-July 3 Electronics Industry Exhibition (02403 29406) Hong Kong

July 16-20 International Integration of Western and Chinese Medical Technology and Pharmacology Exhibition (01-486 1951)

July 23-25
British Products and Services
Fair (0206 240668) Amman

July 24-27

Electronic Products Exhibition 240 7013)

Electronic Products Exhibition 240 7013)

nationals (01-235 0246)
15 Belgrave Square, SW1
June 30-July 1
Watt Committee on Energy:
Rational use of energy (01-379
6875) Heriot Watt University
Edinburgh

Turkey in pre-election year (01-248 4444)

69, Cannon Street, EC4 July 7-12

July 3
Association for the Prevention of Theft in Shops conference (01.839 8614)

July 39
Institute for International Research: Issuing, Trading and Investing in Equity Warrants and Convertibles (01.434 6301)

Cafe Royal, W1

July 7-9

Cafe Royal, W1

July 7-9

City Financial: Insurance infor-

July 23-26
Acorn Computer User Show (01London Recruitment Fair 1987
(for graduates) (01-387 8221)
Business Design Centre, WC1
July 3-5
News Show (0028 80421)

July 3-5
Olympia University of Leeds BFM Furniture Show (01-724 (651) G-Mex Centre, Manchester

Angust 6-9
Angust 6-9
Connoisseur and Collectors'
Fair of Antiques and Memorabilla (021-780 4171)
NEC, Birmingham August 23-25
International Craft and Hobby
Fair (04252 72711)
Wembley Conference Centre

Angust 30-September 1
Scottish Industry and Commerce
Kensington
Town Hall
Scottish Exbn Centre, Glasgow

Overseas

- INTERNEPCON ON (01-940 Kuala Lumpur Jewellery and Watches Exhibition—JEWEL-FAIR (01-464 4129) Singapore

September 3-6 September 3-6 Specialised Fair for Clocks, Watches and Jewellery — JUWELIA (01-877 4551) September 6-2 International Exhibition of Sports Goods and Leisure Amman Equipment (01-255 5566) Paris September 6-12 International Amman September 6-12 International Amman September 6-12 International Amman September 6-12 International Amman September 6-12 International Internatio

Business and Management Conferences mation exchanges - UK-general

Jame 29 mation exchanges— The Strategic Planning Society: markets (01-242 5275) Companght Rooms, WC2 Recent research results—the competitiveness of British Multi-nationals (01-235 0246)

Rinaucial Financial Times Conferences: Telecommunications and the European Business Market: the perspectives for change (01-621 1355) Hotel Inter-Continental, W1

July 12-14
Spectra: How can retail management use data collected Financial Times Conferences:

Oil and gas reappraised (01-621

1355) Hotel Inter-Continental, W1

July 6

London Chamber of Commerce:

National Association of Futures National Association of Futures Trading Advisors: Managed money—a global perspective (Illinois (312) 644-6610)
Ritz Cariton Hotel, Chicago

July 8 (040 35 69 24 40)

Hamburg

July 18-17

Frost and Sullivan: Strategies a

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

MANCHESTER

FINANCIAL CENTRE

The Financial Times proposes to publish a Survey

on the above

Tuesday, February 2, 1988 For a full editorial synopsis and details of available advertisement positions, please contact:

BRIAN HERON

on 061-834 9381

or write to him at:

Alexandra Buildings, Queen Street

Finance

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

on Co., 41 Cherel Place, SW. 1.15
rth British Canadian IIIV., 29 Charlotte
quare. Edinburgh. 12.30
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lickma.s worth. Heris., 11.45
ames TV. Royalty Theetre, WC, 12.80
EGARD MEETINGS—

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Flining Packaging 7-taccib. 1986-81 Skpc
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Grant Markettal Street Street. 28mpc
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Parliament 4 6 1

Commons: Queen's Speech debate-Subject: The social and economic divisions of the nation, and the regions of Britain. Lords: Queen's Speech debate: Foreign Affairs and Defence.

and inequality.

Lords: Debate on Queen's Speech: Home affairs and the environment.

WEDNESDAY Commons: Queen's Speech debate—Subject: The cities, local services, and education. Lords: Queen's Speech

employment. THURSDAY TOMORROW Commons: Queen's Speech debate—Subject: Use of Commons: Queen's Speech national resources. Lords: Channel Tunnel Bill,

debate: Economic affairs and

Committee. FRIDAY Commons: Business to be

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News International Pocing Pt 2-45e, 8pc
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Yorks Chems #SECT 1-/bp to see 1992 Stact Yorks Intal Pin BV (1984) \$128.82 WEDNESDAY JULY 1 COMPANY MEETINGS— Colorall, One Hamilton Place, W., 11.00 Garmore American Securities, 2 St. Mary Act. Etc., 11.00 Gieves. Browns Hotel, Dover Street, W., Number, 32 Hamesteed High Screet, N.W.,
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BOARD MEETINGS
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British Transport 5pc 1976-88 1-5pc
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rical goods is the subject of fast
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Shepherd is undertaking this
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The latest Grues, worth a total
of £2.2m, have been placed by
the Brunel Government's Ministry of Development and will be
undertaken by Teamwork Sdn.
Ehd, the locally-based TWI subsidiary.

working on a £5.8m contract to build a residential, retail and sports complex in a suburb of Bandar Seri Begawan. Work is due for completion in August, 1988.

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Restroy Portland Coment 3.90

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THURSDAY JULY 2

COMPANY MEETINGS—
Ambrose inv Trust, City of London Clab,
Old Sroad Street &C. 12.30

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EC. 10.3 Trust, 48 Certia Street, Hutton, Andrew House, Riv Flace,
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Fries Art Devs. Fine Art House Queen
Street, Barton-spon-Trent, 4.00

Street, Barton-spon-Trent, 4.00

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DIVIDEND & INTEREST PAYMENTS
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2016 5.625sc

BOARD MEETINGS-

Db 2011 S.1375pc Common Tront Cape Controvencial Estates 11 Loc 1st Mts 1216 S.625pc College C Woolworth 11p

COMPANY MEETINGS—

BATT and Wallace Arnold Trast. Gweens

Noof City Square, Leeds, 12.00

Markwell, Faringdon Road, Cumpor

Sarzingle, Faringdon Road, Cumpor

Market Place, Derby, 12.00

Just Rubber, Parkway Hotel, Crymhrae

Swara, London Marriot Hotel, Grosveson

United Guarantee, Waldorf Hotel, WC

11.00

Walderf Hotel, WC. BOARD MEETINGSsisted British Engine nix Property & Finance

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Manchester M2 5LF Telex: 666813 **FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER**

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ISSUES OF GOVERNMENT STOCK The Bank of England announces that Her Majesty's Treasury has created on 26th June 1987, and has issued to the Bank, additional amounts as indicated of each of the following Stocks:

£200 million 10 per cent TREASURY LOAN, 1993 £200 million 10 per cent CONVERSION STOCK, 1996 £100 million 9 per cent EXCHEQUER STOCK, 2002

The price paid by the Bank on issue was in each case the middle market price of the relevant Stock at 3.30 p.m. on 26th June 1987 as certified by the Government Broker. In addition, Her Majesty's Treasury has created on 26th June 1987,

and has issued to the National Debt Commissioners for public funds under their management, additional amounts as indicated of each of the following Stocks:

£150 million 102 per cent TREASURY CONVERTIBLE STOCK, 1992 £ 150 million 102 per cent EXCHEQUER STOCK, 1997

In each case, the amount issued on 26th June 1987 represents further tranche of the relevant Stock, ranking in all respects part passu with that Stock and subject to the terms and conditions applicable to that Stock, and subject also to the provision contained in the final paragraph of this notice; the current provisions for Capital Gains Tax are described below.

Application has been made to the Council of The International Stock Exchange for each further tranche of stock to be admitted

Copies of the prospectuses for 10 per cent Treasury Loan, 1993 dated 7th February 1986, 10½ per cent Exchequer Convertible Stock, 1989 dated 22nd November 1985 (which contained the terms of issue of 10 per cent Conversion Stock, 1996) and 9 per cent Exchequer Stock, 2002 dated 2nd March 1987 may be obtained at the Bank of England, New Issues, Watting Street, London, EC4M 9AA. The Stocks are repayable at par, and interest is payable half-yearly, on the dates shown below: Interest paymen

dates Redemption date 15th April 1993 15th April 10 per cent Treasury 15th October Loan, 1993 15th May 10 per cent Conversion 15th November 1996 19th May 9 per cent Exchequer 19th November 19th Novembe 2002

The further tranches of 10 per cent Treasury Loan, 1993 and 10 per cent Conversion Stock, 1996 will rank for a full six months' interest on the next interest payment date applicable to the relevant Stock. The further tranche of 9 per cent Exchequer Stock, 2002 will rank for the interest payment of £5.3672 per cent to be made on 19th November 1987. Official dealings in the Stocks on The International Stock Exchange are expected to commence on Monday, 29th June 1987.

10 per cent Treasury Loan, 1993 and 10 per cent Conversio Stock, 1996 are specified, and 9 per cent Exchequer Stock, 2002 will be specified, under paragraph 1 of Schedule 2 to the Capital Gains Tax Act 1979 as gilt-edged securities (under current legislation exempt from tax on capital gains, irrespective of the period for which the Stock is held).

Attention is drawn to the statement issued by Her Majesty's Treasury on 29th May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose tax changes decided on but not yet announced, even where they may specifically affect the terms on which, or the conditions under which, these further tranches of stock are issued or sold by or on behalf of the Government or the Benk; that no responsibility can therefore be accepted for any omission to make such disclosure; and that such omission shall neither render any transaction fiable to be set aside nor give rise to any claim for compensation

BANK OF ENGLAND

26th June 1987

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Looking towards a weaker dollar and stronger pound

doldrums at present. This is hardly surprising, given the lack of any major economic initiatives at the Venice summit, and the result of the UK general election. Underlying fundamentals sug-

gest a long term weakening of the dollar and a probable strengthening of sterling, but the short term picture is more confusing.

Credit Suisse First Boston, in a recent market analysis, com-mented that the overall impression from the summit was of prog-ress in a positive direction on a wide range of issues, but at a disturbingly slow pace, given the scale of the problems involved.

CSFB added that interest rate differentials, trade volumes and fiscal policies are moving in a positive direction for the dollar.

£ IN NEW YORK

Sterling U.S. Doll

FORWARD RATES AGAINST STERLING

MONEY MARKETS

currency in the short term, but the sheer scale of worldwide imba-lances rules out sustained dollar appreciation, and probably requires some depreciation over time.

James Capel is in general agreement. The stockbrokers expect the dollar to fail to DM 1.72 and to Y134 byt the last quarter of 1987, and to DM 1.67 and Y125 by the last quarter of next year.

On Friday, Barclays Bank, looking only at the immediate future, suggested the present range for the dollar is DM 18170 to DM 18330, and the general range will remain DM 180 to DM 185. Barclays added that the central banks remain DM 1.80 to DM 1.85. Bare.

Capel, is probably no, because lays added that the central banks most of the warning signs are consppear to have achieved their objective of relative stability.

In its weekly view of the markets cent of gross domestic product.

EMS EUROPEAN CURRENCY UNIT RATES

42.4582 7.85212 2.05853 6.90403 2.31943 0.768411 1483.58

FINANCIAL MARKETS are in the This will help underpin the US Nomura Research Institute said there was a disappointing reaction from overseas investors in the result of the UK election, but the political and economic scene looks attractive, and funds can be expected to flow into Britain eadily over the next few months. Nomura suggests profit-taking

by domestic institutions, and Japanese funds flowing back into US bonds, on the recovery of the dollar, have so far discouraged monye moving into gilts.

James Capel has produced a five-year UK economic assessment, and attempts to answer the question: is the economy over-heating? The answer, according to

± 1.5344 ± 1.6404 ± 1.0981 ± 1.3674 ± 1.5012 ± 1.6684 ± 4.0752

control

stable since 1981.

Capel sees little sign of a pick depend on aluggish growth in Con-up in wage settlements, or under-tinental Europe and an easing of timental Europe and an easing of timental Europe and an easing of Morgan Granfell caus the level West German monetary policy. lying inflation, and says unit labour costs have been broadly Capel comments that sterling's performance holds the key to rate National Westminster Bank sug-gests the main cloud on the hori-zon is the monetary situation, but

The main UK economic release this week is likely to be tomorrow's official reserves. According to Morgan Grenfell the weakness of the pound in the aftermath of the election will mean a June NatWest, James Capel and of the pound in the aftermath of CSFB believe there may be a cut the election will mean a June in UK bank base rates in the next increase of only \$15n, compared few months. NatWest says this will with \$4.85n in May. A survey by

offset the impact on money supply

| Calife | Calife | Last | Puts-Last | Put

an even smaller rise of \$500m. Morgan Grenfell says the level

of reserves could be boosted by the unwinding of about \$2bn of

England with commercial banks,

when the pound was under

upward pressure in April and May. But this is likely to wait until

the authorities can be confident of

selling gilts later this year to

currency swaps by the Bank of

0ec 0.37 1.00 2.27 4.36 21.11 11.11 15.41

1.0m 0.6618 0.6684 0.4760 Prev. 0.6682 0.6693 0.6754 0.6804

93.76 93.54 93.54 93.59 93.07 Pro. 92.14 92.35 92.14 91.95 91.77 91.59 91.42 91.27 Sept. Dec. June Sept. Dec. Mar. June

Dec. 13.90 17.90 12.90 11.60 7.50 4.65 2.70 1.40 1.20

JAPANESE YEN (ININ Y22,5m \$ per Y260

Close 0.6879 0.6933 0.6996 0.7062

2.75 2.10 2.70 1.40 2.55 4.65 7.60 11.20

Low Prev. 0.6878 0.6881 0.6730 0.6734 — 0.6996 — 0.7062

Sept. 13.90 17.70 12.70 11.40 6.70 3.55 1.50 0.70 0.50

Low Clase High 0.5511 0.5558 U.S. TREASURY BILLS (1969) Sky points of 100% 93.85 93.64 93.66 93.25 Sept. Doc. Mar. Jone Sep. Doc. Mar. Close High Low 229.80 231.00 229.00 235.30 236.20 234.20 238.80 — — 308.00 310.20 310.31 High 311,20 313,00 315,50 317,50 8.80 — m: 1,485 (2.218)

Callo—Last

Aug Sept Dec Ja

— 16.35 16.35 1

11.35 11.35 11.35 1

6.44 6.73 7.44 0

2.971 3.46 4.53 0

0.89 1.31 2.54 4

0.18 0.40 1.28 85

0.02 0.09 0.58 13.7

e total, Calls 671 Pots 1,786 STERLING INDEX **EXCHANGE CROSS RATES** YEN F Fr. SFr. H FL Lina CS BFr. 014 -Last Sept. 2.40 3.80 5.50 -9.55 11.75 14.05 A50, 1.80 3.00 4.95 5.85 9.05 11.75 Dec. 0.94 0.94 0.99 0.99 0.45 0.33 0.23 7.25 8.85 **CURRENCY RATES** 0.890 l. 1.552 LONDON CHICAGO 4573 16.12 1.137 1.541 (992.8 | 1 5.431 | 3499, | 3.526 Close High Low 123-25 123-26 123-24 123-06 123-30 123-04 123-02 123-02 sated volume 20,527 (24,591) ous day's open int. 34,107 (32,589) Yen per 1,000; French Fr per 10; Lira per 1,000; Belgian Fr per 100. 92.14 91.16 90.01 89.00 88.15 87.26 57.07 92.19 91.22 90.00 90.00 97.09 83.19 83.17 84.17 84.17 EURO-CURRENCY INTEREST RATES 2.3385 N/A 7.0006 N/A 186.88 2.07330 2.33337 6.91612 1502.87 165.907 7.59439 143.3740 1.72002 155.663 One Year 94-94 74-73 84-62 54-54 34-33 34-94 10-10 64-74 44-44 10-10 44-44 19% NOTIONAL SHORT GILT £100,000 64ths of 109% Sterling ... U.S. Dollar Car. Dollar D. Gulider Sw. Franc 94.93 74.75 85.84 53.53 33.4 33.33 83.-82 10-105 7-75 64.7 4-43 95.45 4-45 4-45 54-54 54-54 34-54 38-54 94-54 6-26-312-94 4-44 Estimated Volume 0 (0) Previous day's open let. 0 (0) **CURRENCY MOVEMENTS** High 0.6664 0.6725 0.6780 THREE-MONTH EUR 124 92.35 92.35 92.14 91.95 1.04 92.44 92.19 91.97 91.86 OTHER CURRE

and		+10.3	POUND SPOT—FORWARD AGAINST THE POUND						
	92.8 146.9 172.7	+3.1 +21.7 +22.8	Jane 25	Day's spread	Clase	Onermostis	% pa	Three months	% pa.
D. E	175.1 71.6 47.1 218.7 juaranty changes	+145 -128 -184 +629 :: average 1980- des (Base average	US	1.6105 1.6180 2.1455-2.1530 3.307-3.324 60.85-61.30 11.096-11.1040 2.933-2.951- 229.15-230.49 203.25-204.30	2.934-2.944 229.15-230.10 203.29-203.58	17-10c pm par -1 or ds 0.08-0.18 p ds 11-11-d pm 105-160c ds 85-170c ds	1.90 0.67 3.63 1.77 -0.34 -1.42 5.10 -6.92 -7.52	0.77-0.72 pm 0.45-0.31 pm 34-27-gpm G-30 pm 4-112 dis 0.20-0.35 dis 4-3% pm 360-430 dis 225-390 dis 229 fire dis	185 071 370 240 -040 -100 518 -671 -605 -103
ī	£	5	Harvey	21291,-21361 ₂ 10.761 ₂ -10.84	2130°2-2131°2 10.76%-10.77%	1 pro-2 lier de 47-54 are de	-0.84 -5.29	131-1412	~5.24
	2.6185-2.6320 2.2440-2.2476 68.85-69.20 7.1495-7.1620 219.11-222.98	1,7470-1,7540 1,5900-1,3910 42,66-42,87 4,4400-4,4430 1,35,19-138,20	France	9.809.854 10.251-10.311- 235-2364 20.65-20.80 2.431-2.451-	9.83-9.82 10.254-10.264 235-236 20.67-20.70 2.432-2.442	De-la ore pro	0.69 0.37 5.09 4.82 4.30	112-14 pm 114 pm-14 dbs 314-274 y pm 2514-2314 pm 314-274 pm	9,46 9,32 5,09 4,68 4,92
13 C	12.5815-12.5945 117.00* 1301.55-1313.30 .45450-45650 60.85-60.95 4.0590-4.0695	7.5070-7.5080 71.25* 807.00-813.60 28200-28300 37.75-37.85 2.5185-2.5200	1.26 c pm. 2	2-monts 2.33-2.	23с рт.	Hance 61.00-61			dar 1.33-
	2145.95-2168.30 2.7245-2.7295	1330.0-1343.0 16875-1.6895	Jene 25	Day's	Close	Goe month	% p.a.	Three months	% R.E.
15.	6.0450-6.0505 3.4155-3.4220 3.2895-3.3120 5.3785-5.5640 50.00-50.25 5.9200-5.9255	3.7500-3.7510 2.1195-2.1205 2.0450-2.0490 3.3335-3.4485 31.05-31.15 3.6725-3.6735	Jiky	1.6105-1.6190 1.4640-1.4700 1.3295-1.3330 2.0500-2.0535 37.75-37.85 6.864-6.90%	1.6105-1.6115 1.4675-1.4685 1.3320-1.3330 2.0525-2.0535 37.75-37.85 6.881-6.894	0.27-0.24c pm 0.38-0.33c pm 0.12-0.15c dis 0.34-0.31c pm 4-1c pm 0.90-1.60ore dis	2.90 -1.22 1.90 0.79	0.77-0.72 pm 1.18-1.06 pm 0.36-0.40ds 0.99-0.94 pm 8-3 pm 2.90-3.60 ds	1.85 3.05 -1.14 1.86 0.58 -1.88
	"Selling rots			0.00-2-0.70-2	Organica and a second	ALLA-TOOLE AD	200	2,7300 00	-200

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR P.A. months

1.90 0.77-0.72 pm
2.90 1.18-1.06 pm
-1.22 0.36-0.40ds
1.90 0.79-0.34 pm
-2.17 2.90-3.60 ds
3.32 1.56-1.51 pm
-8.85 280-330 ds
-9.50 225-375 ds
-2.27 8.00-11.00 ds
-7.16 11.65-12.1568
-1.22 2.00-2.25 ds
-1.23 2.00-2.25 ds
-1.24 1.56-12.15 pm
3.18 9.75-8.75 pm
4.40 1.20-1.15 pm

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Base rates of 8% may be the low INTEREST RATES in London last expected Tory majority at the the pound's value, but Capel indicates further similar intervention around that level against the US cates further similar intervention currency throughout next year. Sterling's value against the D-This may result in a cut of ½ per Mark is forecast to fall to DM 285

James Capel has decided that movements in sterling hold the UK clearing bank base lending rate 9 per cent y to any future changes in rates, d although several other City

since May 8 analysts appear to believe rates are likely to fall before the year, few are prepared to forecast how far the move can go. Bank of England to sell sterling on Capel says the pound's perform- election night may have deflated ance, given the larger than hopes of a sharp upward move in FT LONDON INTERBANK FIXING

(21.00 a.m. June 26) 3 months U.S. dollars bid 73₆ | offer 73₆ e fixing rates are the arithmetic means, rounded to the searest one-statestath, of the bid and ered rates for \$10m quoted by the market to five reference basis at 11.00 a.m. each working day. • hants are National Westminster Basis, Basis of Tokyo, Deutschie Basis, Basique Nationale de its and Morgan Guaranty Trust.

BANK OF ENGLAND TREASURY BILL TENDER

LDNDON	June 26	change	NEW YORK	June 26	change
Base rates	9	Unch'd	Prime rates	874 632 640	Unch'd
day laterbank	9	+4	Federal Foods	692	Unch'd
3-month Ingerbank	94	+1-	3 Mtds. Treasury Bills	6,02	+0.21
Treasury Bill Tender	9 94 8.7617	+0.1385	6 Mth. Treasury Bills	6.40	+0.22
Band 1 Bills	8%	Unch'd	3 Mtb. C D	7.00	-0.06
Band 2 Bills	87, 87, 87, 85, 852 812	Unct/d	FRANKFURT		
Band 3 Bills	874			6.0	Unch'd
Band 4 Bills	8%	- -	Corr sets, Josephank	5.0 3.65 3.675	Unctro
3 Mills. Treasury Bill	865		Three modili	2475	Unch'd
1 Mth. Bank Bills	· 832	+4		20/3	GALITA
3 Mth. Bank Bills	813	Unch'd	PARIS		
TOKYO			Intervention Rate	74	Unch'd
One month Blas	3.59375	Uncird	One arth. Interbank	7% 8% 8%	+32
Tiwes month Bills	3,65625	-0.0525	Three worth	8,5	+42
BRUSSELS			MILAN	3.	
One growth	4.0	1	One month	31	-4
Three month	62 61	-7	Three month	11 11	Linch'd
	-16	-76			
AMSTERDAM			DUBLIN	1	
One moeth	54 54	Unch'd	Опе тоосы	10 <u>%</u> 10 <u>%</u>	-2
Three month	24	Unctfd	Three month	10.6	- iš

stand 1 bills mattere in up to 14 days, band 2 bills 15 to 33 days, band 3 bills 34 to 63 days 1 bills 64 to 91 days. Rates quoted represent Bank of England baying or selling rates with matrice! In other purpose these secretifications in control based on the department of the secretification of th

cent to 8½ per cent in base rates by the end of next year, assuming over the next month or so, with 8 no membership of the European per cent regarded as a probable low in the foreseeable future. This is because of the constraint said interest rates are likely to imposed by concern about the fall, suggesting that inflation, the rate of growth in domestic credit. Capel indicates that the pound sector bor could rise to \$1.70 by the end of favourable the year, and is likely to remain this year.

sector borrowing are much more favourable than feared earlier

91.72 _____

CURRENCY FUTURES

NAM-STERLING SA per C

Spot 1-mth. 3-mth. 6-mth. 12-mth. 1.6110 1.6085 1.6036 1.5980 1.5882

Close High Lo. 16074 16100 160 16017 16045 160 15967 45 (145) I volume 43 (145) day's open int 695 (204)

91.76 91.60 91.44

MONEY RATES NEW YORK

reine rate reine kap rate på forta rei forta at intervention	8 51 64 On	e year		6.39 Sees 6.73 10 ye		8.22 8.34				
Jane 26	Oversight	One Month	Two Months	Three Months	Six Months	Lombard intervention				
ranident	350-360 712-81 571-604 54-54 328125 103-111-8 7.75 94-10	84-84 84-84 84-84 44-44 — 3-34 54-54 — 52-54 5-54 — 345625 104-114 — 104-114 62-64 — 65-64		345-380 89-85 - - - - 105-105	50					
ONDON MON	ONDON MONEY RATES									
Jone 26	Over- night	7 days	Month	Three Months	Six Months	One Year				
norhanik kerling CDs. Leal Authority Deposits Local Authority Bends Iscoura, Minet Deposit Local Authority Bends Iscoura, Minet Deposits Inance House Deposits Inance House Deposits Inance House Belgist Local Balls Local Ba	94.84	94.8%	94-9 94-832 94-94 94-94 95-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94 97-94	64-6 612-613	94 94 94 91 725728 64-64 611-614	6%6% 747				
Treasury Bills (sell)	Treasury Bills (sell); one-month 532 per cent; times-months 834 per cent; Bank Bills (sell); one-									

Treasury Bills (sett); one-manua of a per cent, were-manua as a per cent; one-manua for per cent; three months 85 per cent; Treasury Bills; Average tender rate of discount 8.76.17 p.c. ECGO Flord Rate Sterling Export Finance. Make up day May 29, 1987. Agreed rates for period June 24 to July 25, 1987, Scheme I: 10.54 p.c. Schemes II of 111: 10.21 p.c. Reference rate for period May 1 to May 29, 1987, Scheme IV: 8.873 p.c. Local Authority and Finance Houses seven days' notice, others seven days' fixed. Finance Houses Base Rate 92; per cent from June 1, 1987: Basic Deposit Rates for soms at seven days' notice 3-32; per cent. Certificates of Tax Deposit (Series 61) Deposit £100,000 and over held under one month 8 per cent; one-three months 84 per cent; three-21 months 99 per cent, size-21 months 95 per cent, under 510,000 8 per cent from June 24, Deposits withdrawn for cash 5 per cent.

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